FINANCIALTIMES

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TUESDAY APRIL 20 1999



Corporate lifespans Why don't more big companies die? Peter Martin, Page 14



Anglo American Promising to be a model of transparency Interview, Page 12



Fund management Why MLM defends the right to misjudge Page 24

Third world debt The west offers deeper, faster relief Page 6

WORLD NEWS

EBRD warns it may cut lending in wake of Russian crisis

The European Bank for Reconstruction and Development, the multilateral bank for the countries of the former Soviet bloc, could cut its lending in the wake of the Russian crisis, Horst Köhler, the bank's president, said. Page 16

w government for India 'in days' India's Congress party said it would form a government to replace the ousted Bharatiya Janata party coalition "within days", but it plans to approve the BJP's budget tomorrow. Page 16

Turkish nationalists set for power Bülent Ecevit, Turkey's prime minister, was set to form a govemment with the Nationalist Action party, the far-right group that secured the second largest share of the vote in general elections. Europe, Page 3

No breakthrough in Ulster talks Five hours of talks between Northern Ireland's political parties in London failed to achieve a breakthrough in the deadlock over terrorist disarmament, But all the parties ruled out putting the peace process on hold until the autumn. Britain, Page 11

Rome tries to salvage reforms Italy's leading politicians were trying to salvage the country's drive for political and institutional reform after a referendum on Sunday failed to end proportional representation. Europe, Page 3

Vinter Olympics loses sponsor The Olympic corruption scandal claimed its first sponsorship victim after Johnson & Johnson said it had abandoned plans for a \$30m sponsorship deal with the 2002 Winter Olympics in Salt Lake City. US, Page 5

istralian aların over East Timor The Australian government signalled its growing alarm over escalating violence in East Timor Howard, prime minister, to visit Indonesia. Asia-Pacific, Page 8

Gadaffi brokers 'Congo peace' Muammer Gadaffi, the Libyan leader, has brokered a peace agreement between the Ugandan and Congolese presidents, almed at ending the nine-month war in the Democratic Republic of Congo, Libyan state media said. International, Page 6

Report on Africa's child soldiers More than 120,000 children. some as young as seven, are serving as soldiers in Africa's wars, according to a report. International, Page 6

Colombia renews guerrilla talks The Colombian government will renew talks with leftwing guerrilla eaders today in what may prove the last realistic chance of hammering out a specific agenda to end 35 years of fighting. Latin America, Page 5

Nigeria to lay off civil servants Nigeria's military government is quietty preparing to lay off tens of thousands of civil servents. International, Page 6

US taxpayers field \$5bn sports bill Major league bail parks, stadiums and arenas have cost US taxpayers more than \$5.2bn since 1989 and will cost at least another \$9bn in coming years, says a new study. US, Page 5

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BUSINESS NEWS

Europe's retail giants forge new alliances

Europe's retail sector was braced for a long-awaited round of consolidation as some of the region's leading companies, including Kingfisher and Asda in the UK and Karstadt and Quelle in Germany, announced alliances aimed at creating a super league of retailers. Companies and Markets, page 17; Lex, Page 16

Finimest, \$10bn holding company of Silvio Bertusconi, is planning to transform itself into a pan-European media and entertainment conglomerate to rival US media and entertainment groups such as Time-Warner. Europe companies, Page 18

Gucci, embattled Italian fashion company, has written to LVMH, French luxury goods group, promising to recommend acceptance of an LVMH offer if it makes an unconditional offer of \$88, valuing Gucci at \$9bn. Europe companies, Page 18

Citigroup, financial services conglomerate, launched a bullish sment of its prospects as its first quarter earnings showed profits up 12 per cent to \$2.42bn. Companies and Mar-kets, Page 17; Fortunes diverge, Page 20

Volvo, Swedish automotive group, announced a SKr26.7bn (\$3.21bn) capital gain on the sale of its car division to Ford of the US and pledged to use the proceeds for a share buy-back and acquisitions. Europe companies, Page 18

Hyundai and Daewoo, South Korea's two biggest conglomerates, announced restructuring plans to cut their large debts in response to growing government pressure. Companies and markets, Page 17; Lex, Page 16; Daewoo shipbuilding sale, Page 22

Lieve's of London signed a five-year agreement with six of the world's top insurers to cover its central mutualised fund for £350m (\$563m) - increasing to 2800m the resources that support the market's policies. UK news, Page 10

The World Trade Organisation authorised the US to impose \$191.4m in trade sanctions on European Union goods as retalia tion for the EU's failure to make its banana import regime consist ent with international trade rules. World Trade, Page 4

Deloitte Touche Tohmatsu. the global Big Five firm, has announced plans to integrate financially its national firms into a single organisation covering 90 per cent of its \$9bn revenues. North American companies, Page 20

Austrian Airlines, one of Europe's fastest-growing and most profitable carriers, is seeking to raise around £250m (\$268m) in new equity. Europe companies,

Euro Markets

WORLD MARKETS

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News, analysis and statistics on the euro currency zone, covering foreign exchange, bond and equity markets. Pege 27

Telecoms boards meet to discuss \$180bn link

Deutsche Telekom and Telecom Italia merger would face regulatory hurdles

By Paul Betts in Milan, William Lewis in New York and Alan Cane

The supervisory boards of Deutsche Telekom and Telecom Italia were meeting last night to approve a merger that would create the world's largest telecommunications group.

The proposed deal would

the global telecoms industry, but it faces huge regulatory hurdles and the difficulty of unravelling alliances with other operators. Governments in France, Ger-

many and Italy are awaiting details of the plan, which raises sensitive issues of ownership and control of a strategic industry. Telecom Italia announced last

night that it was postponing a press conference in London today where the planned alliance was expected to be unvelled. The announcement came in the middle of a board meeting that had already lasted seven hours. The delay fuelled speculation

that Franco Bernabe, Telecom Italia's chief executive, was facing opposition from his board, which is trying to fend off a sepa-rate hostile bid by Olivetti, its smaller Italian rival. The main sticking point appeared to be a proposal that would see the Ger-

Marking ton 48 infecem companies.

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Company	Country	Market çep (Stiri)
T.itafla/D.Telelom*	Italy/Gu	178,20
SEC/Angellech*	US	172.74
NIT	Japan	172.32
MCI WorldCore	US .	156.20
Bell Atlantic GTE*	US	154.40
AT&T	US	136,99
Vodafone/AirTouch	UK/US	110.07
British Telecom	崍	105.88
France Telecom	France	88.77
Bell South	US	80.32
Source: Restact		- Plenced margars

merged entity.

A Deutsche Telekom-Telecom Italia merger would create a sprawling giant with a market capitalisation of almost \$180bn, and would mark the first time

that one national operator has

acquired another. Both companies have important alliances and cross-sharechange the balance of power in holdings with other operators, with one of the most important being the link between Deutsche Telekom and France Telecom.

France Telecom said yesterday it was told of the deal only at the weekend. It said: "Our agreements with Deutsche Telekom are clear and incompatible with a unilateral strategic reversal." The deal has received a favour-

able reaction in Bonn and Massimo D'Alema, the Italian premier, is under political obligations to Germany after Bonn's endorsement of Romano Prodi as the new European Commission president. However, Mr D'Alema insisted

yesterday Italy could not accept the idea of a privatised Telecom Italia merging with a company whose principal shareholder was the German government Deutsche Telekom is 74 per

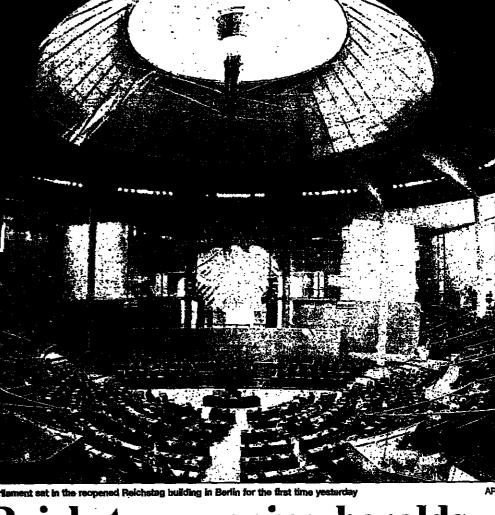
cent state owned, while the Italian Treasury still holds a 34 per cent stake in Telecom Italia as Although Mr D'Alema said his government was studying "with interest" the proposed merger, he

sary to know how and when the German government intended to shed its controlling stake. Goldman Sachs in advising Deutsche Telekom. JP Morgan and Credit Suisse First Boston are advising Telecom Italia.

also insisted it was still neces-

Additional reporting by David Owen in Paris, Michael Smith in Brussels and Ralph Atkins in

Olivetti sticks with bid, Page 18



Reichstag opening heralds new era but remembers past

Brilliant sunshine on the Reichstag cast a shadow of the past across Berlin vesterday as politicians crowned the unification of Germany with their first parliamentary session in the restored building. But the speeches in the open-

ing debate under the high-tech steel and stage dome were curiously downbeat. Even Gerhard Schröder, the German chancellor, talked more about the past than the future. Outside, a small group of pro-

testing concentration camp survivors, dressed in prison camp clothes, underlined the difficulties Germany faces in trying to look forward by calling on politi-

cians not to forget the Holocaust. Mr Schröder has been a powerful orator in high-profile events, such as the European Union's Berlin summit or the special congress of his ruling Social Democratic party in recent weeks. Yes-

reflective chancellor who mused on the Reichstag's prominence in the upheavals which have convulsed Germany since the building was completed in 1894. Rather than sending a strong

political message, his focus was on Berlin and its role as the new The DM600m (€306m, \$328m) Reichstag-project, masterminded by Sir Norman Foster, the British

architect, marks the latest, and most important, step in the transfer of the German government from Bonn to the new capital. By September, when the Reichstag will become the perma-

nent home of the Bundestag the lower house of parliament most ministries should be fully or partly functional. The chancellor went out of his way to reassure Germany's part-

ners the democratic values that had characterised Bonn would not be diluted.

terday, however, it was a more to German history, to the place of two German dictatorships, which brought great suffering to the people of Germany and of Europe," Mr Schröder told the Bundestag members. "But equating Reichstag with Reich [empire] makes no sense...The federal model of German politics goes on and is not in the slightest danger." He emphasised that the city's proximity to Poland and other eastern European countries would underpin the EU's efforts to incorporate former communist states from the east.

But he also underlined that last year's election of a Social Democrat-led government and of a new generation of politicians born after the fall of the Nazis marked a turning point. Referring obliquely to German participation in Nato action in Yugoslavia, he noted: "Germany's role in the world has changed." Yet he stressed benefits at

home were still far from evident "The move to Berlin is a return to many former East Germans.

Belgrade beginning to waver, says Italy

By James Blitz and William Dayrkins in Rome

Slobodan Milosevic, the Yugoslav president, is under pressure from the country's business and political establishment to seek a negotiated settlement to the war in Kosovo, italy's foreign minister claimed yesterday.

Lamberto Dini told the FT that some in the Belgrade establishment now doubt the wisdom of Yugoslavia continuing to submit to the Nato bombing campaign. The foreign minister did not

give specific details of his sources, but Italy has long had close diplomatic ties with Yugoslavia and with the Serb leadership. Italy is the only country taking part in the Nato attacks which still keeps an embassy in Belgrade. Its ambassador was summoned to Rome over the weekend for consultations and briefed Mr Dini yesterday.

"Doubts are beginning to emerge among people in his cir-cle," Mr Dini said. "There is beginning to filter into Milosevic the doubt and the question that he is not likely to succeed and that he should seek a negotiated settlement."

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Mr Dini said he understood that doubts were being expressed by traditional supporters and those close to the Serbian leader.

The criticisms had come from members of the various political parties in the government coalition and factory managers".

Mr Dini said the Italian govern ment continued to back the Nato bombardment, most of which has been launched from military and civil airports on its territory. said. But he warned that the time available for political settlement was limited. The war would develop an unstoppable momen tum "within two weeks".

A senior Italian defence official said Nato leaders would discuss the possible use of ground troops at their summit in Washington at the end of the week.

Mr Dini expected Russia to launch an initiative in the next week to convince Mr Milosevic to accept the principle of an international force to protect refugees returning to Kosovo. One option being looked at was a force including a substantial Russian contingent under Nato command.

"We are telling [Milosevic] that Nato will remain united and that he must understand that he cannot win." Mr Dini said. "The question is after how much amage and tragedy to Kosovo and to his own people."

Kosovo crisis. Page 2 Returning the refugees, Page 14

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Nato admitted yesterday it may have bombed civilian convoy last week, in an public relations disaster for Belgrade says dozens of civil-

But the alliance insisted that its pilots believed they were attacking military targets and that they stopped their attacks as soon as they of any civilian casualties.

forces might have removed military vehicles from the attack that has become a site before displaying the damage to international the alliance and in which journalists last Thursday. and hinted that the Serbs may have attacked some refugees themselves.

The admission that Nato might have hit civilians in two attacks around the town with cockpit videos, by a Djakovica, last Wednesday.

tary trucks. It added it could senior US air force com-Nato suggested Yugoslav days so far for the western alliance in the four-week-old

campaign. Nato's attempts to apologise for the incident and to put it behind it have been and often contradictory explanations.

Leaf confirmed that Nato dent. said yesterday it was F-16 bombers were involved of Djakovica came in a in two separate attacks, military but that "collateral" realised civilian vehicles detailed briefing, illustrated north-west and south-east of damage

In the first F-16 bombers not be certain of the extent mander. It came at the end hit a three-vehicle convoy of the most difficult five they were convinced were responsible for setting fire to homes and villages in the area, and stationary vehicles in the middle of a complex of buildings. Damage from this attack was shown on Serb hampered by its confused television on Wednesday

Nato, which has admitted Brigadier-General Daniel responsibility for this inciconvinced the targets were might have

Nalo jets, including one also trol and communications north-west of town, had later jaunched several attacks on a "very large convoy" southeast of Djakovica. This was the location to which the Yugoslav authorities escorted international journalists on Thursday.

Brig Gen Leaf said the convoy of 20 vehicles, uniform in shape and colour. travelling at a steady pace with regular distances hetween them, hore the hall-

Brig Gen Leaf added that An airborne command, conplane had also signalled that it was an army convoy.

Nato jets made several attacks with laser-guided bombs from 12.18 GMT. Attacks were suspended at

13.00 when questions were raised about the identity of the convoy. Spotter aircraft were called in and the attack called off.

"We may well have caused damage to a civilian vehicle and unintentional harm to civilian lives," Gen Leaf

Conflict disrupts food

The Kosovo crisis has devastated agriculture in the region and is having for food supplies both locally and across Europe.

As well as the immediate tonnes, has been missed.

ing jam, yoghurt and pies.

About 100,000 hectares of Kosovo's maize, 25,000 hectares of vegetables and 30,000 hectares of other crops normally planted in March and April have been lost as a result of fighting.

"A large amount of farming equipment has been looted or destroyed," the FAO said. "Huge losses of livestock due to violence. disease and abandonment are also reported."

167 700, \$4 000) to DMS 500 Prices of Serbian frozen raspberries have risen slightly to about DM3.10 a kilogram, but traders say they could jump sharply if

supplies are held up. The Federal Republic of Yugoslavia produced 40,000 office - Serbs fear their tonnes of raspberries last year, the third biggest crop by "seizing the property of endeavouring to stop the of foreign investment, facing in Europe after the Russian

figures. writes Robert

Gross industrial output

grew by 5.3 per cent year-on-

year during February, a fall

from the 7.2 per cent growth

Industrial production grew

preliminary figures also

GDP growth for the whole

released yesterday, against

Wright in Budapest.

supplies

By Paul Solman in London

problems of feeding refugees, fighting in Kosovo has restricted crop planting since last autumn. According to the United Nations Food and Agriculture Organisation (FAO), Kosovo's 1998-99 wheat crop, which provides about 300,000

Nato bombing has also disrupted the trade in frozen raspberries. Serbia is one of Europe's most important suppliers of the fruit, which is frozen and exported to food manufacturers for mak

Meanwhile, fruit traders say European frozen raspchoking the "grey" economy international observers - are berry prices are set to jump amid signs that shipments from Serbia will stop. available. Nato bombings But while Mr Milosevic have disrupted transport. can call upon his nation to One trader said the cost of has finally gone ahead under grade's open markets. Many make even greater sacrifices shipping from Serbia to the UK had risen from DM7,200

ways to cut fuel supplies

Nato military planners are studying ways of choking off remaining fuel supplies to Yugoslav forces, amid condeliveries by sea could undermine the effectiveness of the alliance's bombing

The alliance says its air attacks have already destroyed 70 per cent of Yugoslavia's fuel stocks and disabled both its refineries. Officials say there is evidence that Serb troop movements have been curtailed to preserve precious fuel.

But there has been mounting irritation over the past week that although fuel deliveries along the Danube river have been cut off, Yugoslavia is still receiving refined fuel through the port of Bar in Montenegro.

ambassadors Nato instructed the military command late last week to look at ways of cutting off supplies. These might stretch from stopping and searching ships, turning away those carrying fuel, to stopping all ships from landing or even attacking port facilities.

"Our military authorities are looking at what the options are to screw the top down further," said Jamie Shea, Nato spokesman. "We an oil embargo was dubious are going to do whatever we without backing from a

make the oil run out

However, while there is understood to be broadagreement among Nato ambassadors on the need to cerns that continuing oil act, there are differences. over what should be done France is understood to be keen for Nato to find a firm legal basis for any action involving searching or blockading ships.

"France has adopted a legalistic position," said one Nato diplomat:

France came out yesterday against a full oil embargo on favoured a restrictive policy that would control and monitor the flow. At the same time it proposed the EU should act in consultation with Yugoslavia's neighbours - Bulgaria, Hungary and Romania.

for forecasi

wage reforms

Strategy towards vessels carrying fuel supplies to ports in Montenegro. appeared to be equally sensitive in Paris. President Jacques Chirac is against Nato bombing of Montenegro for fear it could destabilise the country's efforts to distance regime in Belgrade.

France said it was important to avoid measures that could enlarge the conflict. It added that the legal basis of can within the existing United Nations resolution.

NEWS DIGEST

NATO REQUESTS SURVEILLANCE HELP

France reinforces its aerial intelligence role

France is reinforcing its role in providing aerial intelligence on Kosovo as a result of a request from Nato commanders. It will deploy two new types of drone in addition to a helicopter-borne system of radar surveillance within the the next week. General Jean-Pierre Kelche, head of the French joint chiefs of staff, said yesterday.

The equipment, to be operated by some of the 2,500 French troops stationed in Macedonia, will boost information on the location of concealed armour and artillery as well as movements by Serb regular and para-military forces inside Kosovo.

Nato's request underlines its need to use all available means to pinpoint Serb military targets. Both drones are launched from mobile plaiforms and can overfly Kosovo, while the Horizon helicopter, which will operate from the Macedonian border, has a radar capable of probing 150km inside Kosovo. The French Helios satellite system is providing high altitude battlefield information.

France is raising the number of aircraft in the Nato operation to 73, the largest contingent after the US. Robert Graham, Paris

NO MORE RUSSIAN WARSHIPS

Yeltsin in sign of compromise

President Boris Yeltsin said yesterday Russia would not allow the west to control Yugoslavia but in a sign of a compromise with Nato he said no more Russian warships would sail to the Adriatic Sea.

"Bill Clinton hopes to win, he hopes [Yugoslav President Slobodan Milosevici will capitulate, give up the whole of Yugoslavia, make it America's protectorate," said Mr Yeltsin. "We will not allow this. This is a strategic place, the Balkans." In a more conciliatory vein, the president said Russia was ready to carry on acting as a go-between and would not send further warships to the Balkans region.

Russia, which sternly opposes Nato military action in Yugoslavia, has sent a small reconnaissance ship, the Liman, to the Adriatic and has kept several warships on standby. Charles Clover and Reuters, Moscow

GERMAN RESPONSE

Greens back away from Nato

Germany's Greens, the junior member of the "Red-Green" coalition of Social Democrats and environmentalists in Bonn, yesterday formally distanced themselves further from Nato policy in Yugolsavia, increasing the strains on government policy in the region.

Antje Radcke, the Greens' co-leader, said after a meeting of leading members that the party would no longer support Nato strikes on civilian targets in Yugoslavia or bombing raids on Montenegro. She warned that opposition among Greens to the Nato campaign was hardening as the bombing continued without producing any obvious results. "h's increasingly dubious what Nato's air strikes are achieving." she said. Haig Simonian, Berlin

MACEDONIAN FACILITIES

Plea to expand camps

Humanitarian agencies yesterday urged the Macedonian government to allow the expansion of existing refugee camps and the construction of new camps for expected arrivals in the coming weeks. Existing refugee camps are full with about 45,000 ethnic Albanian refugees from Kosovo and there is no accommodation for new arrivals. according to aid workers.

The Macedonian government initially agreed to allow expansion of the existing camps but when the attempt was made to extend the Stankovac 1 camp, the authorities backed down after local farmers turned out in force to protest. Matej Vipotnik, Skopje

Serbs draw on all their experience of hard times

on a war footing. writes Guy Dinmore in Belarade n the flatlands of central Serbia many farmers have discarded their tractors for lack of diesel and have hitched up horses and cattle

Yugoslavia may be

able to survive long

to their ploughs. Where there is no livestock, peasants are tilling their fields by hand Nato's bombing is taking its toll on Yugoslavia's economy, which was already showing signs of slipping back into recession before

the offensive began Yet sugar, milk and Italian cooking oil fill the shelves in Belgrade's state-run C-Market stores. To the surprise of many, basic foodstuffs are now in better supply than before the air strikes began nearly four weeks ago. And some economists believe the country can probably survive longer on a war footing than many people think.

Yugoslavia was never fully industrialised and many urban Serbs still have one foot in the countryside with a small summer house and plot of land. Nato is steadily taking out bridges across the Danube, cutting off the richest farmland in the northern province of Volvodina from the rest of Serbia, but the big cities can still rely on

even economic statistics are an official secret under the state of war declared by the federal government.

fall by up to 20 per cent worse, but farmers – as they ing silent we support Milosdid during sanctions evic, but what can we do?" imposed during the 1992-95 Bosnian war - are expected workers were paid largely in

Stefan Wagstyl in London

\$450m deal with the Interna-tional Monetary Fund in the

next two days that would

concern about the country's

ing to Christian Popa. vice-

governor of the National

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GERMANY:

FRANCE

SWEDEN

The deal, which appears to

Bank of Romania.

to revert to manure and sow Life under sanctions, when

almost total trade embargo, has given the government of President Slobodan Milosevic plenty of crisis experi-'We've always had sur- to print its way out of trou- period is likely to be widely pluses of food. No one is ble, triggering hyperinflation afraid of being hungry," said that ran into billions of per one economist, who asked cent. Now, bankers say, the keeping the dinar and prices stable, even at the risk of deflation. The dinar has slipped in value on the black market over the past month,

fell, economists estimated but only by about 12 per Most state workers this tiliser, caused in turn by a about half their salaries. lack of hard currency to pay Payments of pensions are for imported gas to make it. several months behind. "But The bombing on Sunday of a as long as the bombs keep petrochemicals complex in falling, no one will protest," Pancevo will make matters one banker said. "By keep-

concern over the economic

impact of the Kosovo crisis,

much-feared default on its

Mr Popa said \$315m of the

help ease months of investor IMF money would be dis- the country would be

bursed this year and pave

Bank loan, agreed in princi-

said its lending to Romania

By William Half in Zurich

private offshore banking

market, is today expected to

make a robust defence

against pressure from the

European Union to relax its

Pascal Couchepin, Switzer

land's economy minister.

will reaffirm his country's

commitment to defend its

bank secrecy law when he

arrives in London today at

the head of a Swiss banking

delegation. Under this law,

bankers can be jailed for dis-

closing information about

Mr Couchepin is expected

to take a strong stand

against attempts by the EU

bank secrecy law.

their customers.

international bonds.

have been settled earlier was conditional on the coun- for two years.

Romania is set to seal a will help Romania avoid a

economic stability, accord- the way for a \$250m World

tals turned autopsy tables into butchers' shops, slicing Yugoslavia was under an up sides of pork for their staff. With thousands now ing of the Zastava car plant and other factories, the expeence. In 1993 Belgrade tried rience gained during that drawn on.

kind. Doctors at state hospi-

The government of former communists is using the crinot to be named, noting that central bank is committed to sis to centralise the economy further. Directors of key industries hold cabinet positions. The long discussed amalgamation of 22 banks the command of Borka Vucic, the head of Beogradska Bank who for years because of a shortage of fermonth will only receive managed the regime's hard currency reserves in offshore

accounts. Vojislav Seselj, head of the Radical party and a deputy minister, has suggested the government should collect war damages Under sanctions many

international bonds, which

would in effect have

But Mr Popa said Romania

had managed to reach a deal

with the IMF under which

requested to secure fresh fin-

tium of western banks active

lend Romania \$150m-\$200m

try's success as a private

There is a tradition of discre-

culture of individual treat-

ment of bank customers,"

used to protect criminal ele-

"We absolutely agree that

Economic Co-operation and ing. We have changed our tages such as its long

said Mr Couchepin.

banking centre.

competition.

main reasons for the coun- authorities," he said.

led the Swiss delegation that ditionally secretive bankers

refused to join an OECD to market the country's

drive to stamp out tax advantages as an offshore

"We have no feeling of Frankfurt and New York,

guilt about bank secrecy. It and reflects the growing

tion in this country and vate banking, where Switzer-

bank secrecy must not be president of the Swiss Bank

bank secrecy is part of the land traditionally excels.

amounted to a default.

than expected because of try's ability to roll over its

The IMF has previously in the region had agreed to

the assets of Telecom Italia, which along with OTE of Greece, paid about \$1bn in communications company. Economists warn, how- hour gridlock. Smuggling ever, that if the central gov- channels that kept Serbia

tory". This would include

ernment goes too far with its moving during the sanctions desire to control then it risks - despite the presence of which accounts for more than a third of gross domestic product. Imported cigarettes are already hard to come by while oranges and bananas are absent from Belsmall private enterprises during a time of war, it is have already shut down.

Most damaging in the short term is the shortage of fuel. Hungary - Nato's newest member - has cut off supplies of oil to Yugoslavia ultra-nationalist Serbian by its state-run energy company MOL. Russian gas that offered while the current transits Hungary has also been shut down.

power once the conflict is over. Without some kind of "Marshall Plan" for reconstruction by the western powers - unlikely to be government remains in Nato peacekeepers are country will remain starved

Serb-controlled-half of Bos-

Traffic is thinner in Bel-

"Air raids alone cannot

eradicate economic activity,"

less certain his regime will

he able to prolong its grip on

grade but it still has its rush-

being re-opened.

hostile states on our terri- flow of gasoline from the years of economic hardship.

IMF likely to sign \$450m deal with Romania Meanwhile. Bulgaria, trade, investment and tourwhich is in much better economic shape than Romania • Poland's industrial out-

international community for Muravey Radev, finance

but is more exposed to the

donors in Brussels today. He said the money was

Mr Couchepin's visit to

followed by visits to Madrid,

especially in the area of pri-

The Swiss delegation.

ers Association, will high-

two months of this year. Kosovo crisis, is to ask the grew by 22 per cent in March compared with the previous month, according to the in January, state statistical office. writes ancing from commercial minister, is to put the Chris Boblinski in Warsaw. creditors. He said a consor-request at a meeting with But economic growth is still But economic growth is still whole of 1998, according to expected to slow this year compared with 1998.

put, which fell in the first

required to help the country • Hungary yesterday GDP growth for the wi overcome disruption to announced slightly disapeconomy of 5.1 per cent.

Swiss set to defend bank secrecy law force Switzerland to relax pursue these activities. Col- ity, strong currency, excel- encouraged to adopt, banks

> services. However, Swiss bankers London marks the first are likely to be pressed for Last year Mr Couchepin attempt by Switzerland's tra- reassurance that Switzer. land's bank secrecy laws have not been watered down to appease the growing preshavens and harmful tax financial centre. It will be sure from the tax authorities of countries such as the US and Germany, which believe the line between criminal

> > "avoidance" is blurred. Switzerland, along with tax on a European level Liechtenstein, Andorra, Monaco and San Marino, is which includes Bruno Gch- also under growing pressure rig. Swiss National Bank from the EU to codirector, and Georg Krayer, operate in stemming any land shares many of the capital flight resulting from the EU's controversial plan

the law, which many observ- laboration is working very lent technical infrastructure, will levy a standard 20 per ers believe is one of the well with the US and other and high quality banking cent withholding tax on interest payments, or report interest payments made to EU residents to the respective tax authorities. Switzerland already has a

35 per cent withholding tax, but it is not levied on nonresidents. The EU tax would apply to all private EU residents. "We are not convinced protects individual freedoms. competition for business, tax "evasion" and legal tax that it is economically rational to introduce this kind of

does not follow," said Mr Couchepin, He stressed that Switzersame reservations as the UK, which is concerned the new and the Organisation for ments and money launder light Switzerland's advant to harmonise tax legislation. tax will cause the interna-Under the EU proposal, tional bond market to flee Development (OECD) to rules to allow authorities to tradition of political stabil- which Switzerland is being London.

when the rest of the world



to cut Turkey's double-digit

inflation, the MHP has toned

down its rhetoric to concen-

nomic programme. On priva-

tisation, suspended because

tion, the MHP says it will

make sell-offs more transpar-

ent. It promises to sell most

state-owned enterprises,

However, Dogu Ergil, an

independent liberal, said the

MHP's reformist pledges would be limited in by the

need to distribute favours to

Some analysts argued that

the MHP's success had less

economic reform than with a

protest vote against squabbl-

ing and ineffectual politi-

all wants to make ends meet

and they don't really care

including two banks.

its supporters.

រត្តស្រាស់ ស្រី ព្រះជ**ិន នៃ**

fini consequence role

By Leyla Boulton in Ankara

Bulent Ecevit, Turkey's with the EU. caretaker prime minister. was yesterday expected to form a government with the Nationalist Action party (MHP), the far-right group that secured the second largest share of the vote in Sun-

day's general elections. Turkey's political landscape was redrawn after nationalism replaced Islam as the main form of protest against mainstream party leaders, who all lost votes with the exception of Mr Ecevit. Virtue, the Islamist party, was demoted from largest to third largest party

Financial markets and foreign governments, meanwhile, tried to work out whether a combination of Mr Ecevit's Democratic Left and the MHP would hamper economic reform and further damage Turkey's strained relationship with the European Union. The Turkish stock market opened 5.76 per cent lower yesterday.

"not make much difference" a moderate Kurdish party.
to already poor relations Mr Ecevit saw his share of

Bahadir Kaleagasi, Brussels representative of Tusiad, the Turkish business confederation, said the EU should take a more strategic view after having humiliated Turkey by ranking its membership application beneath that of newer eastern European applicants, and mishan-dling Turkish feelings about Abdullah Ocalan, the PKK guerrilla leader.

Advocates of human rights and an improved political dialogue with moderate Kurds to end the guerrilla war in Turkey's mainly Kurdish south-east focused criticism on the likely new

"The number two party is a fascist party and the num-ber one party has nothing in common with the left except its name," said Hüsnü Onduz, general secretary of the Human Rights Association. "An unlucky period is beginning for Turkey as both parties have tough but unrealistic solutions for the Kurdish issue," said Nazif Kaleli, deputy chairman of

Mr Ecevit saw his share of such as town planners and the vote jump to 21 per cent environmentalists. With all from 14 per cent, gaining support as a result of the capture and return to Turkey of Mr Ocalan, who is awaiting trial on treason charges. Pressure to carry out a death sentence if he is convicted is likely to of corruption allegations increase as the MHP sees its against the previous coalimain duty to "fight against_ terrorism...the biggest first reyamp regulation to threat to our citizens' security, national unity, democracy and economic prog-

1960s as an anti-Communist, pan-Turkish group, says it is no longer fair to call it "extremist" or "fascist" because it has purged itself of extreme nationalists involved in political violence to do with foreign policy or against leftists and Kurds. "We are fighting for our inte-gration with the world together with our traditions and our culture, like the Japanese," said Salt Gö, an MHP deputy for Konya, Turkey's and to see law and order, most religious city.

But the party, born in the

Under Devlet Bahçeli, its how this is achieved," said leader for the past two years, Metin Heper, a political scithe party has recruited what entist at Bilkent University one new party member's

Urgency behind for jobs



never tire of advocating structural economic reforms as the most effective way to create jobs and revive the

What is less often discussed is why the ECB has a direct self-interest as an institution in urging govern-An insight into this deeper

layer of ECB thinking was provided last week by one of the bank's six executive board members. Tommaso Padoa-Schioppa of Italy. Speaking one week after

the ECB cut its main interest rate by half a percentage point to 2.5 per cent, he noted widespread agreement among economists that "perverse incentives, direct and

	Feb 1999	Jan 99	Dec 1998	Nov 98	Dick 98	Şep 98	1998	1997
halladion (annual % change)	0.8	0.8	0.8	0.8	0.9	1.0	1.1	1.6
Unemployment (%)	10.5	10.6	10.7	10.8	10.8	10.9	10.9	11.6
Trade (Ecu bri)								
Exports .	0.2.	0.8.	64.5	66.1	68.4	65.6	790.8	762.4
imports	8.2.	0.5.	57.A	58.9	61.8	51.4	707.7	874.E
Trade balance	al.	0.9.	7. 2	7.2	6.7	4.1	83.2	88.4
Current account (Ecu bo)	03 1998		02.98	01	98	Q4 97		03.97
Current account balance	21.8		25.0	12	4	28.6		25.0
As % of GDP	1.5		1.7	Ð	L9	2.0		1.9
Industrial production (%)	Nov-Jan/		Oct-Dec/	Sep-Nov/		Aug-Oct/	1998	1997
(3 and over businers 3 and)	Aug-Oct		Jul-Sep	Juli-Aug		May-Jul		
·	-0.4		-0.3	-0.2		-0.1	42	4.1
GDP growth (%)	04 1996	3	03 1998	02 98	3	Q1 98	1998	1997
Over same quarter lest yea	r 2.4		2.9	3.0		3.8	3.0	2.5
Money supply	Feb 1999		an 1999	Dec 1998	Nov 19	98 0	ct 98	Sep 98
M3 Annual growth rate (%)	5.2		5.6	4.5	4.6		4.8	4.4
· providental — estimato	† estimated de	na io irstar	d. for which quarte	arly fadex combare fo	r 1995 and 1	996 were used to	estinate the o	anthly one

employment rules and rigidities throughout the economy are the main obstacles to the creation of new jobs"

However, he added that it was not easy to reduce unemployment quickly by means of structural reforms. Even the Netherlands and the UK, where such reforms have gone further than in. say, Germany and Italy, policies started in the 1980s did not translate into sustained the 1990s.

Thus, even if Germany. Italy and other euro-zone governments take action this year to free up labour and product markets and intro-

unsustainable pension incentives to business, euro- the anti-inflationary consen schemes, overly tight zone unemployment may not fall far below its current 10.5

> Here lies the threat to the ECB. Most European governments and societies accepted the need for long-term price stability, and an independent central bank to guarantee it, only after witnessing the corrosive effects of inflation in the 1970s and 1980s. That is why they established the ECB as possibly the world's most independent central bank, whose primary task is to suppress inflation.

But what would happen if euro-zone unemployment were to remain stubbornly for rapid structural reforms. high at, say, 10 per cent for

societies survive, or would it give way, as among partly reformed addicts, to an uncontrollable yearning for an inflationary fix? And how might that affect the ECB's

though Mr Padoa-Schioppa skirted it, is that the ECB's identity as an independent inflation-busting institution diminished, its future purpose uncertain.

Hence the urgency behind the repeated calls by ECB board members since April 8

Euro forecast to strengthen in long term

Wim Duisenberg, president of the European Central Bank yesterday shrugged off alarm about the euro's decline on foreign exchange markets since its January launch and predicted that "in the longer term" the single currency would strengthen rather than

Answering questions from the European Parliament's committee, Mr Duisenberg exchange rate target, no exchange rate regime "and not even a ligure in the back of the mind that would cause us to be concerned" about

the euro. The ECB would have a problem only if the euro exchange rate moved to the extent of having "a significant upward impact on the rate of inflation," he

However, expectations of consumer price inflation in the 11-nation euro-zone this year had declined from 1.5 per cent at the beginning of 1999 to around 1.1 per

Mr Duisenberg's lack of concern about the euro's hoped the US economy slide from an early January peak of around \$1.20 to \$1.061 when the market in London closed yesterday showed how the creation of a large-scale single currency area has changed the rules of monetary manage-

ment in the European Union. He reassured worried MEPs that the impact of exchange rate changes on the large, euro-area single market was far less than on individual EU countries previously.

Some of the euro's recent weakness and volatility reflected the crisis in Kosovo, while its decline against the British pound reflected higher UK interest rates.

Mr Duisenberg also monetary affairs sub- pointed out that currencies making up the euro had only stressed that the ECB had no started to strengthen late last year and it was "a laugh" to speak of it hitting "historic" lows just weeks after its launch. Even after recent declines.

the euro was valued at the level of the "synthetic euro" between April and July last

Looking ahead, Mr Duisenberg said three factors should help the euro to strengthen.

These were the large US balance of payments deficit, a gradual diversification of ments to the euro, and the prospect that US growth rould slow at some point. Mr Duisenberg said he

would experience a "soft landing" and the euro's rise would "not be too fast". The ECB's exchange rate

policy was neither "benign nor malign neglect" but "for the time being there is

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Italy attempts to salvage reforms

Italy's leading politicians were yesterday trying to salvage the country's drive for political and institutional reform after a referendum on Sunday failed to end proportional representation. In a setback for attempts

to give future Italian governments more stability, the referendum failed by a narrow margin to achieve the quorum required for the poll to More than 20m Italians

took part in Sunday's referendum, some 49.6 per cent of the total number qualified to vote. However, more than 50 per cent was required for the result to be valid.

Of those that voted, around 90 per cent said they were in favour of the remaining element of proportional representation being scrapped and Italy moving towards a UK-style first-past-the-post system.

The referendum was seen the public to push through the reform process by popular vote, shifting Italy away from its legacy of 50 govern- the Communists, Greens and ments in more than half a moderate Christian Democentury. Romano Prodi, the crats - have long been president-delegate of the important pillars of govern-European Commission, led a ing coalitions, and any govchorus of reformers who erument that seeks to lamented that Italy had reform the system has faced failed to make a landmark difficulties.

change to its electoral sys-tem by around 150,000 votes. 'A page has not been turned but there were millions and millions and millions that wanted change,

he said in his home town of

Bologna, "That isn't just nothing." Massimo D'Alema, Italy's prime minister, committed his government to carry forward reforms that would create a bipolar system. But Massimo Cacciari, the mayor of Venice, was typical of

reform-minded politicians in

describing the referendum's

outcome as a "hard and

heavy heart attack". Under Haly's electoral law, some 75 per cent of seats to the chamber of deputies are elected on a first-past-thepost basis. The remaining 25 per cent are chosen by proportional representation.

Political reformers have long argued that the retention of proportional representation allows many small parties to gain seats in paras a unique opportunity for liament where their machinations frequently bring down governments. But these small parties - such as

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The European Union said yesterday it would consult trading partners on reforming its controversial banana import regime but it might take until next January to find a solution.

The move came as the World Trade Organisation formally authorised the US to impose \$191.4m in trade sanctions on European Union goods as retaliation for the EU's failure to make its banana regime consistent with global trade rules.

WTO members were obliged to give the US approval for punitive tariffs following a ruling by a WTO panel that the EU's amended hanana import arrangements introduced on January 1 did not comply with earlier WTO judgments.

Rita Hayes, US ambassador to the WTO, said after the meeting of the WTO's dispute settlement body that retaliation was a last resort intended to push the EU to negotiate a WTO-consistent

The US was prepared to Abbott said, adding that the

apply to nine products tem in place by January. including lithographs, batteries and bath preparations from the UK, handbags from France and Italy, and coffee and tea-makers from Germany - as soon as a solution

Rod Abbott, EU ambassador to the WTO, said yesterday that the EU accepted the thrust of the panel report and intended to consult trading partners on an acceptable banana regime.

However, he warned that it would be very difficult to find a solution that satisfied all the competing interests the US and its five Latin American co-complainants. other Latin American banana producers, and the African, Caribbean and Pacific countries that are entitled to special preferences under the EU's Lomé Convention.

There could also be procedural delays due to this summer's elections for the European Parliament and the formation of a new European Commission, Mr

lift the sanctions - which hope would be to have a sys-Brussels has not formally decided whether to appeal

against the panel report but. according to EU sources, 12 of the 15 member states are opposed with only France. Spain and Portugal in favour. Mr Abbott said any appeal would be confined to technical legal questions and would not challenge the panel's central finding.

The EU is, however, planning to contest the US imposition of sanctions from March 3, when provisional measures were imposed requiring importers to post bonds to cover the 100 per cent duties. The EU has already brought a WTO complaint against the March 3 measures, which could go to a panel if consultations this week do not resolve the disoute.

Yesterday's WTO authorisation for sanctions was the second in the 51-year history of the WTO and its predeces sor, Gatt. In 1952 the Netherlands was allowed to impose quotas on imports of US

EU 'needs 8 months' Germans catching up on to end banana crisis UK biotechnology groups

By David Pilling, Pharmaceuticals Correspondent

Germany is threatening to overtake the UK as the European country with the highest number of biotechnology companies, as its push to kick-start the sector with government funds begins to pay dividends.

According to a report by Ernst & Young released today to coincide with the annual European Life Sciences conference in Amsterdam, Germany has 225 biotech companies, against 270 in the UK. Five years ago. Germany had almost no life science start-ups at all. France, traditionally plausible

Europe's second centre for

biotechnology, is a distant

third with 150 companies.

Behind it come Israel, Swe-

den. Switzerland and the Netherlands. The rise of the sector in Germany has so concerned the UK government that last week it set up a team of academics and entrepreneurs to find ways of protecting official funds.

Britain's narrowing lead.

Last year, the Department

Number of German biotech companies

Source Einst & Young, BioCentury

of Trade and Industry sent an expert mission to Germany. Its report concluded that Bonn's aim of becoming Europe's biotechnology leader had matured from "an act of political bravado" to being "a good deal more

The catalyst in Germany has come from the Bioregio initiative, which allocated federal funding, and encouraged states to provide matching funds and soft loans to start-up companies. Venture capitalists are often able to triple or even

investment by applying for In the UK, the government

time to get established.

Analysts expect the land-

based telecommunications

segment, dominated by the

aovernment-awned Chuna

Hwa Telecom, to generate

low-tier wireless telephone

more interest than the

quadruple their initial

been reluctant to help

grants, though it is currently examining a series of mea- a critical mass in Germany. sures, such as tax breaks, says Robert Zegelaar, a part

Backing from Bonn appears to have changed public attitudes in Germany. When Morphosys was founded in the mid-1990s, the Munich-based company picked a name without the word "gene" in it, so as not to prompt controversy.

Now, opinion polls show the public strongly supports biotech companies in the field of human health, seeing them as generators of well paid jobs and potential medical breakthroughs.

As a result, several prominent scientists from the Max Planck Institute and other universities have emulated their US colleagues by spinning out their research into

Some, such as Patrick Băuerle, a leading academic/ entrepreneur who recently ioined Micromet, based in Munich, have returned from the west coast of America to become involved

tional organisations or mem-

bership under names that

deny any national identity -

Taipei is applying to the

"The industry is reaching aimed at encouraging the ner at Atlas Venture, a strong backer of biotechnol-

ogy in Europe. But in some ways, Germany remains a distant second to the UK. Last month, Morphosys became the first biotech company to go public after a successful Neuer Markt listing. The UK has about 40 public biotech com-

panies. Moreover, two British companies, Chiroscience and Vanguard, have received regulatory approval for their products, a local anaesthetic and a migraine pill respectively.

The most advanced Germany company is years away from that important landmark.

UK investor confidence has been so shaken by a series of scandals and mishaps that even news of the first product approvals has failed to wake things up. Several companies saw their share price drop by three-

Latin American * deal for Airbus

US group shies from

Games de

By Michael Skapinker, Aerospace Correspondent

Airbus Industrie, the European consortium announced a further success in Latin America yesterday. with the sale of 12 long hauf aircraft to Aerolineas Argen-

The Argentine carrier ordered 12 A340 aircraft. making it the first Latin American airline to buy four-engined long-haul aircraft from Airbus. Airbuswould not disclose the value of the sale but the list price of the 12 aircraft is about

The order follows the decision last year by LanChile, the Chilean flag carrier, Tam of Brazil and Taca, a group of five Central American airlines, to buy up to 179 parrow-bodied short-haul Airbus aircraft. Latin America had long been seen as the preserve of Boeing, Airbus's

US rival. Aerolineas Argentinas is buying six of Airbus's newly launched 300-seat A340-600 aircraft to replace its Boeing 747s. The remaining aircraft will be smaller A340-200s and A340-300s, which will start entering service this sum-

The airline said it planned to use the aircraft on services from Buenos Aires to Auckland, Sydney, Paris and Rome, David Cush, Aerolineas Argentina's chief operating officer, said: "The three different versions of the A340 provide us with the flexibility we need to meet varying demand on our ultra-long-haul routes. The A340-600 will provide us with the high capacity that we need to replace our Boeing 747 fleet.'

The A340-600 competes with smaller versions of the 747 and with the twin-engined 777, Boeing's newest aircraft. Although the 777 has been well-received by airlines, Airbus has argued that many carriers and passengers prefer four-engined aircraft for long journeys.

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JOINING THE WTO WITH ENTRY FOR CHINA INCREASINGLY LIKELY THIS YEAR, TAIPEI'S HOPES OF ACCESSION TO THE WORLD TRADE BODY ARE RISING Taiwan waits patiently in line behind China

By Mure Dickie in Talpei

The biggest obstacle to Taiwan's entry to the World Trade Organisation is a minor dispute over tariffs on certain cuts of Canadian beef and pork - and the objec-tions of a political rival that is not even a member of the global trade club.

China's insistence that it be allowed to join the WTO ahead of what it considers a wayward province means Sino-US efforts to strike a deal on Beijing's entry has decade-long accession effort.

Hopes remain that, despite nese Premier Zhu Rongji's

the WTO this year. But even if those hopes fade further. Belling's Widespread support among WTO members gives Taiwan little choice but to continue cutting tariffs. quietly canvassing for international support and hoping

for the best. "The politics of entry are beyond the control of the Taiwanese government," international division at Taiwan's Chung-Hua Instituthe recent stalling of tion for Economic Research. "We have to wait for China."

Taiwan has already done cast new doubt on Taiwan's much of the hard work of trade liberalisation. All but two of the 26 WTO members the disappointments of Chi- who requested bilateral negotiations on the terms of visit to the US last week, its entry have reached agreement. Canada is holding out

Issue of telephone licences will boost liberalisation

a prelude to membership.

Telecommunications has

placed no limit on the

number of licences it

will initially issue but

will not issue any more

group of licence holders

until 2004 to allow the first

The Directorate General of

operating licences for fixed line and wireless telephone systems by the end of this vear as part of market liberalisation measures agreed by WTO members. Opening the island's

telecom market is viewed as over pre-accession favours Taiwan granted to the US for certain meat imports, but the sums involved are rela-

appears likely. The other hold-out is Hong Kong, which initialled a bilateral agreement with Taipei in 1997 and had resolved all queries on it by

tively small and a resolution

late 1998. Hong Kong trade officials decline to explain why they have no plans to sign the agreement soon ~ but they dismiss suggestions Beijing is involved, saving the former British colony has the final say in its dealings with WTO applicants. Even without Hong Kong

placed to overcome Chinese opposition to its WTO entry. which must be approved by a consensus of members or by a two-thirds majority. Pressure from China has made Taiwan, Beijing's bitter rival since defeated Nationalist forces fled therein 1949, a virtual diplomatic

WTO as a customs territory - has not stopped Taiwan becoming the world's 14th largest trading power. It has, however, left the island of 21m people with much less clout than its powerful economy would otherwise allow it to command.

The idea that Beijing, as the legitimate government of all China, must have precedence was raised at the WTO's predecessor body, the General Agreement on Tariffs and Trade, in 1992. While some members voiced opposition, that position has since been widely accepted as an "understanding" in the

Exclusion from interna- cloudy world of trade diplo-

Taiwanese leaders from President Lee Teng-hui downwards try to counter that understanding by calling for all applications to be considered on their own merits. It is a position echoed by Washington, but there appears little chance the US will further test its rocky relations with Beljing by championing 'Taiwan's trade cause.

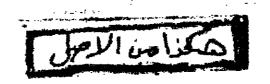
A more conciliatory approach may be reflected in recent suggestions by Taiwan that its WTO campaign could include a relaxation of the tight restrictions on trade with the mainland - a policy Beijing would wel-



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OLYMPICS JOHNSON & JOHNSON ACTS

³US group shies from Games deal

By Patrick Harverson in London

scandal has claimed its first said yesterday: "We are in sponsorship victim after negotiation with about 25 Johnson & Johnson con- companies and have found firmed it had abandoned they are still very receptive plans for a \$30m sponsorship to pursuing sponsorships." deal with the 2002 Winter He said the Olympic organis Olympics in Salt Lake City. ers hoped to announce sev-

The New Jersey-based eral new sponsors soon. healthcare products group said it was not proceeding with the sponsorship partly because of allegations that members had received Salt Lake City officials bribed members of the Inter- inducements to support Salt national Olympic Committee during the city's successful bid to host the games.

John McKeegan, a Johnson & Johnson spokesman, said while an internal disagreement about how to market the group's different brands during the Olympics was the main reason for not taking up the sponsorship, the corruption scandal also played a part in the decision. "It was always going to be in the back of people's minds,"

Johnson & Johnson is the first company to admit the scandal contributed to its pics. The group has been involved with the Games for of products to US athletes. but had planned to step up its involvement and become a main sponsor of the US. Olympic Committee (USOC).

The USOC and the Salt Lake Organising Committee from sponsors about \$300m IOC about \$50m for the main to meet the \$1.45hn cost of

putting on the games.

Mark Lewis, vice president The Olympic corruption of marketing at the SLOC,

> The scandal broke late last year when a senior IOC official claimed several IOC money, gifts and other Lake City's bid for the 2002

'It was always going to be in the back of people's minds'

games. Investigations revealed the city's bid committee had offered \$1.2m in cash, scholarships and other gifts to IOC members.

The findings led to the withdrawal from the Olym- from the Salt Lake City organising committee and the resignation or expulsion several decades as a provider of 10 IOC members. Also, the IOC was forced to change its bidding procedures and initiate other internal reforms. Despite damage done to

the Olympic movement by the bribery scandal, none of the 11 multinational corporations, which each pay the worldwide Olympic sponsorship rights, has pulled out of backing the Games.

Although US officials have However, at least one

SOUTHERN CRUSADE APPEAL FOR RACES TO UNITE

Jackson trawls south to catch black vote

By Betty Liu in Waveland, Mississippi

On a cool morning yesterday about 30 residents, mostly black but some white, of the Mississippi town of Waveland trickled in through the creaky screen doors and grabbed a muffin or two as the reverend Jesse Jackson began his Southern Crusade speech.

enduringly influential Mr Jackson, hair a bit greyed but frame still sturdy, quietly implored the listeners to healthcare, education, and a basic standard of living. Though the atmosphere was subdued, the message was the same: blacks and whites nomic security. And they must vote for the same leaders who will give that assur-

Although Mr Jackson is less than the national averspreading the message of age. Racial divides often run economic unity and better too far and too deep for polit-

is to encourage blacks to register and then vote Demo- South was so intensely crat. At the last congressiothe Democrats succeeded in halting the Republican sweep of the South and reclaimed some of their old stamping grounds. Now the black vote is seen as central to the outcome of the next presidential election.

George W. Bush, the Texas governor and frontrumer for the Republican presidential nomination, has made a point of embracing black voters. His brother, Jeb, the governor of Florida, has Mr Jackson's brief inter-

lude in Waveland was a break in what has so far been a highly charged weeklong crusade through backwater towns. Mississippi has the highest infant mortality rate in the country and the median income is a third

"Thirty years ago the divided on issues [of race]. and the right to vote that it couldn't address the economic issues of a unifying workforce," he says. For him, the people gath-

ering at his pit-stops mostly in black churches represent a new majority. He believes a unity of blacks and whites is forming against economic injustice a majority that, in time, threatens to muffle the politics of an older South built primarily on racial fears. He has, though, conspicu-

ously strayed on to enemy ground. Despite the friendly handshakes and compliments on Sunday morning at the Galloway United Methodist Church in Jackson, local newspapers reported congregation were upset that Mr Jackson was using the pulpit to preach politics. The former presidential candidate says his Southern did Mr Musgrove then

shared economic security and racial healing. A senior member of his entourage says Ronnie Musgrove, Mississippi's lieutenthat some members of the cratic candidate for the one of the first stops on the governorship, tried to stop strongly backed Mr Jackson

physically, Mr Jackson's highest-ranking state official

to do so thus far. At the all-black New Hope Baptist Church in Jackson, crusade, there were a series the tour. Only when he real- of colourful paper circles ised striking steelworkers taped to a hallway wall, arranged so that the circles formed the body of a cater-

arrival in Natchez - the istics", children's names were scribbled on the circles personifying what each one wanted. For Brad, peace:

> friendliness. They may be too young to vote, but the children listed qualities that many



Colombia to renew talks with guerrillas today

The Colombian government will renew talks with left-wing guerrilla leaders today in what may prove the last realistic chance of hammering out a specific agenda to end 35 years of fighting.

The meeting with leaders of the Revolutionary Armed

the country's largest rebel group, ends a two-month to the guerrillas. deadlock after guerrillas unilate in January.

leaders decided to "freeze" the peace process until the government had shown "satisfactory results" in combating rightwing paramilitary

Porces of Colombia (Farc), groups which have mush- mated to have cost thou- withdrew all its military started on January 7, the roomed recently in response

laterally postponed the talks the two sides will make much progress, despite the On that occasion, Farc rebels' return to the table and government determination to agree on an agenda which will allow talks to begin in earnest. Ending the conflict - esti- November, the government

administration since it came and is now stronger than at to power last August. In an unprecedented con-

two percentage points of There is little optimism gross domestic product than Switzerland - so that growth a year - has become talks could go ahead. the main concern for Presi-In contrast, the Farc, dent Andrés Pastrana's which numbers 12,000-15,000

> year history, has made no cession to the Farc last concessions.

Since talks officially

any previous time in its 35-

sands of lives and more than presence from five munici- rebels have made no menpalities - an area larger tion of a ceasefire during the

event of a peace accord. With just over two weeks before demilitarisation of the municipalities ends, analysts say the guerrillas will be

admitted that some sponsors sponsor. John Hancock, US have been cautious about financial services group, has agreeing sponsorship deals suspended plans to acquire because of the scandal, they Olympics-related advertising remain confident about their time on US network TV ability to raise all the money because of the bad publicity. Toronto hit by transport

Striking workers shut down Toronto's public transport finances are in order. system yesterday, forcing 'Toronto's 7,800 subway getting to work.

morning rush hour but pre-dictions of traffic chaos did offer. The union was seeking train users resorted to car and walking to work.

Mike Harris, Ontario's prewould recall the provincial cial election anticipated this spring. Mr Harris is widely expected to resolve the walkout quickly.

tancy has increased as more governments announce their

about 800,000 commuters to conductors, bus drivers and find alternative means of support staff, who have received a 1 per cent pay Traffic on Toronto's increase for the last seven streets was much heavier years, voted overwhelmingly than normal during the at the weekend to reject the not materialise. Bus and a 3 per cent pay increase for each of the next three years. pooling, taking taxis, cycling while the commission had offered 2 per cent a year.

The commission collects mier, yesterday said he about 80 per cent of its revenues through fares, with the legislature to legislate an remaining 20 per cent comend to the strike within a ing from the city of Toronto. day or two. With a provin- But the mayor's refusal to the commission does not

> normally yesterday Canada's banks, beadquartered in Toronto's central district. said they had implemented flexible work hours and were

E-mails to target activists

Candidates in the race to win the nominations for ness year's US presidential election are being offered a service that will allow them workers' strike to target e-mail advertisements directly at registered Democrats and Republicans. Aristotle Publishing, which specialises in providing internet services to political organisations, is working with leading internet service providers to match names and addresses of users with state lists of registered Democrats and Republicans. The result will be a database that allows messages to be sent only to people with one party affiliation or the other.

Being able to target these people is especially useful as they are often motivated by the more extreme political eges, which if broadcast generally could turn middle of the road voters against a candidate. "You want to get some red meat out there for the true believers," said John Phillips, Aristotle's president. His service allows candidates to do that without upsetting those with less strong stomachs.

Mr Phillips said that campaigners using the service would never have access to personal information about were advertising. However the end result would be much the same, with political groups able to target registered voters of either party through a range of demo-

graphic indicators:

Mr. Phillips said that in
theory the service could allow advertisements to address each recipient by no one wanted to do this for fear of frightening people off. Aristotle is able to offer did service as it has created and animase of all registered voters in the US. The service is particularly appealing to candidates in the early stages of a presidential campages as registered party supporters have the greatest initaence over the primaries.
Only about 30 per cent of voters are registered as supporters of one party or another but these tend to be

part in primary elections. Mr Phillips said he had already signed up a number of presidential campaigns for the service, although he would not disclose which. Ne added the internet was an ideal medium to reach registered voters as ashigh percentage of them were on





The major league ball parks. cost US taxpayers more than \$5.2bm since 1989 and will cost at least another \$9bm in coming years, says to a hop from city to city, looking study released by the Wash- for the best deals. ington-based Cate institute. The baseball Giants moved

by generous offers of taxpay. use of a 40,000 50,000 seet staer-financed stadiums and diwn perks, benefits only players and team owners, who reap millions in TV revenues, the players were subject to cold study says. In this century more than \$20hn has been spent on homes for baseball, football, basketball and tionship Bettoeen Major hockey teams.

sion, stadiums were built www.cata.org/pubs/pas/pawith private funds. These 339es html or from Cato Instiincluded baseball's Yankee tute, 1000 Massachusetts Ane stadium in New York and N.W., Washington, D.C. 20002

Wrigley Field in Chicago, and hockey's Maple Leaf Gardens in Toronto, Glevestadiums and arenas to land was the first city to which Americans flock have give corporate welfare to cost US taxoavers more than baseball by financing a manicipal stadium After that teams began to

The scramble for sports from New York to San Franteams by US cities, marked. cisco where they were given

The \$32m facility was

thought a failure because

winds blowing off San Francisco Bay. Sports Pork: The Costly Rela-League Sports and Govern-Before the Great Depres- ment. Available at http://

EID KIA MOTORS

Ratings agency warns of risks of credit growth

By Robert Chote, Economics Editor, in Washington

A growing number of the world's financial systems are weakening in the face of excessive credit growth and falling asset prices, according to an analysis by credit rating agency Standard &

ating in 24 of the 61 coun-

strength is a key concern of because of a modest decline international policymakers in domestic credit relative to in the wake of the crises in gross domestic product. Asia, Russia and Latin

United Arab Emirates have pines, Romania and the Slo- are under pressure because

The report said that visi-America over the last two ble signs of weakness were become problematic, for oth- out private credit. Brazil, Colombia, Ireland, tries: China, Colombia, the mild," the report said. Credit quality is deterior- Latvia, Norway. Oman, Czech Republic, Hong Kong, Romania, Turkey and the Japan, Malaysia, the Philip- systems identified by S&P

financial system stress in since last autumn, But Chile vulnerable, including Brazil, October. Financial system has been taken off the list Greece, Turkey and the

> "Some of these systems' fundamentals are so poor that half of their assets may the government is crowding now evident in nine coun- ers decline will be relatively Most of the financial

ble because of a marked shift in their external position. Others show signs of worsening fundamentals or eroding franchise value because

S&P looks at a number of leading indicators of financial stress, focusing on credit growth, corporate and household indebtedness, credit rise relative to the size

institutions. But the indicators do not reflect other fachigh inflation, a history of confiscatory action on bank of capital that are sensitive

to shifts in confidence. Many countries have seen

Poor countries debt initiative

S&P, an increase of almost a all been added to the list of vak Republic. Other appar of unsustainable aggregate asset-price inflation and of their economy over recent third since its last report on weakening financial systems ently robust systems are also credit growth or are vulnerated external funding of financial systems. In the US, credit as a years. In the US, credit as a share of GDP has risen from 94.7 per cent in 1993 to 129.7 tors that can prompt a per cent in 1998, while in liquidity crisis, including Ireland the ratio has risen rigid exchange rate regimes, from 70.6 per cent to 102.7 per cent over the same period. But these totals are deposits or reliance on flows modest in comparison with Thailand and Malaysia, where credit stands at about 160 per cent of

Nigeria set to cut civil

Bracher Starte of English

militarv Nigeria's government is preparing to sack tens of thousands of civil servants, a development likely to lead to a showdown with the unions before the handover to the elected government next month.

A senior government official said yesterday that ministries and state companies had been asked to draw up lists of "dead wood" employees to be dismissed by the end of the month.

In practice, he said this could lead to the firing of up to 20 per cent of the public work force, or tens of thou-

sands of job losses. By way of an example, he said that out of 800 employees at the national planning

commission, 452 were listed for the sack. The government has no precise idea of the size of the civil service but estimates of

the numbers on the federal and state payrolls reach more than 1m. Once known for its respect of procedure and for providing continuity during mili-

tary shake-ups, Nigeria's civil service is now bloated, demoralised and in desperate need of reform. Civil servants can barely live on their tiny salaries,

and often survive off bribes related to their functions, or earnings from other jobs, or trading. Sani Abacha, the late dictator, began reducing numbers last February. But his retrenchment pro-

gramme was stalled when he died last June and Abdulsalami Abubakar took over. Since then, the govern-

ment has been heading for a clash with the unions after not implementing a promised salary increase of 300 Government officials say

that only by cutting the work force severely, will any salary rise be possible. In several states, workers went on strike last week

demanding payment of salary arrears and implementation of a revised minimum wage of Naira 3,000 (\$32) a month. Soldiers have been drafted in to ensure continued sup-

Several states have threatforces, most dramatically in the northern Kano state. Here, the administration said it would sack 17,000

workers if they were not back at work by yesterday.

The official intention of the government is to resolve these disputes, and cut the workforce to a more manageable size by the time Olusegun Obasanjo, the president-elect, takes over on

May 29. But with only six weeks to go before the official hand-General Obasanjo will have to take on the unions early in his tenure

The looming balance of payments crisis, and the depleted treasury he is likely to inherit, will leave him little room for manoeuvre in

Change of heart on debt relief for poor countries

With present policies under fire even within the World Bank and the IMF, the world's rich nations are welcoming new proposals for lifting the burden of international debt, writes Robert Chote

aving spent ages insisting they were doing all they could to relieve the debt burdens of the world's poorest nations, the Group of Seven leading industrial countries have undergone a remarkable change of heart over the last three months. Spurred by a proposal from the new German government, they have been falling over each other to proclaim that debt relief should now be deeper, broader and fas-

This bidding war owes much to Jubilee 2000, an umbrella group of churches and other organisations that has used the approach of the millennium to campaign for debt cancellation. As a after receiving HIPC assisresult, reform of the existing debt initiative for the 40 or so "highly indebted poor countries" (HIPCs) will be high on the agenda at next week's spring meetings of the World Bank and International Monetary Fund.

The existing scheme was

qualified for relief worth \$3.1bn in net present value terms (i.e. if it were provided Uganda and Bolivia have already received their relief. with the other five - Bur-

kina Faso, Guyana, Ivory Coast, Mozambique and Mali due to get theirs between now and March 2001, But a document discussed by the executive boards of week concedes that the inilooks. "For the first seven countries to reach the deci-

sion point, estimated scheduled debt service payments tance are not dramatically different from the actual debt service paid for the period prior to the decision

Debt service payments are relief has been delivered, but Looking at the G7's, plus

launched in autumn 1996. less elsewhere. Burkina Faso Seven countries have so far and Mali are actually expected to pay more. "In absolute terms the initiative may not be significantly reducing as a one-off payment). debt service from current levels paid," the document

This is because many the relief will in effect be spent regularising relationships with creditors, rather than providing extra money the Bank and Fund last to spend. The Bank and Fund point out that this will tiative is less helpful than it still prove valuable over time as economic reforms boost government revenues. But most outsiders believe the existing initiative offers

too little, too late. Five G7 countries have now put forward proposals to improve the initiative, with lobby group Oxfam International judging that Canada has the most impresexpected to decline notice- sive proposal to provide ably in Guyana after the more relief, more quickly.

multilateral organisations alleviation. and lobby groups, several common themes emerge. Debt relief should be

deeper. The present initiative aims to reduce debt burdens to a "sustainable" level, defined as a debt-to-export ratio of about 200 per cent. But this figure was based on the experience of all developing countries, not just the poorest. A collapse in Ugan-HIPCs are in arrears to other da's export revenues, governments. So much of reflecting lower coffee prices, has prompted many observers to argue that the target should be lower.

> more fundamental critique argues that the initiative should focus on the extent to which debt servicing diverts government revenues from poverty alleviation measures. The existing initiative does provide a few countries with relief on fiscal grounds, but this was a political fix to ensure that Ivory Coast would benefit. Many observers would like fiscal considerations to take centre stage, accompanied by greater incentives to use the pro-

those of other countries, ceeds explicitly for poverty

There is also pressure to shorten the six-year policy track record that countries have to establish to qualify for relief, although the US may be reluctant. Germany also wants any increase in generosity to be conditional on efficient tax collection and debt management in the recipient countries. There is a consensus for

reform, but how will it be paid for when not even the existing scheme is fully financed yet? The current initiative is predicted to cost about \$16bn in net present value terms, although less than \$10bn in the likely event that Liberia, Somalia and Sudan cannot qualify. Canada's proposal to lower the debt-to-export ratio, cut the length of the track record and broaden eligibility could add another

\$16.8bn, to take one example. There is now a consensus that some money should be provided by selling and reinvesting up to 10 per cent of the IMF's \$30bn gold reserves. The UK has also called for some of the Euro-

	Assistance at	Date
	completion	asaistende
	point	to be
Country	(Sm)*	released
RPC debt relief release	t	
Liganda	347	Apr 1998
Bolivia	448	Sep 1996
Commitments of HEPC d	ebt reliet	
Buridma Faso	115	Apr 2000
Guyana.	253	02, 1995
Cate d'Ivaire	345	Mar 2001
Mozembique	1,447	MEd 1996
Mail	128	Dec 1999
Sub-totar	3,078	
Visible commitments be	ised on preliminary HEPC docum	ent issued
Guinea-Bissau	500	
Ethiopis**	636	_
Mauritania**	7	Spring 2002
Total	4,285	<u>.</u>

pean Union's aid budget to be diverted. But financing an expanded initiative would need more resources still, especially as the World Bank's finances are already stretched and those of several other multilateral development banks near breaking

Bigger donations from individual donor governments look unavoidable. Having raised expectations so enthusiastically over the last three months, other donors are now waiting with interest to see if the G7 is willing to put its money

Gadaffi brokers 'Congo peace'

Muammer Gadaffi, the Libyan leader, has brokered a peace agreement between the Ugandan and Congolese presidents, aimed at ending the nine-month war in the Democratic Republic of Congo, Libyan state media said. But the Congolese rebels said they were not party to the deal and it was meaningless without them.

ternart, signed an agreement intended to bring a ceasefire, the deployment of an African peacekeeping force and to play a more active role in the withdrawal of foreign troops from Congo.

The Congo war now involves troops from Zimbabwe, Angola, Namibia and Chad fighting alongside President Kabila's Congolese army, against Rwanda, Uganda and rebels of the Congolese Rally for Democ-

racy. Neither Rwanda nor the RCD has signed the deal. role marks a further step towards strengthening his

from the Arab world and towards sub-Saharan Africa. The shift was regarded by regional analysts as having been rooted in the apparent rejuctance of Arab leaders to support Libya in its conflict with the US and the UK over

the Lockerbie bombing. A decision in 1998 by African leaders to ignore an air embargo imposed on Libya by the UN was the catalyst for an agreement on the Yoweri Museveni, presi- Lockerbie affair. The suspendent of Uganda, and Laurent sion of UN sanctions against Kabila, his Congolese coun- Libya following its handover on April 6 of two men in Libya on Sunday which is accused of planting the bomb, is expected to allow Col Gadaffi the opportunity

regional affairs. But the extent of the Libyan leader's influence as a regional peacemaker in the Congo war will be determined by the response of the non-signatories to the deal. Rwanda's backing of the RCD stems from its concern

for the security of its western border with Congo. Uganda shares the same con-Nevertheless, Col Gadaffi's cern, but Mr Museveni's readiness to sign the deal has revealed the extent to ties with sub-Saharan Afri- which the conflict is now can countries. Two months regarded as the source of ago he announced a shift in insecurity for all Central Libyan foreign policy, away Africa.

Machel tells of tragedy of Africa's child soldiers

More than 120,000 children, some as young as seven, are according to a report are guilty of recruiting chilreleased yesterday at a con- dren "almost as a matter of ference in the Mozambican course". capital Maputo.

wife of Nelson Mandela, adult troops.

South African president, told Child soldiers are victims the meeting. "If adults want of cruelty and violence, but

didn't have enough wars and still needed to start conflicts

diers, says the government groups, and the length of armies of Angola, Burundi, time for which the conflicts Congo-Brazzaville, the Dem- continue. ocratic Republic of Congo, serving as soldiers in Liberia, Rwanda, Sierra resentative of the UN sec-Africa's numerous wars, Leone, Sudan and Uganda retary-general responsible

the late Mozambican leader some are girls who are first

to kill each other it's their quickly become perpetrators responsibility, but we cannot as well, the report shows. In Africa can often be seen accept children killing for Algeria, for example, a manning roadside checkwoman described how some She commented bitterly on boys of about 12 who had the recent spread of conflicts helped massacre her fellowacross a continent "boiling" villagers decapitated a 15- children who are the first with warfare. "It's as if we year-old girl and played "catch" with her head.

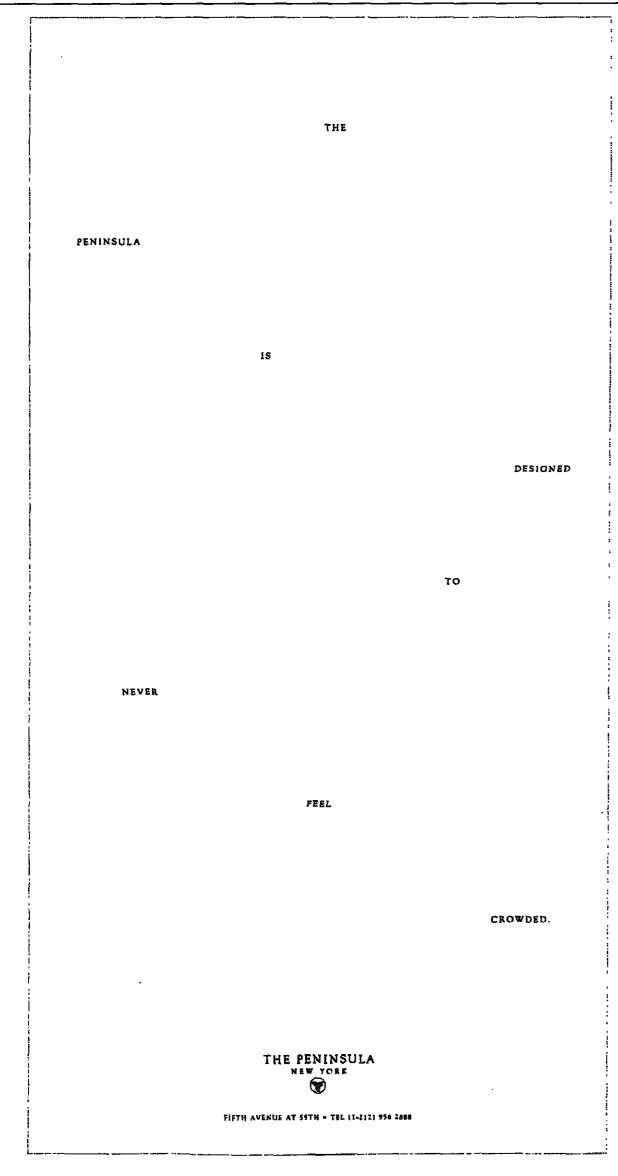
Africa is not the only conmore bloody than the oth- timent with child soldiers thousands of children took also affected and there are behaviour. part in a long civil war, is thought to be about 300,000 now at peace and struggling soldiers worldwide below the to rehabilitate the former age of 18 - but the problem soldiers into ordinary life. in Africa has been exacer-The report, published by bated by the fragmentary that society, who are innothe multinational Coalition nature of its civil wars, often to Stop the Use of Child Sol- involving several rival school," he said.

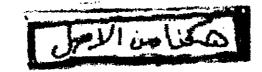
Olara Otunnu, special repretary-general responsible for children affected by armed conflict, said that, in long-running wars, adults Rebel organisations also soon became distillusioned We have to tell our gov- abduct children from schools and armies resorted to chilernments and rebel groups and force them to join guer- dren to make up their numthat enough is enough," rilla armies as spies, helpers bers. Children were Graca Machel, children's and front-line soldiers. Most recruited for the most cynirights campaigner, widow of child fighters are boys, but cal of reasons: they are "easy to indoctrinate, easy to Samora Machel and now used as "girlfriends" by mould into a ruthless, unquestioning, efficient weapon of war".

As yesterday's report points out, child soldiers in points while adult troops stand well back "so that if bullets start flying, it is the victims"

Even if wars could not be prevented or stopped, Mr Otunnu said, there should ers." Mozambique, where Asia and Latin America are still be limits to wartime

"Even if the midst of the war in the Congo, there is no reason to engage young percent and who should be in





Nigeria Set to cut civil service

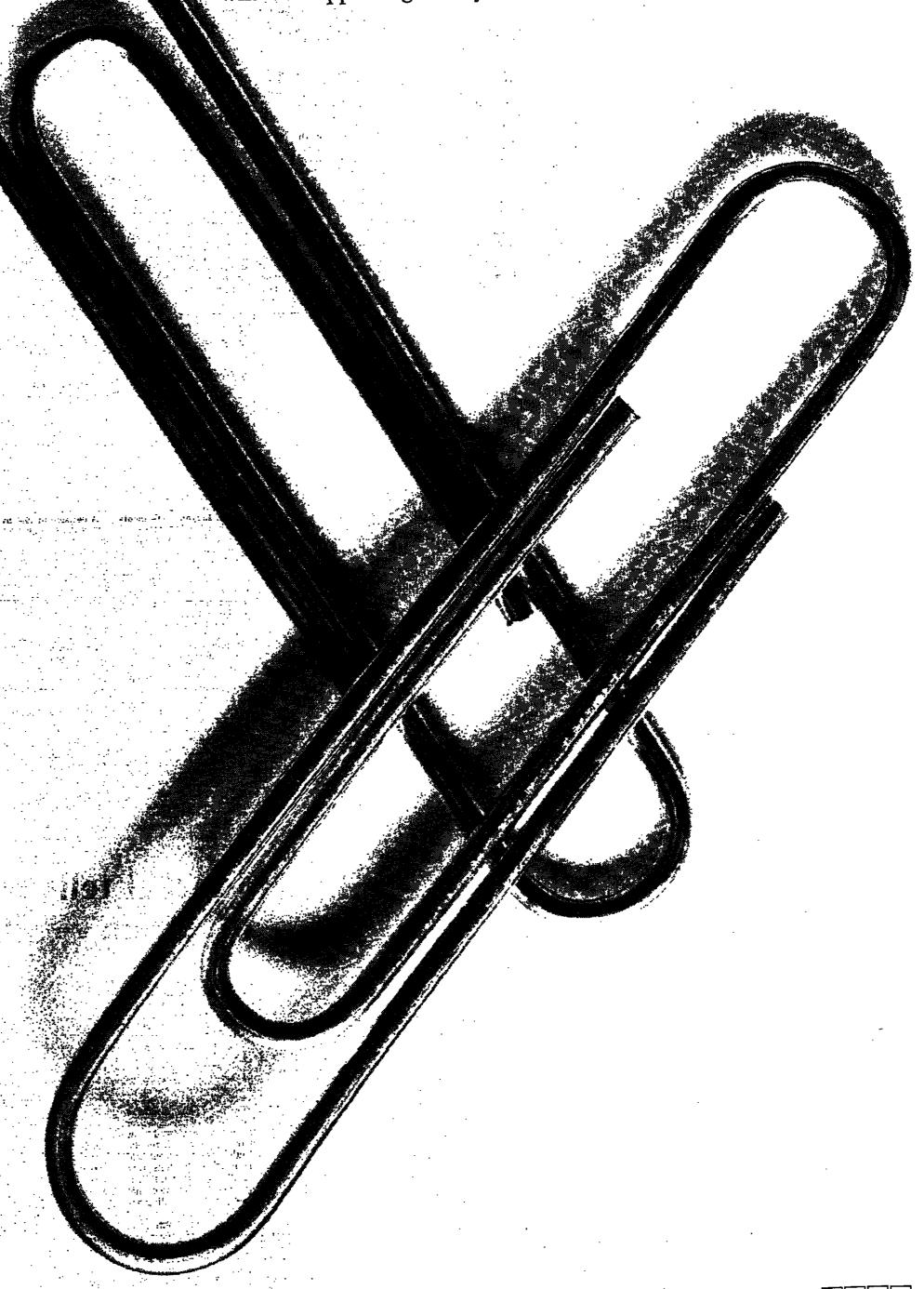
FINANCIAL TIMES TUESDAY APRIL 20 1999

A couple of pens. A pack of paper. Your bottom line.

What's disappearing from your office when you're not looking?

kers ce'

ells of tragedy s child soldiers



Forensic and Litigation Services can help you uncover and manage fraud, keeping the most important thing from disappearing. And we're not talking about paper clips.

KPMG

It's time for clarity:

Japan faces delay over sale of LTCB

The Japanese government is experiencing "some delay" in its attempt to sell Long Term Credit Bank (LTCB). the recently nationalised bank, in a blow to Tokyo's push to resolve the country's hanking sector problems.

by Takashi Anzai. LTCB hank will not succeed in finding a foreign or domestic bu r before the end of April, as Mr Anzai had originally promised.

The sale of LTCB is conernment's commitment to are," he said.

reform. The bank was the first to be nationalised last year as part of the Y60,000bn (\$508bn) financial reform package of Keizo Obuchi, the prime minister.

A long delay could also prove embarrassing for Goldman Sachs, the US investment bank appointed earlier attempts to sell its failed this year to find a buyer, the The admission yesterday first time a western bank had been appointed to such president, suggests that the a politically controversial

Mr Anzai yesterday denied that LTCB was experiencing problems attracting foreign or domestic potential buyers. "I have been surprised by how many candidates there

to ensure a "fair" competition between foreign and and partly because of a fresh domestic purchasers.

Government officials are and politicians over Goldkeen to avoid a recurrence of the valuation disputes that have dogged South Korea's The LTCB delay threatens

to undermine the planned sale of Nippon Credit Bank (NCB), which was also nationalised last year. The Financial Reconstruction Commission (FRC), the body overseeing financial reform, initially hoped to select a financial adviser to start NCB's sale last month.

The FRC and LTCB have

refused to do this, fearing it would dissuade other western banks from bidding for Goldman Sachs has been

offered a large financial incentive to conclude a rapid sale The FRC fears that failure to do this could provoke further political controversy over the contract. Mr Anzai yesterday said

that he was hoping to sell LTCB with assets of Y12.000bn. after almost Y5,000bn of clearly bad assets were removed to government institutions.

The delay had occurred This process has been rational that it should be the bank will have to be bropartly because LTCB wanted postponed, partly because of published, he said. discount to find an indepen-

Mr Anzai said that one of "his priorities" was selling LTCB as a whole, to safeguard employee positions. He would be "flexible" in meeting a buyer's needs over other matters. In the last resort, this is a business deal; it's about price," he

LTCB was initially estimated to be insolvent with about Y340bn worth of debts. Mr Anzai said that this figure had risen to about Y2,600bn, if the bank's value was calculated according to "fire sale" prices.

Beijing plans fuel tax to fund roads

China will introduce a fuel tax in the second half of this year to replace road maintenance fees, part of the government's programme to impose regular taxes in the place of random charges.

The fuel tax is intended to create a more orderly tax environment for business but the new duties could weigh heavily on China's oil and refinery industries as well as the automotive mar-

The fuel tax together with a vehicle purchase tax will fund the construction and maintenance of expressways, out "illegal and irrational charges", the state media has reported. Some Chinese oil refiner-

ies are concerned the tax could widen the differential between more expensive domestic fuel and imported oil products. They fear it may stimulate the smuggling of oil products, which dealt their industry a severe blow in 1997-98.

Automotive manufacturers, frustrated by the slow growth of the domestic passenger car market and worried about the prospect of competition from cheaper imported cars when China finally enters the World Trade Organisation, also have reservations about new taxes that may add to consumer reluctance to buy a

The tax will be set at Rmh 1 (\$0.12) per litre of diesel and Rmb 1.2 (\$0.14) per litre of gasoline.

The cheaper rate for diesel neeting aims to boost the use China's automotive: Reuters of heavy duty trucks and the newspaper said.

vehicles, the official China Daily Business Weekly said: Eliminating road fees is likely to be difficult, as Bertha Hatte Colored

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many of the charges are levied by local authorities to lift flagging tax income. Implementing the new tax may be problematic as there is no collection system in place. It will be hard to enforce

taxes on many fuel users for example, ships, machinery and farm vehicles. The rationalisation of the

tax system, however, is essential to the government, particularly as Beijing pursues a programme of fiscal expansion to reflate the economy. China has forecast a budget deficit of Rmb 150bn (\$18bn) this year, up 56 per cent from 1998, partly because of continuing infrastructure spending.

Chinese government revenues reached Rmb 232.4bn in the first quarter of this year, up 26.1 percent year-on-year, duties as imports rose strongly over the last three months, the state-owned Economic Daily has reported. Excluding debt and interest service payments a growing part of government spending - fiscal expenditure rose 17.5 per cent year-on-year Rmb 184bn.

Car sales in China grew 10 the same period of 1998, the official International Finance News reported yessales outpaced the 7 per cent rise for all of last year, pointing to a slight recovery of China's automotive industry.

Howard to fly to Indonesia as East Timor alarm grows

By Gwen Robinson in Sydney

The Australian government vesterday signalled its growing alarm about escalating violence in East Timor with a sudden decision by John Howard. Australian prime minister, to visit Indonesia for talks with B.J. Habibie, the country's president.

Mr Howard said he would meet Mr Habibie within the next 10 days, probably on the Indonesian island of Bali, to discuss the deteriorating situation in East

Earlier, Mr Howard spoke with Mr Habibie by telephone to express "deep concern" about violence at the weekend in the troubled island province that resulted in at least 30 deaths.

Mr Howard's plans for an

mer Portuguese colony forcefully annexed by Indonesia

They also highlight Canberra's growing fear that the crisis in Kosovo is diverting international attention away from East Timor and growing instability in other parts of Indonesia ahead of the country's June national elec-

Australian officials said privately the biggest concern was the prospect of Indonesian archipelago, leaving neighbouring

Last month. Australia moved to double its number

a pivotal role in interna-tional negotiations over the deployment force" in the future of East Timor, a for- northern city of Darwin one of the closest points to

East Timor.

Mr Howard said the fact Mr Habibie agreed to meet at short notice indicated he understood and recognised important"

He said: "I don't want anybody to be left in any doubt that we believe the situation has deteriorated sharply."

In the strongest statement yet on the role of Indonesia's armed forces in East Timor, uncontrollable violence Mr Howard said that para-spreading throughout the military groups terrorising Mr Howard said that para-Timorese pro-independence campaigners appeared to be Australia to deal with the acting with the tacit

efforts by Australia to secure of combat-ready troops and Habibie there was an "unmistakeable impression" contain violence in East

the delay in the LTCB sale

controversy among bankers

man Sachs' role in the deal.

Masao Nishimura, presi-

dent of Industrial Bank of

Japan, recently issued a

strong public criticism of the

tactics used by western

banks in mergers and acqui-

sitions, claiming that they

Keilchiro Asao, a member

of the opposition Democratic

party, is pressing LTCB to

publish its confidential con-

tract with Goldman Sachs.

"This will be paid by taxpay-

ers' money so it is perfectly

"overcharge the clients".

Mr Habibie "did not dissent" from that view. Mr Howard said. Australian officials have

privately said that intellience reports suggest that Indonesian troops are supplying pro-Jakarta paramilitia with arms to foment violence ahead of talks at the United Nations in New

The talks with Portugal, the next round of which is on Thursday, are intended to set the framework for a vote on the future of East Timor following Mr Habibie's offer of autonomy or full independence by Janu-



ADB urges Asia push to speed open trading and secure prosperity

must become more aggressive in pushing for an open trade system if they are to secure growth and prosperity in the medium term, the Asian Development Bank (ADB) says today.

A modest recovery is expected for 1999 with the recession ending in southeast Asia and the newly industrialising economies of Hong Kong, Singapore, Taiwan and South Korea.

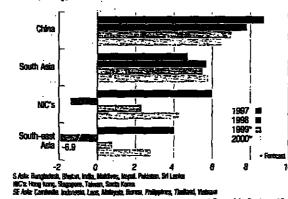
Across developing Asia as a whole, growth should accelerate to 4.4 per cent from 2.6 per cent in 1998, the bank says in its annual Development Outlook.

But while sections of the report hint at sympathy for curbs on capital account transactions, the bank says Asian developing countries "must not flinch from their commitment to openness, in trade if longer term recovery is to be secured.

The report urges them to take a "pro-active" common position in the new round of multilateral trade negotiations, expected to be launched at a World Trade Organisation meeting in the US this autumn.

This would include insistence on further tariff reductions for manufactured goods and a controversial call for an end to regional trade arrangements such as those operated by the European Union with the countries of eastern Europe, the North American Free Trade Agreement (Nafta) and Mercosur in South America.

Trade preferences under such regional arrangements have had "a large and increasing effect on trade diversion" at the expense of Asia and have distorted flows of foreign direct investcall for a clause requiring trade preferences granted ple by imposing taxes on within such arrangements to



members within ten years. If the industrial countries continue to insist on negotiating a multilateral agreement on investment, Asian developing countries should demand that such an agreement also include China and be negotiated in return for a multilateral agreement on labour mobility, the report says. The implication is that China must be made a mem-

Modest recovery seen in 1999 with recession ending in south-east Asia

ber of the WTO before nego tlations on investment are launched within that body. The report said such countries as India and China

which had maintained restrictions on capital account transactions had not been engulfed by the financial crisis that hit the rest of mean countries which had a high degree of convertibility should close their capital accounts, but they may wish to introduce some "friction" in financial flows, for examshort term flows.

tries should aim for integration into the international financial system, this should not imply a reckless rush to capital account convertibility." the bank said.

In an analysis of the debate on reform of the world financial architecture, the bank expressed support for the idea of revision of international bond contracts to allow for more orderly debt restructuring, Industrial countries should take the lead in this area, it said.

A network of private sector credit lines backed up by multilateral guarantees would also help protect developing countries against contagious financial market crisis.

be further discussed at the lMF's spring meeting in Washington this week. would help reduce risk of future financial crisis without requiring a new bureaucracy or large investment of

public funds, it says. The report is more ambiv-Asia in 1997. That did not alent on the idea of an official Asian Monetary Fund. though its analysis expresses sympathy with the idea that such a fund could complement the International Monetary Fund in providing funds to crisis-affected countries and in developing an early warning system.

China's exports fall 5%

China's exports are expected and recover by only 1.9 per cent in 2000 as the country's manufacturers struggle with a weak external environment, the Asian Develop-

ment Bank warns today. The bank makes no mention of the debate over devalnation in China, but admits currency factors are one reason for its bleak forecast. Top Chinese officials have repeatedly rejected the devaluation option.

The substantial deprecia tion of many Asian currencies "may eventually erode the competitiveness" of Chinese exports, the bank says. About 30 per cent of Chinese exports compete directly with products pro-

duced elsewhere in the More generally the Asian regional economic crisis will continue to damp demand for China's exports as about 60 per cent of the total are shipped to the region, it

China will begin importing more from the rest of Asia as efforts to stimulate domestic demand begin to bear fruit. the bank says.

China's current account balance of payments surplus will fall to just 1 per cent of gross domestic product this year from 2.5 per cent in 1998. Next year it will almost disappear, ending up at a mere 0.5 per cent of GDP, the bank warns.

Other Asian economies are likely to have a much better

Taiwan's exports will rebound 9.5 per cent in value after falling by a similar amount in 1998. Export growth in the Philippines will remain high at 13 per cent compared with 16.9 per But Hong Kong will

recover much more slowly. Its exports will grow only 0.5 per cent this year after falling 7.5 per cent in 1998.

Manila market bounces back

By Tony Tassell in Manila

Interest rates and the stock market in the Philippines by one percentage point. yesterday returned to the levels seen before the onset of the Asian economic crisis. On the birthday of Joseph Estrada, the Philippine presithe movie star turned politician, Manila shares rose

sharply in response to bigger-than-expected cuts in interest rates by the Philipnine central bank. Index leapt 122 points or 5.5

The benchmark PSE 30 per cent to 2,355, its highest level since late August 1997. after the central bank made

minimum liquidity require-

The 50 basis points cut in the central bank's overnight the average yield bit 10,356 borrowing rate to 10.875 per per cent on June 23 1997, just dent, in what has already aimed at stimulating the tum. been dubbed the "Erap" country's still-subdued econ- At the a pick-up in currently depressed loan growth.

The Philippine stock market, in contrast, has now low of 1,082 on September 11

Matthew Sutherland, head of research at Paribas Asia Equity, said the falls in important factor behind the

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

has fallen to 10.361 per cent This is the lowest since

cent and the reduction in before the regional crisis tance. liquidity requirements were started to gather momenrally after the nickname for omy, by further encouraging 10-year US dollar denominated Philippine government bonds have dropped to 8.4

per cent from about 15 per cent at the time of the Rusmore than doubled from a sian debt crisis late last

Brokers say increased confidence also has driven the latest stock market rally. Jojo Gonzales, strategist at interest rates have been an Merrill Lynch, said average daily trading volumes had

average yield on the bench- cent from levels seen in Febment for commercial banks mark 91-day treasury bills ruary and March to about 1.4bn-1.5bn pesos (\$36.6m-\$39.2m).

The rally yesterday may also have had some assis-

In a country where the extent of the politics of by the expansive press coverage of the president's birthday, there was more than a little speculation about some politically

inspired buying. 'Although there has been some strong foreign buying, together to help boost the market as a birthday present to 'Erap'," one broker said.

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Malaysia eyes floating global bond

Malaysia is studying proposals from international investment banks to help it raise money, as early signs of a turnaround in economic data prompt it to consider reviving plans it shelved last year to float a global bond.

day the government was examining the international bond market for opportunities while it monitored bonds issued by other countries in the region.

He declined to give the names of investment hanks that have put forward five or was not worth paying the Mustapa Mohamad, second six proposals and are urging premium then required.

finance minister, said yester- Malaysia to launch an issue. Last year, Malaysia was forced to withdraw plans to raise funds in the global bond market for its economic recovery when international rating agencies downgraded the country and the authorities decided it

Malaysia has discouraged investors since the regional crisis began by imposing capital controls, blaming for eigners for its recession and declining to restructure its banking and corporate sec-

Instead, it has sought to rescue as many banks as it

ounces bad

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Lloyd's in \$560m deal with top insurers

By Jim Kelly in London

Lloyd's of London said market's prospects. yesterday it had signed a market's policies.

Max Taylor, chairman, planned. said the participation of the insurers - each of which had to undertake extensive due

five-year agreement with six attractiveness to capital pro- £350m and an aggregate from members of Lloyd's, that all underwriting memcover its central mutualised it less likely the funds they fund for \$350m (\$563m) - pledged to the market would increasing to £800m the be needed. It should also resources that support the reduce members' contributions more quickly than

The insurers are Swiss Re, Employers Re. The St Paul diligence into the risk profile

of Lloyd's, - was a "huge Corp. The policy - effective ing adverse conditions, ment to mutualisation," he field Greig. The brokers were vote of confidence" in the between 1999 and 2003 - has With the existing central said. "It also increases our £100m, an annual limit of to call upon up to £300m

of the world's top insurers to viders," he added, as it made maximum payment over a the cover takes the mutu-The premiums are to be dis- (£800m). closed in annual accounts. Mr Taylor said the agree-

XL Mid Ocean Re and Chubb sector, which was experience emphasises the committeerisk unit at Lloyd's and Ben-

an annual excess point of fund of £175m and the ability

five-year period of £500m. alised funds to \$1.3bn viduals who have tradition-

ment was part of the strengthening of the mutual long-term strengthening of status of Lloyd's. Mr Taylor fund in case any one of them the market's security and said the agreement was a cannot meet a claim. was not related to specific way of leveraging the asset Companies, Hannover Re, trends in the insurance of the central fund. "It cover was initiated by the

Online trading

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Lloyd's is unique among world insurance markets in through the mutual central effect on the Lloyd's market.

The extent of the cover taken on by each of the six ally supported the market. tured to make sure claims The announcement is also and the new corporate inves- suffered by the six insurers likely to be seen as a further tors - support each other could not have an adverse

The agreement provides further assurance for rating The design of the new agencies, AM Best currently gives Lloyd's an A and Standard & Poor's an A+.

NEWS DIGEST

THE ECONOMY

Interest rate cuts fail to boost consumer confidence

interest rate cuts and tax cuts offered in last month's national Budget failed to boost consumer confidence, according to a survey by GfK Great Britain on behalf of the European Commission. It found that consumer sentiment was unchanged this month compared with March and remains positive. But personal financial confidence fell despite interest rate cuts and a 1p cut in the basic rate of . income tax announced in the Budget, which takes effect next year. However, consumers remain more optimistic about the state of their personal finances than they do

about the state of the economy as a whole. A majority of those expressing an opinion think the UK economy will worsen over the next 12 months.

But the number is getting smaller, with confidence in the general economic situation back at last summer's levels. Richard Adams, London

Land Rover plans rail link

BMW and its Land Rover division plan to invest £40m. (\$64m) in a rail line linking its plant at Solihull, in the English midlands, with the national rail network. It is claimed the scheme would save more than 100,000 heavy truck movements a year. It would also allow Land Rover to rail freight more than 100,000 vehicles a year for export directly to continental European markets via the Channel tunnel between England and France, or to Southampton, on the English south coast, for shipment to the US and other overseas markets.

Components would be brought by rail directly to the assembly lines from plants as distant as BMW's main engine production facilities in Bavaria.

The terminal facilities and the 4km line, intended to connect with the West Coast main line near Birmingham International station, will require formal approval from the Department of Environment, Transport and the Regions. The project is almost certain to involve a public inquiry. John Griffiths, London

LONDON BOMB

Responsibility claimed

A man claiming to represent Combat 18, a neo-Nazi organisation, yesterday said the group was responsible for planting the nail bomb in the London district of Brixton that injured 39 people on Saturday. Police said they had. received a call, but added that there was "no intelligence at this time to support this claim".

Alan Fry, head of the London police anti-terrorist branch. said detectives were studying closed-circuit television footage taken at the site of the bomb. Combat 18 - which takes its name from the alphabetical order of Adolf Hitter's initials - was formed in 1992 when extreme rightwingers split from the British National party, saying its leadership was too weak. It is believed to have about 80 members and extensive links with football hooligan gangs, pro-British "loyalist" terror groups in Northern Ireland and other international far-right organisations.



it the centrepiece of a new industrial revolution?

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other two are the producer and director of Lock. Stock ing sector in which the pace and Two Smoking Barrels, of innovation has been the trendy low-budget gang- extraordinarily rapid. ster movie that was one of the most successful British

ing so much money at so tender an age could be construed as further evidence tion again, telephones, transthat Britain is in the midst portation again, household of a new industrial revolu- utilities, household applition, comparable to that ances, broadcasting, textiles which transformed working and apparel, and medical lives and created fortunes in the 18th and 19th centuries. electronics revolution," he

Technological progress. notably in information techcertainly appears to be movis creating business opportunities and encouraging inno- ics has slowed down." vation in other sectors from

But pervasive though neurs in Britain who these new areas are, do they have amassed fortunes really add up to an indusof more than £5m (\$8m) trial revolution? Bradford de Long. of the University of according to a recent survey. California at Berkeley, tant. They typify the young points out that the current "techno-elite". Eight made pace of technological pace of technological their money from the com- advance is not without preputer, telecoms and internet cedent. For the past 200 services industries. The years, he maintains, there has always been some lead-

"The economy cycles able. through a number of leading Th sectors: textiles, transporta-The sight of people mak- tion, construction, textiles again, watches and jewellery, telegraphs, construccare - all before the micro-

"It will continue to cycle nology and biotechnology. through different leading sectors in the future, long ing at an incredible pace. It after the pace of technological change in microelectron-

But he concedes that talk the delivery of medical of a "new" economy may be

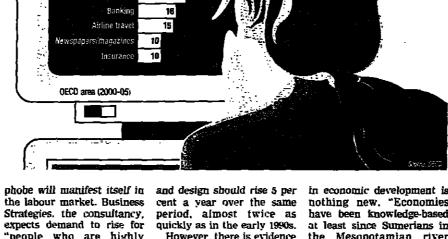
omy dominated by tangible goods but they are more difficult to apply when the pro-duction and distribution of information are more impor-

The growth of the internet has brought enormous entrepreneurial possibilities. although it remains to be seen if some of the fortunes it has generated for its commercial pioneers stand the test of time. The social impact, though, is indisput-

The number of internet users in the UK is expected to almost treble to 17m by the end of 2000. This will have important distributional consequences. Patrick Foley, group economic adviser at Lloyds Bank, has estimated that the pool of national income in the hands of the computer literate population will treble in the next decade, while technophobes will enjoy a rise of

only 25 per cent. "Whilst new technology will raise average living standards, it is also likely to result in an increasingly bipolar distribution of

income," Mr Foley says.



the labour market. Business "people who are highly skilled, who exploit knowledge and intelligence rather than physical strength or dexterity, who are mostly well paid and who have high chances of being in work as long as they wish".

For example, they expect the number of associate professionals - the "new skilled" such as legal executives and computer programmers - to have increased from 2.6m in 1996 to 2.9m by cent a year over the same

vation and Competition that clay tablets 5.000 years small, innovative firms do back," he explains. not generate many jobs.

don School of Economics, mists and historians are still who has pioneered the con- arguing about the first cept of the "weightless econ-

in a study from Manchester's basin began carving cunei-Centre for Research on Inno- form financial records on to So in looking at the experience of individual people he potential for greater and firms in the "technoinequality has also been elite", it is as well to rememidentified by Danny ber that innovation takes

nothing new. "Economies

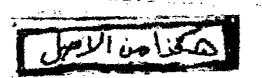
have been knowledge-based

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Quah, professor at the Lon- place all the time. Econoindustrial revolution; we cannot expect to know the





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PEACE PROCESS PARTIES TO MEET AGAIN

*London talks

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Five hours of talks between Northern Ireland's main

political parties in London yesterday failed to achieve a breakthrough in the deadlock over disarmament by But all the parties did

and ruled out putting the to concede totally their postpeace process on hold until tion," he said.
the autumn. David Trimble, leader of the autumn. ister, said: "All the parties

tion of 'parking' the process. Nobody is walking away from this process. Six months of delay would cre- power-sharing executive. ate a vacuum when what we need to happen is for the talks to continue."

No venue has been set for next week's talks, which

and Bertie Ahern, his Irish counterpart, who will talk to parties individually, not at round table negotiations.

After the talks, Mr Ahern urged both republicans and pro-British unionists to make concessions in the arms dispute.

"I don't expect either side agree to attend a new round expect either side to win all. of negotiations next week I am not asking either side

A spokesman for Tony the Ulster Unionists and the Blair, the British prime min- province's first ministerdesignate, wants the Irish Republican Army to start handing in its weapons before Sinn Fein, its political wing, takes seats on the new

Sinn Féin says this is not a pre-condition set out in the Good Friday peace agreement and insists it is not in

Sinn Fein said the peace process was in crisis. "We do

the Good Friday agreement is in free fall remains," said Mitchel McLaughlin, its

Mr McLaughlin also described as "dead" a blueprint drawn up earlier this month by Mr Blair and Mr

chairman.

lems remain. They have not table for decommissioning have to be faced up to. The been solved. Our view that and the establishment of the sequencing and choreograruling executive. The prime minister's office

said that since the so-called was the premiers' best bet up momentum in the proon a resolution, talk of it cess, especially as the diffibeing dead or alive was irrel-

remain convinced that prob- Ahern, setting out a time- the declaration remain and phy have to be worked out," said an official.

The British and Irish gov-Hillsborough declaration ernments are eager to keep

the talks. "I am quite sure

It's not as hard to

Eastern Europe as

Just fold this page

towards the West.

some people say.

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ELECTION CAMPAIGN LABOUR ATTACKS NATIONALISTS' PLAN

Scottish independence 'threatens 367,000 jobs' help Nato media war

Brown. chancellor of the exchequer, yesterday attacked the Scottish National party's policy of independence, warning it would put 367,000 jobs in

one-fifth of all jobs in Scotland were linked to trade with England, which is Scotland's biggest trading partner. They would be in danger if the SNP negotiated dence are a profitable tactic. independence after winning but Mr Brown's speech was a majority in the Scottish ridiculed as economic nonparliamentary elections on sense by the SNP. John jects.

Donald Dewar, the Labour leader in Scotland, backed up the attack in a speech to the Scottish Trades Union Congress in Glasgow, telling its annual conference that the SNP had nothing to offer

yard, Marconi, the defence minister, he said. electronics specialist in Edinburgh, the Rosyth naval dockyard and the British army personnel office in

He said independence He claimed that one-third Scotland's finances because of manufacturing jobs and revenue would fall short of could only be filled by higher taxes.

Labour believes attacks on the SNP's policy of mo Swinney, the deputy leader, said Mr Brown seemed to think it was impossible for one country to trade with another, even within the European single market.

The only jobs threatened by Scottish independence was Mr Brown's own job as

Yarrow, the Glasgow ship- his ambition to be prime Mr Dewar also used his

speech to reassure trade unionists about Labour's use of public-private partnerships in paying for big capital projects in Scotland. He would create a black hole in said an agreement between the unions and the local health authority on protectexpenditure and the deficit ing jobs under the private finance initiative at the Law and Haremyres hospital project could be a model for ments in PFI schemes. The PFI aims to attract private cash to public sector infrastructure pro-

> Labour hopes it has averted a day of damaging criticism of the PFI in a debate at the STUC conference tomorrow, after Mr Brown persuaded the STUC over the weekend to dilute its opposition to PFI in a conciliatory resolution.

KOSOVO BLAIR'S PRESS CHIEF DISCUSSES STRATEGY IN BRUSSELS

Reinforcements sent to

and Neil Buckley in Brussels

The prime minister's office forcements to Nato headthe alliance improve its pre- out at Nato headquarters. sentation of the war in Kos-

Alastair Campbell, Tony Blair's combative press secretary, spent the day discussing plans for an improved media strategy.

who has foreign affairs expertise, has been assigned to Nato for the foreseeable future. Other government media experts could follow. Mr Campbell denied the

initiative was directly related to Nato's fumbled handling of the bombing of a refugee convoy in Kosovo last week. But he admitted that Nato's hard-pressed media team, which

designed for peacetime a huge burden during the operations, needed strength- conflict and is at his desk

Mr Campbell's arrival has yesterday despatched rein- not been greeted with universal enthusiasm by some quarters in Brussels, to help of the 700 journalists camped US journalists in particu-

lar have heard of his hardmanagement in London and fear facts could be lost in a welter of "spin".

Julian Braithwaite, a press thought to have been being engaged in the same officer from Mr Blair's office advised by Mr Campbell to thing in different countries arrive a with "a story", rather than simply delivering a factual account of events on the

> Britain seems to be at the forefront of the new offensive but media spokesmen from the US and other European Union countries are expected. Jamie Shea, the London born chief Nato spokesman, has had to bear

His accessibility to journalists and frank speaking but Mr Campbell clearly believes he needs back-up.

nosed approach to news been asked to take an overview of Nato's media strategy "to look at ways of trying to co-ordinate, given you Nato spokesmen are are talking about all of us h daily briefing and different languages in

Mr Campbell said he believed Mr Shea was doing a "brilliant job" but needed

The UK government is said to have been particularly concerned at the perception of disunity which arose from different capitals giving different accounts of

Party leader needs to tread carefully over Thatcher legacy But after Lady Thatcher's terday, that the party "did Mr Hague, has, for example,

William Hague will mark the ex-premier's first poll win, but Conservative acceptance of her ideas is no longer universal. Robert Peston reports-

V celebrating the 20th Thatcher's epoch-shaping national election victory of 1979. But since the Conservative party leader is ditching one plank of Thatcherite ideology after snother, it could turn out to be a truncated

While Mr Hague is singing her praises Peter Lilley, his deputy, will be a short walk away at London's exclusive Carlton Club – the temple of grand Conservatism – discreetly putting the boot in.

filliam Hague will the party from the notion tonight give a speech that "free-market principles" are applicable to education, anniversary of Margaret the state health service and other pillars of the welfare

His speech will reflect Mr Lilley's personality, appearing both radical and ultra-orthodox at the same time. On one reading it is a bold repudiation of everything Baroness Thatcher held dear. On another, it is a simple reaffirmation of what the party has consistently practised in government but has recently

been chary of admitting. Mr Lilley will be giving He will attempt to distance the Rab Butler lecture, in

honour of the towering Con-servative politician of the middle of the century who reconciled his party to the welfare state that Labour

electoral successes from the 1950s until the advent of Lady Thatcher were built on its explicit acceptance that universal state education, the state health service and a comprehensive system of social security protection were valuable and irreversible achievements of the post-war Labour government. Indeed, a senior Con-servative official said yesterday that spending on health and education had consistently risen faster under Conservative administrations than Labour.

victory the rhetoric of the not believe in the welfare party moved away from the moral obligation of the strong to support the weak, or the healthy to help the sick, and towards an obses-The Conservative party's sion with privatisation and

the benign influence of mar-

Even Lady Thatcher baulked at wholesale privatisation of health or education. But there were more than enough gurus arguing publicly that the inevitable next phases would be the funding of health provision through private insurance and the allocation of education places through vouchers that could be cashed in state or private schools.

The impression was created, as Mr Lilley said yes-

state". Mr Hague has found from his national consultation of party sympathisers - and countless opinion polls -British people are profoundly attached to statefunded health and educa-

This unpopularity might be a price worth paying if the Conservatives could produce an efficient scheme to remodel the welfare state on private-sector lines. But Mr Lilley, in charge of the party's policy review, has concluded that such ideas may look compelling in theory but do not work in practice. So Alan Duncan, the health spokesman and old friend of

been told to ditch the idea of extending tax breaks to private insurance

But if market economics are no longer the panacea that the vast majority of for the public sector, what will fill the void? The new Conservative mantra is the importance of handing power back to local authorities, school governing bodies and hospital trusts.

Or putting it another way, the Conservatives are now converts to decentralisation. It is perhaps a little unfortunate that the most ardent centralising premier of recent history was Lady Thatcher. Mr Hague will need all his wily powers of flattery when drafting

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nge and continuity. The move to London will not make us do many things we were not going to do already. But it will add a focus and a timetable," says Ogilvie Thompson

who is the right person to be

chairman with that chief

executive.

INTERVIEW JULIAN OGILVIE THOMPSON

Chief with a mission to explain

Gillian O'Connor finds the head of South Africa's Anglo American mining group is courting friends and goodwill as he prepares for its listing on the London stock exchange

hands, which are Rhodes, the freebooting, remarkably large, and wags autocratic empire builder. a finger at the tape recorder. His son Harry, reputed to be "Now look. We are in a transition phase. We will just have to explain it to the

The chairman of Anglo American, in London to prepare for the South African express why its management continue to combine the does not conform to the template of a FTSE 100

There is a lot to explain. ship of the Oppenheimer empire, has holdings in De Beers, the diamond mining company, and Anglogold, South Africa's biggest gold company, among many oth-

Next month Anglo will absorb Minorco, its offshore resources arm, as part of its switch of domicile and mar-

ket listing to London.

Ogilvie by Ernest Oppenheimer, son to be chief executive and Thompson arches his whose hero was Cecil the image of his father but with more finesse, remains a grandfatherly figure in the background, Nicky Oppenheimer, Harry's son, is now

chairman of De Beers.

Mr Ogilvie Thompson. mining group's stock who is not tied to the family exchange listing, is trying to by blood or marriage, will roles of chairman and chief executive after Anglo moves to London. And the cross shareholdings between Anglo American, the flag- Anglo and De Beers will remain for the foreseeable future.

> We believe it is right that the person who has driven the transition should continue to drive the group for the first few years," he says.

> "So the chairman and chief executive will be the same. But we intend to sepa

but if the chairman pushes something, it tends to go through. We have never actually put anything to the vote in all the 42 years I have been here." The fingers bridle at the

pany has been run by people It has often been said that who tend to be friends or Anglo is run like a family become friends. This is not company. Will the new necessarily a bad thing. We board, which includes some outside non-executive directors, mean changes in the decision-making process?

trust each other and help each other if we can. "The world has changed and we are going to have to

thought of a vote. "The com-

'We have never actually put anything to the vote in all the

company'." says Mr Ogilvie Thompson. "It has not been run in the interests of the family shareholders alone, but in the interests of all

42 years I have been here'

"Ernest took the decisions to see who is the right per- more of a collective decision focus and a timetable."

"It depends what you trim our sails to the wind a mean by run like a family bit - be tougher, more ruth- and opaque. Has this been market what's in our dialess, cut out the dead wood in every sense. But it is not a case of flipping from one system to another.

"The existing movement will be slightly accelerated by our London listing. It will himself. Harry probably put not make us do many things rate the functions no later them to the executive com- we were not going to do frank explanation of how the tain reasoned explanation than 2002. Then we will have mittee. Now it tends to be already. But it will add a

per cent of De Beers; De Beers about 40 per cent of Anglo; and the Oppenheimer Anglo. The cross-holdings

worry UK investors. Mr Ogilvie Thompson takes what looks like an airline ticket out of an inner pocket, tears it into neat pieces and deposits it in the

"I cannot see the Anglo and De Beers stakes ever being untangled. Diamonds is a good area for a broadly based mining company such as Anglo. And De Beers has always needed a counterweight to its diamond side, to protect it when the cycle turns down."

Outsiders complain that the structure of the Oppenheimer empire is complex ness. Why should we tell the choice or necessity? And is it going to change? "It is not that we like complexity. Some of it was imposed by politics: the rest grew out of how you finance things."

launches into a remarkably its web of companies to stock market.

Anglo will own about 30 expand internationally at a time when South African companies were pariaba.

"Harry used to say that family almost 10 per cent of the most important thing about De Beers was the thing we did not tell our shareholders about - the Russian diamond sales contract. If it had been published, the Russians would have broken it.

There was a bit of a problem once, so we put the contract through a third party, so that each of us could honestly say that we did not have a contract."

The new Anglo promises to be a model of transparency. But what is appropriate for Anglo is not necessarily appropriate for De Beers. "De Beers is a trading business, not a production busimond stockpile? Do analysts expect a bank to disclose its trading book?"

The fingers arch patiently. The man who persuaded the new government of South ... Mr. Ogilvie Thompson then Africa to allow its largest Oppenheimer empire used will win over the London



INFORMATION TECHNOLOGY BRIEFS

'Watermark' keeps track of video use

A system that "watermarks" video electronically and tracks its use has been launched by New York-based Medialink Worldwide. The system can provide digital video monitoring and real-time broadcast tracking to the International broadcasting, programme syndication and advertising industries. TeleTrax uses technology developed by Lucent, of the US, to stamp video footage invisibly and indelibly with a unique identifying code when it is produced. transmitted, duplicated or broadcast.

Receivers monitoring broadcast signals detect the code and relay information over the internet to Medialink's computer

Medialink sends the results, plus information identifying each station that has broadcast or transmitted any portion of the encoded video and the date, time and duration of use, to clients via the internet.

As part of the service. Medialink plans to build a monitoring network to ensure all TeleTrax-encoded broadcasts are detected. www.medialink.com

Cheaper way to set up shop

Setting up an electronic shop on the web used to require the often expensive help of a specialist IT contractor or web design house. But a relatively cheap and easy alternative is available to small and medium-sized businesses in the latest version of Dexterity's Actinic Catalog packaged software. Actinic Catalog 3, which costs £349 plus VAT in the UK, runs on a standard PC with a

connection and requires a minimum 2Mb of hard disk space on the web host. It provides a wide range of catalogue templates, supports online credit card processing systems including NetBanx, DataCash and WorldPay, and can be linked directly to an order-processing system.

Other features include the ability to calculate automatically delivery charges based on geography, weight and shipping method, "Industrial-strength" encryption and the ability to run multiple catalogues from a single PC.

The truth about using a web site

A true measure of customers' experiences using an e-commerce site is the promise of Candle, the Santa Monica-based network integration and management software specialist. Candle claims its eBA*ServiceMonitor and eBA*ServiceNetwork will help companies identify where their web sites are failing and losing existing or potential customers.

The software is designed to enable online businesses to measure service levels and user activity and help them adjust the design and structure of their web sites. Candle's software provides web managers with hard measurements of "round trip" response times.

Users can be tracked across geographies, access carriers and topologies. Reports include browsing time, the path taken to

navigate the site, and a breakdown of response time by client, network, server and individual parts (objects) on the page. A software starter-pack costs £1,247 in the UK. www.candle.com

Paul Taylor

TIM JACKSON

Crest of web retailing

An online retailer offering digital versatile discs, is heading for a Nasdaq listing which provides a snapshot of web retailing

As any surfer knows, you go faster in the water by riding a wave than by swimming against one.

This principle is true in business, too - but companies are likely to have the chance to ride two waves at once. A case in point is DVD Express, an online retailer based in Hollywood that filed papers with the Securities and Exchange Commission last week to go public on Nasdaq.

DVD Express is poised to benefit from the fast increase in internet-enabled home PCs, and the growing willingness of consumers to buy over the web. But the other wave the company is riding is an entirely new product. Digital versatile discs

(DVDs) look like standard compact discs but have far greater storage capacity. This means one DVD can store, for instance, a 135-minute movie with digital sound, dialogue in eight languages, and subtitles in 32 further languages. With players costing \$250 and better video quality. DVDs have a good chance of becoming the standard for distributing

digital content. Back in spring 1997, it required some vision to see this – for the new format had not been widely adopted, and few titles were available on DVD. But the good news was that no retailer had established a brand. So Michael Dubelko, a former Hollywood television executive, was entering a wide-open market when he launched a web site selling the new discs.

Two years later researchers say DVD video media sales will be \$661m this year, \$1.3bn next year

and \$2.9bn in 2001 - and installed DVD players will rise from 4.3m at the end of this year to 9m by the end of 2000.

Better still are the demographics: 47 per cent of DVD owners have online access, 58 per cent research purchases online, and 40 per cent of them shop online. Visit dvdexpress.com, the

company's web site, and you will find a store window modelled closely on Amazon.com. You can find titles by search or browsing. Behind the site sits a technology platform built by Pandesic, an e-commerce joint venture between Intel and Germany's SAP, and an 8,000 sq ft warehouse in Hollywood. More than 40 per

cent of sales go outside the Like Amazon, DVD Express aims to be comprehensive in its coverage. But while there are millions of books in

print, DVD Express's public filing indicates that there are still only around 2,600 DVD titles available - so the job is a little easier. DVD Express is a little

unusual for a web business.

Mr Dubelko owns 84 per cent of the company's stock, with the rest owned by GeoCapital, a venture capital fund based in New York, and the normal range of stock options for employees. directors and marketing partners. A month or so from now. Mr Dubelko will probably be worth hundreds of millions of dollars earned, perhaps, by his having funded the business, worked without salary for two years, guaranteed the company's \$3m credit line at Wells Fargo, and put in

\$1.3m of his own money. DVD Express's SEC registration statement, available at www.sec.gov. provides a snapshot of web retailing today. The

80 TO 8UM UP, YOU ARE POSSED TO BENEFIT FROM THE MULTI-BILLION DOLLAR MARKET IN SOMETHING NO ONE HAS SO FAR HEARD OF



\$800,000 in the last quarter of 1997 to \$8m a year later. Gross margins fell from 17.6 per cent to 10.8 per cent, even though Mr Dubelko's history allows the company to make a quarter of its cash purchases from studios directly instead of at

distributors. And marketing is a high and growing expense. In 1998, the company spent more than \$4m on marketing, of which \$3m went to AOL. Evidence of the power of having more than 15m users can be seen in the text of DVD Express's deal with AOL, filed with the SEC, which shows the Virginia based online service owning warrants over 7 per cent of the company in addition to the cash revenues from the

So, there are clearly high risks attached to the high rewards. Prominent among them is the danger of being "amazoned" – of being forced to compete with the world's most powerful online retailing brand. Another risk is the

will-we-ever-make-mone question: DVD Express expresses the hope that margins should rise as some of the new entrants give up selling at a loss and close, but it is hard to know how long that will take. One industry insider was quoted as saying that DVD retailers were buying a title for \$18

which they sold for \$10. Finally comes the risk of technological change. Today, broadband internet access claims fewer than Im residential users. But as it weeps the US, more digital content will be delivered lectronically, DVD Express will have to build a franchise to avoid being sunk by a coming wave of electronic download.

tim.jackson@pobox.com

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High-tech insight into the brain

But the mystery behind the creation of a work of art remains, writes William Packer

Quite what the artist sees of the world, and how he renders his germ of this present exercise in response and understanding into which Ocean has been filmed at a work of art, are questions that length, wearing an eye-tracker have defied curlosity since art which registers the focus of every began. Which is not to say that flicker of the eye - while working our enquiries should not continue - and, if new technologies used nowadays in such things as appear, then why not try them the training of pilots and the out? The only thing is not to ergonomics of complex control expect an auswer. A mystery design but no-one had thought of shifted sideways, or turned

The artist looks, and thinks, decides and makes a mark. But is the mark achieved the one intended?

upside-down, is still a mystery. A small exhibition at the National Portrait Gallery, technical for the most part but aug- as fascinating as it is inconclu- the model to the equivalent I can see." A pamphlet diagram mented by a handful of relevant sive. The correlation of the movepaintings and altogether thor ment and focus of the eye, as oughly absorbing, now addresses just this subject. Some years ago, John Tchalenko, a film-maker on film, revealed a concentration and scientist, trained his camera of activity, even as the hand was ited, and a skill developed. on the painter, Humphrey Ocean, even as Ocean went through the lengthy process of painting a ist could hardly begin to match. double-portrait of him and his Indeed, from the fMRI material it factual details I uncover about intelligence at work, and it is ity ever made? We may mumble don WC2, until June 13; part of The

in that mutual study lay the strapping it to an artist before. To follow, it was also thought a good idea to put him into an fMRI chamber - which is to say a functional Magnetic Resonance Imaging device - and have the electrical activity of his brain recorded while he made some drawings. We already knew Ocean as one of the more sensitive and intelligent painters of his generation, but clinical confirmation can only be reassuring. And of course non-artists were subjected to the same experi-

ment, to make comparison. The analysis of all this data is registered by the tracker, to the But we are left no nearer an hand implements/ the eye evalumovement of the hand as caught hesitating or the eye checking Nature or nurture, or a bit of and re-checking, that the non-art- both: which is it to be? As Tchal-



indeed remarkable to have the working visual process demon-"hundreds of eye-brain-hand-eye cycles, each lasting a few seconds", and mark the astonishing accuracy of attention, as both eye and hand turn unerringly from square-millimetre on the surface of the paper, and so back again.

answer to the greater question.

For an aptitude may be inherenko wryly admits: "the more

of the brain were engaged. It is the central act of creation appears." And Ocean himself hardly clarifies the issue: "At any strated, as Tchalenko puts it, as given moment", he tells us in the exhibition namphlet "I will start with what I can see from where I am. I try to achieve a likeness. But what I want is a likeness to the reaction I have to something gives us the cycle of "the eye captures/ the brain processes/ the ates" and so round again, with a short-circuit or two across the circle.

This is dense stuff, but important nonetheless. For what we are asked to look at is the visual appears that quite different parts this process, the more mysterious work of a very particular kind. something of the artistic temper- Wellcome Trust SCI-ART Project.

only by conventional academic criteria, founded upon established fact, moderated by reason. Which is all very well, as far as it goes, but it does then confound us when we confront great works of art, that we acknowledge to be the mark and triumph of our civilisation, yet unamenable to such rationalisation. What is there to say, in such a way, of the National Gallery's great portrait by Rembrandt of the aged, lately bereaved Margaretha de Geer (1661), that Ocean has included in this exhibition and is, in its richly clotted surface, one of the most profound studies of human-

ament and a natural gift, as | MUSIC though to put it all down to native luck. The intuitive, side-stepping yet critical intelligence is always unsettling.

objective engagement with the real and visible world that the artist seeks to make real his sense of being alive and sentient within it. And, perhaps, by getting close to getting it right, he then makes it available to us to make sense of in our turn, and in our way, by the light of our own experience. The artist looks, and thinks, decides and makes a mark. But is the mark achieved the one intended? And does the one intended, in the event, match the perceived reality? And what about the mark laid next to it. and the next and next? As the marks accrue, so does the unforeseen, by an impulse here, an accident there an intuitive adjustment there, and all to be critically considered against the reality. So it goes on, round and round, as the pamphlet says. It will never be right, quite. There is no end to it, which is the greater mystery.

For the past 30 years or so, our art educators have largely abandoned the critical practice of objective and technical study in favour of uninhibited self-expression on the one hand, and the self-conscious pursuit of ideas on the other. For my part I cannot help but think that what was good for Rembrandt and Gwen John (another of Ocean's exemplars) still had its uses. The indifferent student thus acquired a critical apparatus and technical skill: the gifted student the freedom to work as he chose. By this small, intelligent display, almost by the way, Humphrey Ocean and John Tchalenko show all is not lost. The work goes on,

The Painter's Eye - Humphrey Ocean & John Tchalenko: The National Por trait Gallery, St Martin's Place, Lon-

Strauss My feeling is that it is by such tarts up Mozart

On Friday Richard Hickox and his City of London Sinfonia scored a triumph for the Strauss half-centenary by introducing us to something rare, largely unheard-of and altogether fascinating. It both was, and was not, Mozart's 1781 opera Idomeneo, King of Crete.

Strauss worshipped Mozart, and Idomeneo had been virtually forgotten in Austro-German opera houses ~ too stately. wordy and formal, too much of an antique opera seria. When somebody remembered that 1931 would be its 150th anniversary, Strauss undertook to modernise it. "to win back Idomeneo for the German stage".

Working with a new German text by the producer Lother Wallerstein, Strauss eliminated all the recitatives in favour of succinct, symphonically composed passages, and discreetly re-touched some of the orchestration. Furthermore he reduced Electra, a dramatic but somehow non-functional role in the original Mozart, to a mere high priestess who doesn't want Idomeneo's son to "taint the purity of Greek blood" by wedding the Trojan princess Ilia

Even in 1931, it was bold to make this unsympathetic creature an exponent of quasi-Nazi racism! Strauss also cut Arbace's bass arias, which is standard practice now, and idomeneo's "Torna la pace" too. Beyond that again, he re-ordered much of the action, composing new music for the new joins, partly on Mozart's themes.

Finally - and this is why the Strauss-Mozart *Idomeneo* could never be a substitute for the real thing – he inserted shamelessly personal bits of his own. A disconcerting quote (way out of line) from his Aegyptische Helena: a churning late-Romantic interlude for Act 2; and spectacularly, just before Mozart's reverent final chorus in Act 3, an echt-Strauss ensemble that soars to ecstatic

Rosenkavalier heights before it sinks to a glowing Capriccio Hickox let us hear that all this re-working and re-writing

stemmed from deep affection for

Mozart. Who cares whether it

was "misguided", or "anachronistic"? Since there is no chance of its supplanting the original, we can appreciate the result as an overweening tribute from a master hand.

Thanks to an excellent cast. led by Alison Hagley's searchingly subtle Ilia and Kurt Streit's sombre, troubled Idomeneo, with Pamela Helen Stephen's upstanding mezzo Idamante, Christine Brewer's urgent priestess. Matthew Brook's various bass roles and the London Symphony Chorus, while the hybrid score lasted it almost persuaded. No Straussian and/or Mozartean who was there could have failed to be stirred and amazed, and often amused.

For the sake of those who weren't, Hickox and the CLS must commit their vital performance to CDs. An "important" rediscovery? - well, not really; but intriguing. thought-provoking . . . most certainly, yes.

David Murray

Soonscred by HSBC Holdings pic, with support from The John Ellerma

THEATRE IN PARIS RICHARD III

Boiled down to blood and guts

Revamping the classics, or bone disease, who died suddenly tongue-in-cheek mish-mash of 'relecture" as it is politely during rehearsals. known has been the main condirectors for close on 30 years, now: Patrice Chéreau drew international attention to the trand with his highly acclaimed centedox and very happy results. Under a marquee in the Parc de la Villette, director Geneviève de Kermahon has forged a some times overstated and terrifying universe out of Shakespeare's darkest history play. It is partly mime partly puppet show, and mostly declamatory theatre using minimal props, in the purest Renaissance tradition.

The set is a half-moon wall of wooden planks, in which numerous doors provide for lots of clever exits and entrances. The costumes mix ancient and modern, and gender is constantly interchangeable: the Duchess of York is played, in a period dress, by a man, Joe Sheridan, who also takes the role of her son Edward, wearing schoolboy's uniform. The Bishop of Ely is an actor rigged up like a rag doll, and various minor masculine roles, such as Clarence's jailer, become even more sinister played by women. The biggest single shock of all however, is legless actor Hervé Paillet as Richard. "Rudely stamp'd" indeed, he is either carried by another actor or moves around stage on his arms. Paillet was a replacement for a colleague, suffering from brittle

A confusingly densely popucern of many French theatre lated play by any standards, around Shakespeare's Richard Richard III can be pretty baffling and a similarly psychopathic. in this version too, even with the unnamed modern-day crook. help of an additional introduc- André Wilms slips from an tory monologue by the dead nary treatment of Wagner's Ring Henry VI, all gore and protruding delivery of Richard, complete Cycle at Bayreuth in 1976. Shake daggers. Paillet's disability, with heavily accentuated humpspeare's Richard III is the latest meanwhile, is so major as to be back and limp, into something to be put through the mill of continuously disturbing. Strong altogether more supple, contem-"relecture" with highly unortho- on the role's dramatic aspects, porary and full of expletives, as

> played, in period dress, by a man; but the biggest single shock of all is the legless actor Hervé Paillet as Richard

The Duchess of York is

his delivery all too often sacrifices the poetry, which is good even in French, while turning all of Richard's curdlingly clever sarcasms into angry diatribe. So much inventiveness and so much violence (Clarence is drowned in the "malmsey butt" on stage and not off, as Shakespeare directed) are wildly entertaining even if the play itself, bereft of its tenderness and poetry, does end up resembling a blood-and-guts trasedy by some minor Elizabethan playwright.

Richard III is also centre stage at the Théatre de la Bastille in Imprécation 36. Written and directed by Michel Deutsch, it is not so much a play as a

sketches, performed on a bare stage and very loosely built impressive Comédie Française the ill-defined crook. He is accompanied by young

actresses Judith Henry and Marie Payen in a multitude of roles Renaissance and modern: bad guys. Deutsch seems to be saying, are bad guys, whether murdering their way to the throne or peddling heroin. It may not be a profound point, but it does make for good entertainment. Accompanied by a four-man rock band, Wilms first of all raps his way through the cast list before launching into a diatribe against the insipidity of modern life, too many TV chat shows, too much obsession with hygiene, and then acts the Richard III confrontation between Richard and Lady Anne: "Foul devil, for God's sake, hence and trouble us not."

It all ends finally with a shouting match between Princess Diana and Camilla Parker-Bowles, to the accompaniment of a shower of rain and Elton John's "Candle in the Wind". Far more than merely pretentious, it is hilariously funny.

Nicholas Powell

www.hgo.com

LONDON

Barbican Hall

Tel: 44-171-638 8891

City of London Sinfonia:

Beethoven, with soprano

Christine Brewer, Apr 21

Royal Festival Hall

Strauss; Apr 20

EXHIBITION

Tel: 44-171-960 4242

CONCERTS

"Richard III" runs until April 25

Resurrection: world premiere of

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Epoch. 40 paintings and 50

the US and elsewhere; then

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works by Strauss, Haydn and

Laura Harrington, Patrick

Simon Higlett; Apr 23, 25



Unorthodox: Hervé Paillet (being held, centre) as Richard III in de Kermabon's Paris production

INTERNATIONAL

Arts Guide

AMSTERDAM

OPERA Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Otelio: by Verdi. Conducted by Carlo Rizzi in a staging by Klaus Michael Grüber; with a cast led by Vladimir Bogachov; Apr 22, 25

BERLIN. DANCE Deutsche Oper Tel: 49-30-34384-01 Tokyo Ballet in a Maurice Béjart programme comprising Stravinsky's Le Sacre de Printemps and Petruschka, and Ravel's Bolero, Apr 20, 21

COPENHAGEN. EXHIBITION Louisiana Museum of Modern Art, Humleback

Tel: 45-4919 0719 www.jouisiana.dk The Asian City of the 90s: display focusing on the processes of cultural, political and economic development in Asia, and on the

dialogue between East and West; to Apr 21

FLORENCE **OPERA** Teatro Comunale Tel: 39-055-211158 www.maggiofiorentino.com The Queen of Spades: by Tchaikovsky. Conducted by Sernyon Bychkov in a staging by Lev Dodin, in a co-production with Netherlands Opera and Opéra National de Paris; Apr 21,

FORT WORTH EXHIBITION Kimbell Art Museum Tel: 1-817-3328451 www.kimbellart.org Gifts of the Nile: Ancient Egyptian Falence. Display of ceramics, known as faience, a moture worked by the Egyptians and regarded by them as magical; to Apr 25

HAGERSTOWN EXHIBITION Washington County Museum of

Fine Arts Tel: 1-301-739 5727 www.washcomuseum.org Charles Walther: works of the Maryland Modernist are displayed here; to Jun 13

OPERA

Tel: 1-713-227 2787

OPERA English National Opera. London Coliseum Tel: 44-171-632 8300 HOUSTON Salome: David Atherton conducts Richard Strauss' opera, starring Vivian Tierney, as Salome in Houston Grand Opera, David Leveaux's production; Apr Wortham Center

adier's Wells Tel: 44-171-863 8000 The Royal Opera: Paul Burnyan, Tod Machover's new opera set in Tsarist Russia, with a libretto by by Benjamin Britten. Staging by Francesca Zambello, conducted by Richard Hickox (replaced by Chris Willis on Apr 27); Apr 23, Summers conducts a staging by

> LOS ANGELES CONCERT Music Center: Dorothy Chandler Pavilion Tel: 1-213-365 3500 www.laphil.org. Los Angeles Philhermonic: conducted by Alan Gilbert in works by Bernstein, Ruggles, John Williams, and Copland; featuring David Breidenthal on bassoon; Apr 22, 24, 25

MUNICH CONCERTS Philharmonie Gasteid Tel: 49-89-5481 8181 European Brass Band Championships: Apr 24 Munich Philharmonic Orchestra: conducted by Manfred Honeck in works by Wolf and Tchaikovsky; Apr 21, 22. 23 Pinchas Zukerman: recital by theviolinist of works by Mozart, Takemitsu, Schumann and Brahms, with piano soloist Marc

NAGOYA EXHIBITION Nagoya/Boston Museum of Fine Arts www.nagoya-boston.or.jp

Neikrug; Apr 20.

Art of the Ancient Mediterranean World: inaugural long-term display of more than 220 objects, ranging from prehistoric Egyptian earthenware to a fresco from Pompei; to Jul 15

NEW YORK CONCERTS Avery Fisher Hall, Lincoln Tel: 1-212-875 5030

New York Philharmonic:

conducted by Colin Davis in

works by Mozart, with plano

www.lincolncenter.org

soloist Imogen Cooper, Apr 20 New York Philharmonic: conducted by Colin Davis in the world premiere of James MacMillan's The World's Ransoming, with English hom soloist Thomas Stacy. The programme is completed by Bruckner's Symphony No. 9; Apr 22, 23, 24 Kaufman Concert Hall Tel: 1-212-996 1100 Recital: Violinist Raimundas Katilius and pianist Golda Vainberg-Tatz present the works of Grieg, Balsys, Debussy, and Mendelssohn, along with a world premiere by Polish-Israeli composer Jan Radzynski; Apr 24

EXHIBITION Metropolitan Museum of Art Tel: 1-212-879 5500 www.metmuseum.org 18th Century French Drawings in New York Collections: highlights of a century of collecting. featuring 100 outstanding examples by 59 artists including Watteau, Boucher and

Fragonard; to Apr 25 **GPERA** New York City Opera, New York State Theater Tel: 1-212-870 5570 www.nycopera.com

Intermezzo: by R. Strauss. New staging by Leon Major, with sets by Andrew Jackness and costumes by Martha Mann. Conducted by George Manahan; Apr 21, 24

PARIS EXHIBITION Musée du Louvre Tel: 33-1-4020 5151 www.louvre.fr Le Pyramide du Louvre à 10 Ans: programme of lectures, walks, concerts and films, celebrating the pyramid's 10th anniversary; to Apr 21

OPERA Opéra National de Paris, Opéra Tel: 33-1-4473 1300 www.opera-da-paris.fr Lohengrin: by Wagner. Conducted by Mark Elder in a staging by Robert Carsen, with designs by Paul Steinberg; Apr 22, 25

TOKYO

OPERA New National Theatre Tel; 81-3-5352 9999 Die Fledermaus: by J. Strauss. This production is conducted by Yukio Kitahara in a staging by Kyoko Fujishiro, directed by Hironori Terasaki; Apr 22, 23, 24, **ZURICH EXHIBITION**

25

Kandinsky, Chagall, Malevich and the Russian Avant-Garde: show tracing the art movements between the Russian revolutions of 1905 and 1918, and focusing on attempts by artists to fuse aspects of folk culture with Western modernism. Many of the 100 works on display are on loan from Russian museums; to Apr

TV AND RADIO

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At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market poens.



On a life support

Outdated ideals and misplaced beliefs in the role of companies are keeping too many big businesses going

Why don't more big companies die!' After all, if end-of-the-millennium capitalism is as competitive as we're told, surely we should be surrounded by corporate corpses? Although small companies

perish by the thousand, bigcompanies rarely die completely, instead, they are allowing the assets to be taken over. Such transactions do, from time to time, result in the entinction of the acquired company. But more often, as the vogue for purported "mergers of eutals" indicates, much of the old company survives. Culture, staff, management. brands, business model. internal processes - all linger on for decades. fighting a rearguard action

against the acquirer. Does this make sense! No. graves Andrew Compbell of the Ashridge Strategic Management Centre. Companies should simply be allowed to die when their time is up. he says. Their assets - including brands can be sold. If they have value, they will survive in more suitable hands. But the companies themselves should disappear.

We instinctively find this approach difficult to accept. Although hostile takeovers are commonplace, the raider who seeks to dismember a company is still vilified. even in the US. Governments no longer subsidise failing companies. but they do everything short of that to keep big businesses alive, especially

in manufacturing. One school of thought is that this is as it should be a company is more than the sum of its economic activities. It is a living institution, like a religious order. Since this view is widely held, companies are upheld by the strong instinct to preserve life.

But consider for a moment the alternative view. Think ol a company as merely a way to achieve economic purposes, a bundle of contracts, relationships, and assets. These have value by themselves, for the commany to survive it must add something else if it does not, surely it should die.

used elsewhere? Incumbent managers should, in other words. recognise when their stewardship of their companies' assets and relationships no longer serves an economic purpose. They make this judgment about peripheral activities: the per of divestment is an explicit acknowledgement that a subsidiary is more valuable in other hands. It is perhaps time for them to apply this to their own stewardship of the core business.

Acquiring managers would have to change the way they operated. They would be free to display more ruthlessness in the early months of the

takeover, instead of mouthing platitudes about drawing on the best of two traditions. But they would soon face a barsh test for their stewardship of the newly acquired assets: can they use them more effectively? If not, it would be time for the assets to change hands again.

Even though this approach is not widely shared today. cash takeovers help push managers and investors to think in this way. The recent trend towards all-share mergers lets them off the book, by leaving a tempting zone of ambiguity. A year or so down the road, it is harder to judge how much an all-paper acquirer paid. and how effectively it is using its new assets. A willingness to tolerate the idea of corporate extinction would sharpen the debate on such deals.

Take, for example, the Telecom Italia's fate. Clearly, whatever happens in the market for corporate control. Italians must



continue to receive a phone service. That test is likely to be satisfied by any of the proposed outcomes: continued independence for the company; a takeover by Olivetti: or a merger with Deutsche Telekom. So how should the battle be decided?

All three protagonists stewards of Telecom Italia's legacy. Olivetti's Roberto Colaninno seeks to manage it better: so does Franco Bernabe, the company's boss. The Deutsche Telekom merger is proposed as a means of allowing both companies to survive the era of European telecommunications deregulation, with their heritage of mass coverage. universal service and national pride intact.

If you set aside the natural yearning for corporate immortality, all three proposals have drawbacks. Both Mr Bernabe and Mr Colaninno are asking shareholders to take their managerial determination on trust. The Deutsche Telekom merger would - we are told - involve some industrial reorganisation. But no matter how sweeping, this is probably not the best possible use of the two companies' assets, since the various elements of the two companies' portfolios could individually find better partners.

Since no one disputes that

Telecom Italia has been wastefully managed in the past, this three-way choice seems unnecessarily limited Perhaps a full-scale auction of Telecom Italia's assets would serve shareholders and customers better. Even employees, who have the most to lose if existing relationships are threatened. might ultimately do better from working in a more effective structure. Such an auction would break the business down into its components - property, infrastructure, long distance carriage, "local loop", customer service, and so on

 then sell them separately. The outcome would. indeed, be comorate euthanasia. As the Victorian poet Arthur Hugh Clough put it: "Thou shalt not kill: but need'st not strive/ Officiously to keep alive."

peter.martin@ft.com

LETTERS TO THE EDITOR

An Irishman is best for trade post

Sir. With an imminent changing of the guard at the European Commission, William Wallace's plea for a more effective European approach to the US is timely ("Meeting of minds", April 15).

The new president faces three challenges.

single voice on trade issues for the past 40 years; this has enabled it to make a significant contribution to the liberalisation of world trade. But there is no single European voice in services and environmental and social policies - areas of growing

embark on a new "millen- or someone who knows the nium round" of trade negoti- US, is as tough as old boots, ations and it is high time the but can charm birds off trees Commission was the EU's whether in Houston, Atlanta representative on these or Capitol Hill? Writing as a issues as it is for trade.

mess. The vanity of finance ministers is legendary. But be an Irishman. And many the longer the Euro 11 take Europe has spoken with a to agree to be represented simply by the equivalent of a Treasury secretary and the president of the European Central Bank, the longer it will take for Europe to be taken seriously.

What sort of person will Romano Prodi designate as the Commissioner dealing importance. The US and the with external trade? Will he European Union are about to or she be a failed politician,

European with a British Representation of the euro passport, with some experion the world stage is also a ence in this field, I would say the best bet here could in Brussels would agree that Peter Sutherland would be

the best possible choice. The answers to these questions will test not only the ability of Mr Prodi but the promised goodwill of the European heads of govern-

194B Avenue de Tervuren,

The truth as recognised by BBC journalists

From Z. Jakopovic. Sir. It is incredible how BBC World studio journalists react when interviewees criticise Nato over the bombing of Yugoslavia. They seem shocked, never let their guests finish and keep repeating unsubstantiated Nato spokesmen's claims of Serbian atrocities. However, if they hear "Serb bashing"

out much cross-questioning. Does the only truth you recognise come from "reliable Nato sources, ie the Kosovo Liberation Army and Nato, which have proved to be very dubious? Or are you just afraid that the British people cannot handle a complicated situation in which the Serbs are not the vil-

all the time in the day, with- claims have had to be retracted quickly, but I am still waiting for a significant Yugoslav government lie. Unlike people in the UK, I have the opportunity to watch BBC, CNN and Sky News as well as Yugoslav TV, and I cannot believe how low western media have stooped.

Z. Jakopovic.

they are more than willing lains? I do not have to Z. Jakopovic, to give such commentators remind you that many Nato Belgrade, Yugoslavia

'Happiness' is a sad tale of oddballs' desperation From Mr Samuel Walden.

ter films in the next millennium we will all want to stay alive and see it out." This was Nigel Andrews verdict in his review of Happiness (April 15), Such ballyhoo is clearly intended to leave readers with a "must-see" endorsement.

Regrettably, having followed this advice and seen the film. I feel that it should ter by claiming that "it tells not have been commended us what we already knew without a prominent caveat. but scarcely liked to say, It does far more than broach even to ourselves. That a "nearly every taboo sexual well-adjusted human being 26 Belsize Avenue, topic in the book". While is a contradiction in terms." London NW3 4AU, UK

well made, it is deeply dis- The implication here is that never been a better film about desperation". Yet it is desperation of adult sexual oddballs rather than about desperation per se.

In his introduction, your reviewer attempts to universalise the film's subject mat-

Sir, "If there are any bet- turbing, particularly in its the characters are in some portrayal of paedophilia. We broad sense representative are told that "there has of society. However, not one of the adult protagonists in the various strands of this principally a film about the film can be viewed as "welladjusted". If film-makers are to set

their sights on your reviewer's praise, then we should. rather than wait to see the next millennium out, consider death's certainty as merciful relief.

Unacceptable to Virgin

From Mr Richard Brunson. Sir, I refer to your Lex comment about 4 Virgin Atlantic on April 19The fall of high-tech hi

Lex says, presumably based on the inaccurate story appearing in the edition of April 17, that Continental Airlines was seeking to buy a 40 per cent stake in Virgin Atlantic for only £248m. Our discussions with Continental centred on it taking a minority stake at a price that would put a value on the company considerably in excess even of the £1.2bn you speculate as the "starry-eyed" float valua-tion. Lex then goes on to cast aspersions on my com-pany's accounting methods by its reference to "opaque

You arbitrarily question our effective tax rate of 20 per cent as unsustainable in a public company. We benefit from significant capital allowances - a standard feature of a capital-intensive

journalist should know. One has to question the quality of the financial acumen behind this story showing such a lack of basic financial understanding as to put forward assertions asfact such as "a standard 25 per cent flotation discount" (what "standard" is that? the market norm is around 10 per cent) and that a company floating in "autumn" 1999 (per the FT article of April 17) would have an initial public offering valuation based on April 1998 figures. I

could go on. Lex is perfectly entitled to its own opinions. But inaccuracies such as these are extremely basic and extremely damaging to my company and are unaccept-

Richard Branson, chairman, Virgin Atlantic, Crawley Business Quarter. Manor Royal, Crawley, West Sussex, UK

Number One Southwark Bridge, London SE1 9HIL

We are keen to encourage latters from readers workthable. Letters may be faxed to +44 171-973 5938 (set tex to "fine"), e.mait. ers.editor-lift com Published listers are also available on the FT web site, http://www.FT.com Translation may be available for letters written in the main international languages. Fax C171 878 5538. Letters should be typed and not hand written.

PERSONAL VIEW SADAKO OGATA

Returning the refugees

The UNHCR is ready to help Kosovars return home, but to do so peacekeeping troops are needed, as well as a reconstruction plan for the whole region

he refugee exodus from Kosovo constitutes one of the most deplorable episodes in modern European history. Driven from their homes, stripped of their possessions and deprived of their identity documents, the Kosovars are the victims of a shameful and systematic campaign of persecution and abuse. Using the most brutal methods imaginable to erase a population from the map, the Yugoslav authorities have acted in a way that is morally repugnant and in direct violation of international law.

The international response to this refugee crisis has suffered from some evident shortcomings. The speed and scale of the exodus took everyone - including the Office of the United Nations High Commissioner for Refugees - by surprise. As a result, the relief effort was slow to get off the ground and placed undue strain on the countries directly affected by the influx. The hastily arranged effort to evacuate some of the refugees from the Balkans has in ome cases led to the separation of families.

With the refugee exodus continuing and no resolution to the Kosovo crisis in sight. this humanitarian catastrophe will not be resolved quickly. But a number of practical steps can and must be taken to limit the suffering of the Kosovar people and to bring a degree of stability to the region.

First, it is essential that the refugees be provided with effective protection in the countries to which they have fled. It is reassuring to note that so many refugees from Kosovo have been admitted to neighbouring states. But some deeply disturbing incidents have also taken place. Borders have been closed, leaving large numbers of refugees to fend for themselves in difficult gained real momentum. and dangerous locations. New arrivals have been members of the public have involuntarily moved from pledged their support. Genone location to another, forcing them to abandon their being made and the practical few possessions. And the arrangements needed to proconflict has started to spread beyond the borders of Kos- needs put into place.



ovo, adding to the insecurity of refugees who are camped in border areas. If such occurrences are to

be averted, a scrupulous respect for the principles of international refugee law is required. Displaced Kosovars must be allowed to leave their bomeland and to seek safety in neighbouring states. No refugee should be forced back to Kosovo, or moved without being properly consulted. To reinforce the security of the refugees, the refugee camps should be established at a suitable distance from the border with Kosovo and must retain a strictly humanitarian character. There should be no armed presence in or near

Achieving this will require a properly co-ordinated refugee relief operation. For unless they receive adequate international support, asylum countries such as Albania and the Former Yugoslav Republic of Mac- clear from refugee testimoedonian (FYROM) will become vulnerable to increased social and political tension.

The refugee operation has Many governments and move back into Kosovo, to erous contributions are vide the refugees with bosic

A third and pressing objective must be to reunite family members who have lost contact with each other. There is some disturbing evidence to suggest that adult males have been separated from their wives and children by the Yugoslav secu-

rity services. Many other families have been split up in the process of being expelled from Kosovo, while the hasty and involuntary relocation of some refugee groups has fre-quently caused the sick and elderly to be left behind. UNHCR's efforts to register the refugee population will help many of these families to be reunited.

The fourth significant challenge is to be found within Kosovo itself. In the absence of any international presence in Kosovo, it is impossible to know with any nomic assistance. But they degree of accuracy the numtheir suffering. But it is civil society that can nies that thousands of people are hiding in the hills and forests of Kosovo, living in constant fear of the Yugoslav military.

UNHCR stands ready to to help those refugees and displaced people who wish to in the Balkans. go back to their homes. But that can only happen under certain specific conditions: the withdrawal of the armed Refugees

tion and expulsion of the Kosovars; the deployment of an international military force; and the establishment of an international monitoring mechanism. Such arrangements must also guarantee the safety of Kosovo's Serb population and protect their right to live in Kosovo, whatever its future status.

Fifth, planning must be accelerated for a long-term solution to the Kosovo crisis. It is clear that the only solution for the vast majority of refugees - and for the many thousands displaced in Kosovo itself will be voluntary repatriation. Any other approach would serve to endorse the ethnic cleansing that has already taken place.

Thought must also be given to the enormous task of reconstruction and reconciliation. A political settlement to the crisis in Kosovo is required. A settlement must also give full support to the International Criminal Tribunal for the Former Yugoslavia in its work of bringing to justice those guilty of crimes against humanity. Without such justice there can be no mean ingful peace in Kosovo.

Finally, the regional dimension must not be neglected - perhaps one of the most important weaknesses of the Dayton Accords. The crisis has highlighted the vulnerability of neighbouring countries such as FYROM and Albania, which in many ways are poorer than Kosovo itself. These countries require ecoalso need help to build the bers of those displaced or national institutions and provide a basis for future stability and economic growth. Montenegro, and a democratic Serbia, might also eventually be brought into a regional plan for reconstruction - a plan that will need the vision that has assist all those in need and been so lacking in previous attempts to end the conflict

The author is United Nations

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Tuesday April 20 1999

The fall of a high-tech hero

The fall of Eckhard Pfeiffer, who has resigned as chief executive of ibility in pricing and inventory Compaq Computer, shows American capitalism at its most coldeyed, bruising and unsentimental. And it is a healthy sight.

Until Sunday, Mr Pfeiffer was one of the most prominent businessmen in the US, widely admired for his turnround of Compaq. Catapulted into the top job in 1991, when the company announced its first quarterly loss, he presided over its growth from a business with \$3bn (£1.8hn) of annual sales to some \$40bn, and its expansion into a the ideal skills to oversee the full line computer company.

ignation was a profits warning last week that surprised Wall Street analysts, already on poor terms with the company. In a a problem unique to Compaq. cutting edge, high technology Any fast-growing business can industry, where share price valu- face a potential mismatch. But ations are extremely volatile, many companies are not precompanies ignore good communications with the broking community at their peril.

But behind the profits warning which the company claimed reflected industry-wide trends appear more deep-seated problems of strategy and execution period of drift and decline.

specific to Compag. difficulty in changing its personal computer business model

election yesterday should give a

salutary shock to the outside

world, not least to the European

Union. Instead of producing a

strong showing by the Islamist

party, which was widely expected

to top the poll, it has resulted in

big gains for two nationalist par-

tue Party, has gone into reverse.

They have been shown to be a

cities like Istanbul has been seen

as fair and effective. But at the

The disturbing news was the

leap in support for the far-right

Nationalist Action party (MHP),

which more than doubled its vote

to become the second-largest

most extremist and violent ele-

ments, but it has yet to prove its

questions of Kurdish autonomy ~

it denies the existence of a Kurd-

ish problem - and on the defence

The main victor, however, was

the Democratic Left Party of

Bulent Ecevit, the outgoing

prime minister, who topped the

of Turkish Cyprus.

national level they lost ground.

ties, on the left and far-right.

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control. Compaq has fumbled its attempts to move in this direc-

The company, which has jumped in size over the past two years through the acquisition of Tandem Computers and Digital Equipment, may also have been slow to get a grip on these new businesses, particularly Digital.

All this suggests that while Mr Pfeiffer was an excellent manager of the company's growth in the mid-1990s, he may not have much more complex period of The proximate cause of his resevolution with which it is now grappling.

Matching executives' strengths to a company's growth is hardly pared to act toughly. The temptation is to avoid embarrassing confrontations with corporate heroes, in the hope matters will right themselves. In many sectors, companies can still live off past laurels for a considerable

Not so in an industry as fast-One of the most serious is its moving and open to new entrants as US PCs. The results may seem brutal. But US executive pay levto cope with the direct selling els should more than compensate methods pioneered by Dell Com- for an uncertain life at the top, puter, which are more suitable and a willingness to embrace

for a commodity product. By ruthless change is one of the eliminating a layer of middleman strengths of American industry's dealers, and building to order, competitive creativity.

from being seen as an honest bro-

The EU is at least partly

both parties. One factor has been

ary. EU states, led by Italy and

Germany, were blamed for refus-

was snubbed in its application

The final shape of the new

Turkish government may take

time to emerge. But the election

underlines how essential it is for

the EU to pursue a coherent pol-

icy towards Ankara. Turkey is a

and in central Asia. Yet the mem-

ber states have treated it as a

blocked by the veto of Greece.

It is in the vital interests of

both Turkey and the EU to put these relations back on a proper

footing. The new government in

Ankara must not relapse into

furious isolationism. And the EU

must show greater understand-

for membership in 1997.

and continuity.

Turkey's poll

There is both good and bad the upsurge in nationalist senti-

news. It is reassuring that the ment over the pursuit and cap-

apparently inexorable rise of the ture of Abdullah Ocalan, the

Islamists, represented by the Vir- Kurdish guerrilla leader, in Janu-

political party like any other, ing to extradite him. That

They still won support at local reinforced a backlash against the

levels, where their running of EU which started when Turkey

group in the new parliament. The vital strategic partner for Europe, party claims to have shed its in the Middle East, the Balkans,

more moderate credentials. It second-class neighbour and

remains fiercely nationalist on allowed the relationship to be

The low inflation era of the late 1990s has been in part due to low commodity prices. If they are rebounding and global economies The outcome of Turkey's general credentials, as the premier who ordered the Turkish invasion of start to grow rapidly, then even-Cyprus in 1974. He also benefited forced to reverse their recent rate cuts. And that could spell the end ker in previous governments. attempting to provide stability for the long bull market.

responsible for the popularity of become undervalued.

> about the outlook for the world economy than they were in the dark days of autumn 1998, when many were talking about a global recession in 1999. "We've had several occasions

over the last few years when it looked as though things were turning around for the global economy," says Stephen Slifer, an economist at Lehman Brothers in New York. "The question now is, is this finally it? Have we passed the low point?"

While huge problems remain in the Asian financial sector, the worst could be over for the region's economies. The competitive boost from 1997's devaluations and the effect of recession on demand for imports has vastly improved their current account nositions, and economic forecasts are being revised upwards.

fears of a credit crunch that said John Correnti, chief execuprompted the Federal Reserve to tive of Nucor, the second-biggest climate that justifies this differcut interest rates three times in US steel producer. Nucor's stock ential. In a slow growth, low

Back in from the cold Philip Coggan and Richard Waters on why investors

🕇 he bull market may still be charging ahead, but it has changed direcare looking again at unfashionable industrial shares tion. For the past five years, investors have ploughed eash into industries such as technology and pharmaceuticals that seemed to promise unlimited growth. But now they have had a

change of heart. The ratings of classic growth stocks have started crumbling on Wall Street, and long-neglected cyclicals - manufacturing and processing companies - are once more coming to the fore. The Dow Jones Industrial Average rose sharply yesterday in early trading, while the technologydominated Nasdaq lagged behind.

Nor is this phenomenon confined to the US. In the UK and Europe, industrial stocks have returned to favour in recent weeks and even long-depressed commodity shares have started rebounding in Latin America.

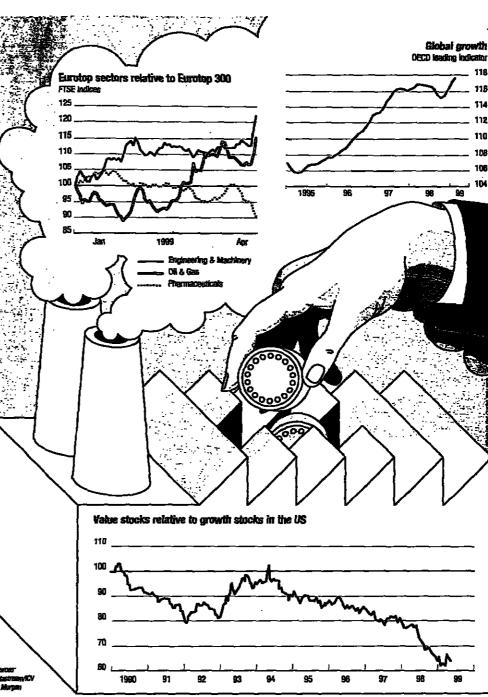
This shift in sentiment could alter the entire climate for stock market investment. Value investors, those who look for shares that are temporarily undervalued, have performed poorly in recent years. Success has gone to the momentum investors, those who have bought stocks that have risen sharply on the grounds they will go even higher. But the value school may finally be staging a recovery.

The neglected smaller company sector may also be edging back into the limelight. In the UK, the FTSE 250 and SmallCap indices, which are both heavily weighted towards industrial stocks, have each risen by 19 per cent this year and have outperformed the blue-chip benchmark by more than 9 per cent. In the US, the Russell 2000 index of small companies has done less well since January, but is up 25 per cent from its depressed level of early

But the return of cyclicals also may have a sting in the tail. One group that has taken part in the rebound has been the commodity stocks, thanks to a rebound in the crude oil price, and some analysts are talking about a pick-up in metal prices.

The pick-up in cyclicals is largely caused by two factors: a there has been a decline in half of this year, but should and telecommunications bust- to pay off if the market is moving turnaround in the prospects for output in Germany and sluggish world economic growth; and a growth in France and Italy, the belief that such shares have recent half percentage point cut

The US has shrugged off all the



the fourth quarter of 1998. Gross slumped last autumn as Asian inflation and globally competitive domestic product growth turned and Russian steel swamped the economy, it is very hard for tually central banks may be out to be an annualised 6.1 per US market. Now, says Mr Cormany companies to increase cent in that period and there renti, the pressure has eased and scarcely seems to have been orders are turning up again. The much slackening this year.

in interest rates by the European Investors are more confident Central Bank has sparked hopes of a return to more solid growth. And in the UK, talk of a recession is fast fading: when figures are released on Friday, it seems likely they will show that the economy avoided a fall in output

in the first quarter. All this belps the cyclical stocks that tend to benefit proportionately more from an improvement in the economy. As a group, they tend to be highly operationally geared; a small rise in revenue growth means a big

improvement in earnings. This is not only wishful thinking among investors. Executives in some of the industries most battered by the Asian crisis, such as steel, report an about turn in their prospects in recent weeks. even if it will take some time for this to show through in the form

"All the tea leaves look good,"

OBSERVER

effects of this on Nucor's profits to stay in business In continental Europe, where will not be felt during the first autumn. he adds.

The prospect of this recovery has also helped focus the markets' attention on the relatively

'Most of the internet speculators have never even owned a chemical stock'

low level to which the stocks of such companies had fallen. The appetite for growth stocks that investors have displayed in the mid-to-late 1990s has meant that a vast valuation differential

has developed between stocks in a few favoured sectors - information technology, telecommunications, pharmaceuticals - and the rest of the market.

Many argue that there has been a change in the industrial sales or prices. For many, life has been a struggle to cut costs just

Technology, pharmaceutical become apparent during the nesses all enjoy the advantage that their industries are increa ing rapidly. Not only does this make it a lot easier for them to continue increasing profits, it means that they stand out from the rest of the market, and accordingly attract a premium

> But while some premium might be justified, has the market taken it too far? In the UK, for example, telecommunications stocks still trade on a historic price-earnings ratio of 56, while pharmaceuticals groups command a multiple of nearly 49; the rating afforded engineering stocks is just 15 and forestry and paper manages a mere 11. That ems to afford plenty of scope for bargain-hunters.

The US's leadership in many parts of the technology industry - and its early lead on the internet - have made some Wall Street comparisons even more extreme. Before a rally that set in last autumn, the five biggest US paper companies, which between them employ more than 200,000 people and have revenues of \$55bn, were worth a collective

its recent peak, of eBay, an internet auction company with 138 employees and revenues last year of under \$50m.

With such bloated market values among the growth companies - and such relatively small capitalisations on cyclical companies - it does not take much of switch from one to the other to produce, an out-sized bounce in paper or other cyclical stocks, says Byron Wien, US equity strategist at Morgan Stanley Dean Witter. "A little bit of money goes a long way," he adds.

So far the adjustment in relative valuations that has been under way in stock markets around the world this month has only amounted to a reversal of some big historical anomalies the equity market equivalent of a bargain-basement sale.

It is far from clear whether cyclical companies will justify this enthusiasm - or even whether the very forces that have produced this turnaround could spell an end to the buil!

For a start, it will be some months before companies in the most downtrodden industries like chemicals and steel, or capital: goods, produce the sort of robust earnings rebound that investors are hoping for.

The overcapacity in world manufacturing has not gone away overnight, and as long as manufactured goods remain in surplus, few producers can look forward to a return of pricing power. In the US, the earnings boom that characterised the early years of the economic expansion has been trailing off for the past three years, with cyclical companies the most badly hit. The worst may be over for now, but it is unusual this late in the economic cycle to see anything more than a tepid rebound in growth, warn analysts at Lehman

At the same time, the very forces that have produced the rebound in cyclical stocks could. contain seeds of destruction for the bull market that has lasted more than 15 years on Wall

Firstly, it could spell the end of the momentum-investing style that has proved highly conducive to the bull market, particularly on Wall Street. Momentum investing has worked well in the technology sector, with much of the buying coming from a new army of small shareholders.

This is a style that is unlikely into a new era of value investing. to buy an undervalued share is the crucial skill. That requires sophisticated analysis that could be hard for the new retail investor. "Most of the internet speculators have never even owned a chemical stock." says Dick Hoey, equity strategist at mutual fund group Dreyfus.

Secondly, the change in sentiment signals a belief that the deflationary pressures that have squeezed the developed world's producers for so long are about to ease. But that implies they will eventually be able to rebuild their profit margins by raising their prices.

The last time companies involved in basic materials like chemicals, paper and metals did better than the stock market at large was in 1993, when the US economy was was surging out of recession. By early the following year, however, the Federal Reserve slammed on the inflationary brakes by raising interest rates. The cyclical upturn was short that time; it may prove so

Controlling risk

poll. He has strong nationalist ing of Turkey's national pride.

It was Sir Adrian Cadbury who tious Hampel Committee, reflects said - nearly a decade ago - that the myriad risks faced by the all financial failures were in modern company. No company essence a failure of internal risk can be a going concern unless control. Today, at long last, the such threats have been fully anareport of the Turnbull Committee lays out - albeit in draft form - in the tail. Companies must own how listed UK companies should up if the internal control system report on the risks they face. Turnbull could have ducked the issues. Instead its proposals which in their final form should have the backing of the Stock Exchange - have some real bite. And they avoid unnecessary red

In the US, exhaustive public disclosure was recommended by the Treadway Commission in 1992. The reality is that this rarely give an insight into the business. The problem is that discussing real risks - like obsolete products or unethical suppliers can damage the share price and give competitors a field day. The alternative - a couple of lines of bland prose in the annual report - is almost as bad. Investors may draw comfort from such pleties

but it is usually misplaced. Turnbull has avoided both pitfalls. Companies, in a brief disclosure, have to say that they have an ongoing risk analysis programme which is regularly reviewed. Furthermore this risk analysis should embrace all threats - not just the narrow risks. Now they have the means financial ones. This innovation, to assure all stakeholders that signalled by the otherwise cauthey are the right ones.

lysed: And Turnbull has a sting has failed and say what they have done to put things right.

Directors and auditors should embrace the new guidance. It gives them the flexibility to make sure proper risk control is embedded in the corporate culture not just bolted on for the annual report. Non-executive directors, in particular, will be expected to make sure that the external disclosures match the internal reality. The audit committee may risks that actually threaten a have to take on a bigger role although the responsibility is the

full board's alone. Properly implemented, Turnbull brings to an end a revolutionary phase in the history of corporate governance in Britain. It is the last piece of the jigsaw which brings together the recommendations of Sir Adrian Cadbury, Sir Richard Greenbury and Sir Ronnie Hampel into a single, so-called, supercode. A system based on principles rather than checklists, and on meaningful disclosure rather than prescriptive data, will now be on trial Businesses prosper by taking Welteke goes down well

it's smiles and sighs of relief all round on the Frankfurt financial markets, where Ernst Welteke's expected nomination as the next Bundesbank president is the second piece of excellent news in just over a month.

spontaneous combustion as finance minister last month sparked celebrations not just because of his leftist economic policies, but because he seemed intent on pushing his deputy, Heiner Flassbeck, into the top Bundesbank slot.

Flassbeck, with his calls for currency target zones and a demand-led drive for growth, would have gone down like the proverbial lead balloon with bankers and businessmen alike. By contrast, Welteke is a familiar and well-liked face. As head of the central bank of

Hesse, the state containing

Frankfurt, he's built up a renutation as a friend of business with useful political contacts. Above all, he is close to Germany's new finance minister, Hans Eichel, who moved Welteke into his current job in 1995.

Still, the business world can't take Welteke for granted. Among other things, he's criticised German banks for their ultra-close relationships with private companies and their way of using proxy votes at annual

meetings. As was once said about Mikhail Gorbachev, Welteke has a nice smile - but

Corporate Sacrifice Striking South Korean workers

have finally found a corporate chieftain willing to share their pain. Daewoo chairman and founder Kim Woo-choong announced his debt-heavy conglomerate will sell \$7.5bn in assets in a bid to survive. And in an unusual gesture of humility, Kim's agreed to put

Seoul's Hilton Hotel on the block It's home to his luxurious penthouse apartment, where his wife keeps a celebrated art collection. Pieces from her treasure trove.

including a Henry Moore sculpture, could find a new home In one of Daewoo's galleries in Secul and the resort town of Kyongju. And if Kim's forced to leave his digs, his workers can always put him up. After all, how many bosses are willing to sell the ground beneath their feet?

Compact charisma Eckhard Pfeiffer, who made a

sudden exit as chief executive of Compac last weekend, used to be a golden boy. And he certainly had an achievement or two to his credit, if bringing the PC manufacturer back from the brink of disaster in the early 1990s is anything to go by.

He engineered Compaq's transformation into the biggest PC manufacturer in the world, masterminding a series of spectacular acquisitions which culminated in the purchase of

Digital Equipment last year. But one failing always stood out - or rather, didn't. In an industry littered with larger-than-life characters like Bill Gates of Microsoft, Larry Ellison of Oracle and Scott McNealy of Sun Microsystems, Pfeiffer scored low on the charisma

If McNealy is the industry's consummate showman crecking jokes and poking fun at his rivals – Pfeiffer was almost a carlcature of the earnest German business manager. Even when he smiled the audience was left wondering

whether the smile had to be

written into the script. In an industry where ponytails and earrings have become the hallmarks of success, Pfeiffer remained a buttoned-down business leader.

And if he'd come to work wearing in-line skates, instead of executive shoes, would his fate have been any different? Observer can only guess.

Four times a lady

on your shoulder. Yes, it's

Memo to Chancellor Gerhard Schröder of Germany: don't look now, but someone's creeping up

who last weekend matched Schröder's record for a serving German cabinet member by getting married for the fourth

The 51-year-old former Greens radical, dubbed "Joschka amoroso" in the German presi took time out from attending to the Kosovo war by wedding journalism student Nicola Leske, 29. in Frankfurt's Palmengarten botanical gardens.

Friends say the knot would have been tied a few weeks ago had it not been for the outbreak of hostilities in the Balkans.

Not that serial marriage quarantees a permanent place in Germany's Social Democrat-Green coalition, Thrice-wed Oskar Laforitaine crashed out as finance minister in March after only five months in office. Still, the interior, transport and labour ministers are all into their second marriages, and Schröder took the plunge for the fourth time in

In love if not in politics, the government clearly believes that nothing succeeds like excess.

Bonding

Investors in Washington DC are being enticed by some exciting new bond issues, Observer

They are being offered a choice of the Monica bond, which has no maturity; the Clinton bond, no principle; or the foreign minister Joschka Fischer. Hillary bond, no interest.

Financial Times

100 years ago Brady and Co. Limited

The verdancy of the Emerald isle has frequently formed the theme of local poets, but the nvestors of Erin must be greener than in its celebrated grass, judging from the kind of

prospectus now fashionable in Belfast. We have commented on these before in our columns and we have before us now another specimen, it is that of a small cycle agency and manufactory, by the name Brady and Co. Limited, with a capital of £5,000, of which £2,000 in £1 shares is offered for subscription. There is no statement as regards the value of the assets to be taken over, and all we are told about the profits is that the average of the past three years is sufficient to pay a dividend of 10 per cent on the present issue of shares. Even the price to be paid is not stated. Nothing could be more vague, but it is apparently considered good enough for Belfast.

50 years ago

U.S. record broken A British Austin Atlantic car to-day broke the record for seven days on the indianapolis speedway. Unofficially, the mileage for the seven days was 11,875, at an average of 70.68 m.p.h.

FINANCIAL TIMES

TUESDAY APRIL 20 1999



THE LEX COLUMN

Rebooting Compaq

Eight years ago Eckhard Pfeiffer was parachuted in as chief executive of an ailing Compaq and engineered a hugely successful turnaround. Now, with the computer maker again in trouble, Mr Pfeiffer has himself been ousted. Both times, the man leading the boardroom putsch was Ben Rosen, Compaq's longtime chairman. Mr Rosen, who blames his former protegė for slow decision making, clearly hopes a change at the top will once again revive Compaq's fortunes.

It will not - at least not by itself. Poor execution, such as last year's inventory build-up, has compounded the group's problems. But its fundamental dilemma is strategic. Compaq is transforming itself from a personal computer assembler to an integrated service and solutions provider along the lines of IBM. Unfortunately, it has been caught half-way by plummeting prices in its original PC business, spurred by the rise of the internet and direct sellers such as Dell and Gateway. Compaq's response, adopting a hybrid model of part direct, part indirect sales, has failed. It has angered its established distributors without doing much to lower costs.

Since PCs are rapidly turning into commodities. Compag has no choice but to grind on with its transition. With Tandem, Digital Equipment and a growing web presence, it now owns most of the relevant pieces. But knitting them together will take time, however inspired the new management.

News

American News

Switzerland's decision to break the franc's link to gold is a blow for sentiment in a punch-drunk market. According to World Gold Council figures, the 2,590 tonnes of gold in the Swiss National Bank's reserves make it the world's fourth biggest holder of bullion after the Eurosystem, the US and the International Monetary Fund. The bank's aim of selling 1,300 tonnes has long been unsettling the market. From its January 1996 high of \$416, the gold price has now fallen well below \$300, fixing on at \$285. Gold bulls take comfort from the fact that the SNB is unlikely to dump all 1,300 tonnes on the market at once, even if the government does want to raise some quick cash for its

After all, it will want to preserve the



value of the other half of its bullion. Assuming, for sake of argument, the SNB sells it calmly over a decade, averaging 130 tonnes a year, the market should have little trouble absorbing the additional supply, especially as the Asian economic recovery gathers steam. Analysts estimate the market shortfall at 1,000 tonnes per year. However, Switzerland is far from being the only seller. Other central banks and the IMF are increasingly conscious of the opportunity cost of holding gold as they contemplate the interest they forgo. Nor is there any obvious way to co-ordinate a collective exit, since each holder has an incentive to sell first. Much of this one border will move them again. likely disarray is already in today's price. But not all.

Korean restructuring

The Korean government can breathe a little easier. Daewoo and Hyundai, the country's two largest chaebol, or conglomerates, are backing away from confrontation over its demands that they cut their colossal debts. Both have unveiled belated restructuring plans. Daewoo plans to sell businesses worth Won9,000bn (\$7.3bn) to reduce its Won60,000bn of borrowings equivalent to a vertigo-inducing five times equity. Hyundai is still coy on exactly how it might raise cash, but is promising to cut its debts by a quarter.

The plans alone will not restore either group to health. Nor will they fulfil government demands that the chaebol reduce borrowings to a still racy two times equity by the end of the year. But they

may reflect a necessary change of heart. By foot-dragging over reducing capacity and recapitalising their debt laden empires, the family-owned chacbol are threatening to hold back the recovery of Korea's economy. Hyundai and Daewoo

have been the worst offenders. One reason for the change of tune has been the government's willingness to get tough. It is threatening to unleash Korea's largely nationalised banks on the chaebol. demanding debt-equity swaps as the price of further support. This threat is not without risk. Another banking crisis could result, since the swaps would lead to big write-offs. Despite yesterday's promises of restructuring, it is not yet clear if the government's gamble will pay off.

Withholding tax

The proposal to exempt the wholesale bond market from a new EU-wide withholding tax is dangerously seductive. This latest compromise seems designed to whittle away objections from the Londonbased Eurobond market. In principle, it should not. As the problem is tax evasion in some countries - notably Germany - it would be better to tackle it via transparency of information on interest income, as happens in the US. Practical objections also remain. Individual investors who have already moved funds across at least

The seductive part of the compromise suggestion is that it appears to be aimed at the very people who might be dodging tax. Either they would be deterred from buying the bonds by a high-sounding minimum denomination of €40,000, or their income would somehow be branded "retail" and subjected to withholding tax. Here the practical problems swing in: sophisticated individuals will get round these obstacles; but paying agents, custodians and so on will face considerable hassle. Liquidity will be harmed and borrowing costs will rise.

It is sad that the best hope for limiting the damage of this tax proposal would be for the exemptions to be huge. Notably all existing bonds would have to be exempt to avoid triggering default clauses. EU finance ministers would do better to redouble efforts to improve enforcement and lower the tax rates that encouraged

EBRD may cut lending in response to Russian crisis

Bank president announces cautious 1999 plan and shift impolicy

East Europe Editor

European Bank for Reconstruction and Development. the multilateral bank for the countries of the former Soviet bloc, could cut its lending in the wake of the Russian crisis, Horst Köhler, the

bank's president warned yesterday. The bank has also adopted a business strategy, under which it would pay close attention to the health of the countries in which potential corporate borrowers operated.

The Russian crisis was still affecting countries throughout the region, hitting confidence and increasing risk. Mr Köhler told the bank's annual meeting in London.

"In accordance with our mandate

we cannot compromise sound banking principles. That means that we have to be even more selective than in the past: quality, as well as volume of projects, is important." The bank's 1999 plan envisages the

possibility of cutting new loans from €2.4bn (\$2.56bn) last year to as little

hope of an increase to 62.8bn if the secretary for international attacks. business climate improves.

Mr Köhler said: "The volume of new commitments in 1999 will focus on Russia and other less depend on the investment climate determined by our countries of operations."

The 1999 plan follows a review of the bank's operations carried out economy minister, said the EPRED since Mr Köhler's arrival at the EBRD, which coincided with last summer's Russian crisis.

The EBRD, which is jointly owned by countries in the region that borrow from the bank and by developed nations that provide finance, lost €261.2m in 1998, after setting aside €553.1m in provisions for bad and doubtful debts. Bank officials said restructuring some of these assets would be a significant task for 1999.

The EBRD's cautious 1999 plan met with a warm welcome from western Europe. Yves-Thibault de Silguy, the European commissioner responsible for financial affairs, said the bank's ambition had to be

as €1.8bn, though it leaves open the But Edwin Truman, the assistant the US Treasury, was less enthosi tic. He urged the bank to continue in advanced countries rather than on the more successful economie

oeniral Europe. Andrei Shapovalianta, Bu short term need to enhance its port folio should be kept separate i the medium-term requirement to

encourage economic transition; Mr Köhler also presented a medium-term strategy in which a key element would be increasing the EBRD's involvement in policy discussions with governments, particularly in sectors where the bank was

The medium-term strategy also envisaged focusing on priority areas, including small and medium-sized companies, banks, infrastructure schemes, equity investments. restructuring big industrial enterprises and projects promoting a

India's Congress party claims it can form new government

India's Congress party claimed yesterday it would form a new government to replace the ousted Bharativa Janata party coalition "within days", but said it would approve the BJP's budget tomorrow.

Congress and BJP leaders agreed to pass the February 28 budget of Yashwant Sinha, former BJP finance minister, without any amendments. The move cheered markets and

industry, which had pleaded that the popular budget should not fall victim to India's latest political crisis. The Bombay market rose 3.74 per cent on the news, the BSE Sensex

closing up 124 points at 3.451. The shape of any possible Congress-led coalition remained unclear and there were signs that the BJP had not given up hopes of returning to office. Congress leaders insisted they could count on the support of more than 273 MPs - a slim majority in the lower house of India's fractured parliament.

a Congress government, while Congress leaders did not define the shape of its proposed government.

BJP leaders suggested that President K.R. Narayanan might have to reinstal a BJP-led coalition - despite losing a confidence vote on Satur-

The only viable alternative igovernment] that can be sworn in is that led by Atal Behari Vajpayee," (the outgoing prime minister) said Pramod Mahajan, a senior BJP leader.

Sonia Gandhi, Congress president and possibly the party's prime ministerial candidate, said the party was ready to "discharge our constitutional obligations", but was still awaiting a formal invitation from

The BJP - now acting as a caretaker government - also sought to offer some continuity on foreign pol-

Jaswant Singh, foreign minister in

insisting their party could not back his ministry to proceed with a planned joint working group meeting with neighbouring China this month, the first since India's nuclear tests last May.

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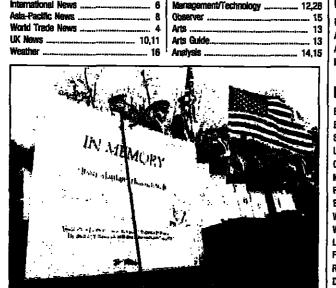
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But Washington, in particular, is concerned over the prospects for India signing the Comprehensive Test Ban Treaty Madeleine Albright, US secretary of state, yesterday convened a special meeting on south Asia to discuss recent events in the region - including India and Pakistan's missile tests and the conviction of Benszir Bhutto, former Pakistan prime min-

ister, on corruption charges. US officials believe it will be impossible to get india's signature on the treaty by May, as had been hoped. There is also doubt over whether India can be brought to sign the treaty by its September deadline - particularly under a government led by Congress, which harbours strong opposition to the test ban

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US veterans who died of illnesses related to the Vietnam War we nbered at a ceremony in Washington yesterday. Reute

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via FT Electronic Publishing

FINANCIAL TIMES

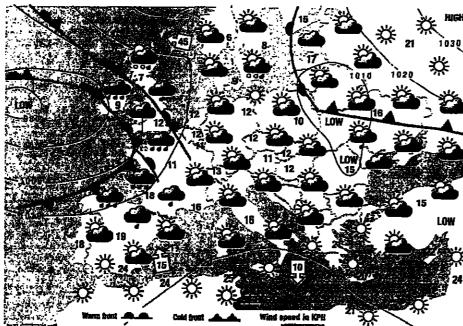
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Europe today

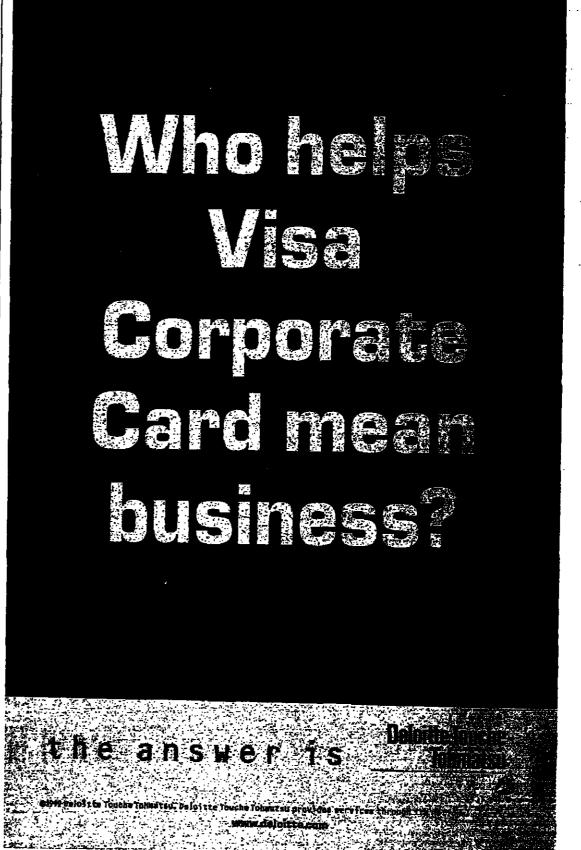
France will be cloudy with outbreaks of heavy rain. During the afternoon, the rain will push into the Low Countries, western northern and western Balkan will have surmy spells and showers, but farther north-east ! chilly but bright with isolated Northern Portugal and northe

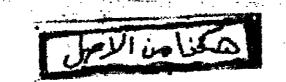
Five-day forecast

Low pressure across central and north-western Europe will more prolonged rain but it will be milder-than recently. There will be occasional showers in



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INSIDE

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FAX MACHINES

Dasa ready for rapid ascent in Japan DaimierChrysler Aerospace (Dasa) is aiming to lift sales in Japan in the next decade to \$1bn, climbing from its present level of Y15bn (\$127m). Its ambitions accord with the Dalmier-Chrysler group's goal to increase turnover in the Asian markets from 3.3 per cent of overall turnover to between 20 and 25 per cent. Page 22

Bombay revives on budget hopes



BSE-30 Index rose 124 points, or almost 4 per cent, to 3.451 yesterday on news that a narket-friendly budget would be approved this week despite the fall of the government. The rise followed a market bloodbath on Saturday when Atal Behari

prime minister, lost a vote of confidence, investors fear prolonged instability whoever forms a government. Emerging market focus, Page 40

Pension funds test managers' mettle Pension fund managers in Britain are worried by the consequences of the dispute between the Unliever pension fund and Mercury Asset Management over performance levels. Page 24

Indonesian groups seek debt pacts Bakrie & Brothers, the diversified conglomerate, hopes to be the first large indonesian company to obtain creditor approval today for a restructuring of \$1.15bn in debt. It will be followed by Astra International, the carmaker. Page 22

Scramble for commodity stocks The equity markets have decided that commodities have bottomed. Sydney, Johannesburg and

Toronto, home to big resource companies, are seeing a revival in commodity producer equities as international institutions scramble to correct their underweight positions. Page 30

Pakistan delays the inevitable Pakistan gained only brief respite from Paris Club pressure to restructure its international bonds by postponing a meeting with its western

donors in Paris this week on ways of restructuring its \$3.3bn of foreign debt. Page 28 Amerada sails into Brazilian waters Amerada Hess, the US energy group, yesterday began exploring for oil and gas in the waters off Brazil's coast, making it the first foreign com-

pany to enter the country's principal offshore

oll-producing basins. Page 20 india to hold back sugar imports India, the largest producer and consumer of sugar, is planning to restrict further sugar imports. Domestic producers are annoyed by fall in prices triggered by the arrival of 1.4m tonnes of foreign sugar outside the 2.2m tonne contracted by traders. Commodities, Page 30

COMPANIES IN THIS ISSUE

20 Hyundal

European retail groups consolidate Doughty

Europe's retail sector is braced for consolidation as some of the region's leading companies Pesterday announced alliances

aimed at creating a retailing Kingfisher and Asda, two of Britain's best known retailers, revealed details of a merger deal to create Europe's biggest

stores group by operating profit and fourth by sales. In Germany, Karstadt, the country's biggest department store operator, and Quelle, the second largest mail order group, announced plans to merge their mail order businesses. The deal would create

turnover of DM33bn (€16.8bp, middle you will get killed." \$18bn), rivalling the world

eader Otto Versand. In France, two food retailers, Casino and Cora, set up a purchasing joint venture to buy supplies of some FFr170bn (€26bn, \$28bn) a year for hypermarkets, supermarkets and convenience stores

Analysts said the alliances were the beginning of a pan-European consolidation driven by a need for scale in an increasingly global economy. "Retailing is polarising and everything has got to be very, very big or very, very niche,

Mid-sized companies could not Combining the two companies hope to fight against the power of a competitor such as Wal-Mart of the US, the world's biggest retailer. "Some 15 per cent of Procter & Gamble's said. "With power like that you can really hit people." the year 1999/2000.

Several other retailers are thought to be searching for ways to make pan-European mergers work. Tesco, the UK's largest food retailer, last week admitted: "Everyone is talking to everyone".

Kingfisher and Asda stressed

outlined their merger plans. creates one of the world's top 10 retailers by market value, expected to fall at about £19hn (\$30hn). The companies said pro forma sales would be more than £17bn, while analysts forecast more than £19bn for

Kingfisher shares finished down 44p at 796p, a fall of some 9 per cent since the day before the deal was announced last week. It is understood a Goldman Sachs fund manager who does not like the deal was selling Kingfisher shares. Asda

By Peggy Hollinger and Andrew Edgecilife-Johnson in New York Alliance plans in UK, Germany and France Meanwhile, speculation in the market that a rival bid would emerge for Asda appeared to

Analysts in New York said it would be surprising if Wal Mart were to break up an retailers. "It would be out of character," said Patrick McCormack of BT Alex Brown.

Wayne Hood of Prudential Securities said: "I think anything is possible, but it would not be typical of Wal-Mart." He added, however, that acquisitions in the UK was almost certain to form part of Wal-Mart's long-term strategy for international expansion.

German mail order deal, Page 18

Hyundai and Daewoo announce restructuring

S Korean conglomerates will sell assets to cut debt

Hvundai and Daewoo, South Korea's two biggest conglomerates, or chaebol, yesterday announced restructuring plans to cut their large debts in response to growing government pressure. The proposals came after

Kim Dae-jung, the Rorean president, warned that the government was prepared to swap its consumer electronics take management control of chaebol units through a debtfor-equity swap with state banks if they failed to meet a mandated gearing ratio of 200 Daewoo's financial troubles of Hyundai Electronics by per cent by the end of 1989. Hvundai and Daewoo have

among the top five chaebol since their debts grew significantly in 1998. Officials have praised the progress of other Second-ranked Daewoo said

it would raise more than gave few details. Hyundai's Wong,000bn (\$7.8bn) in asset debts last year grew by 17.5 sales to help halve its debts of per cent to Won72,582bn, the Observer, Page Won60,000bn, or five times its biggest among the chaebol, due Lex, Page 16 equity. Units to be sold include to an acquisition spree. Its Daswoo sale, Page 22

its profitable shipbuilding division, two Hilton hotels in Korea, a life insurance firm and a telecoms equipment company. The announcement was made by group chairman Kim Woo-choong.

The restructuring would leave Daewoo focused on car manufacturing, financial service and trading operations. Daewoo is also negotiating to unit, Daswoo Electronics, for Samsung Motors.

Analysts said the asset sales would ease concerns about of insider trading in the shares after Standard & Poor's, the Hyundai and Daewoo have credit rating agency, last week been criticised for backsliding downgraded the rating of Daeon promised restructuring woo Corporation, the group's parent company, to B- from B. Hyundai, the largest chaebol, said it would raise more than Won20,000bn through asset sales, rights issues and equity investment by foreigners, but

estimated gearing jumped to 600 per cent if asset revaluations were excluded. Analysts were sceptical

whether Hyundai would be able to raise the funds needed to cut its debt to Won50.000bn this year. "With Daewoo's debt problems apparently resolved. I expect government pressure will shift to Hyundai," said Jang Hasung, a professor of finance at Korea University and a leading chaebol critic.

it might investigate allegations related affiliates and relatives of Chung Ju-yung, the Hyundai founder.

Hyundai also needs to raise capital to finance its takeover of LG Semicon, the Korean chipmaker, under a stateproposed merger to reduce overcapacity in the industry. Talks have been stalled over Hyundai's acquisition price.



Daywoo chairman Kim Woo-choong announcing his plane in Seoul AP

Citigroup profits climb 12% to \$2.4bn

Citigroup, the financial services conglomerate formed by last year's merger of Citicorp with Travelers Group, yesterday launched a bullish essment of its prospects, as its first-quarter earnings came in well shead of expectations.

The company appears to have overcome the most severe problems encountered Strong revenue growth, helped mainly by the company's consumer side, helped the company raise profits 12 per cent

Sandy Weill, co-chief executive and former head of Travelers, said Citi's earnings were greater than General Electric's for the quarter. He added that the Salomon Smith Barney investment bank, which suffered serious losses during the

cent more than Merrill Lynch for the quarter.

John Reed, the other co-chief executive, said the company had benefited from "benign"

He suggested that Europe would be a focus for activity on the corporate and investment banking side of the business. "We clearly aren't strong in Europe. If you look at Goldman Sachs or Morgan Stanley Dean Witter, they have a more significant husiness in Rumme than we do at this point. Now that we have Salomon Smith Barney and Citi together, we are going to try and figure out

place."

economic conditions, particularly in the US, and that synergies from the merger were yet

if we can play a more effective role in the European market-He conceded that Citibank had not focused on Europe as more than a home for its for-

Smith Barney's joint venture with Nikko Securities in Japan, launched last month, which was already profitable. He said: "When the Japanese economy improves, that joint

standing. The integration of the for mer Citicorp's corporate banking business into Salomon Smith Barney was initially a serious problem for the company, and was highlighted by the departure of Jamie Dimon as Citigroup president last

venture will be really out-

Mr Weill claimed that during the first quarter "there were approximately 60 deals that were done with Citibank and Salomon working together that wouldn't have been done without that"

financial consultants had generated referrals for approxi-

Mr Welli also said he was mately \$200m in Citibank merce. This was a 20 per cent optimistic about Salomon mortgages during the quarter. greater loss than in the equiva-Mr Weill also said the comlent period last year. By mid-session, Citieroup's pany continued to invest in new distribution systems, takshares had gained 4 per cent. ing a \$36m loss on its "e-Citi"

initiative, which invests in Fortunes diverge, Page 20 research into electronic com-

planning **Geberit**

Doughty Hanson, the UK private equity firm, is planning an initial public offering Swiss sanitary products group it controls.

Doughty bought a 79 per cent stake in Geberit in March 1997 for SFr1.8bn (\$1.2bn). Doughty is thought to have originally hoped Geberit would be valued at almost \$150 on the offering, but last night analysts said it would be valued at closer to \$700m.

The listing is understood to have been pencilled in for the summer and will take place on the Zurich stock exchange. An announcement is expected

The issue is to be handled by Credit Suisse First Boston, the investment bank. This is a come for CSFB because Warburg Dillon Read had originally been asked to review the options for Geberit. The two are bitter rivals and

Warburg is considered dominant in the Zurich new issues market. The Geberit offering is expected to be the largest new issue in Switzerland since last year's SFr7.5bn float of Swisscom, the state-owned telecommunications company.

Geberit has increased its turnover from SFr905m in 1996 to more than SFr1bn last year. One analyst said: "It has a dominant share of the market for behind-the-wall plumbing systems. That is the trend the industry is progressively mov-ing towards." It also specialises in high-technology automatic flushing systems for

Geberit also has a plastic pipes business. This year it bought Terrain, the plastic pipes subsidiary of Caradon, the UK building materials group, for £27m cash.

The group manufactures ceramic bathroom products, but analysts believe it does not regard this business as core. Analysts said the group would be difficult to value.

The offering of Geberit would come 2½ years after Doughty floated another Swiss company, Tag Heuer, the watchmaker, on the New York and Zurich stock exchanges. This year it bought Tornos Bechler, the Swiss lathe manufacturer.

Doughty, which opened an office in New York this year, last night declined to com-

Airbus Industrie Anglo American Merrill Lynch Commoo Compaq DVD Express 26 Toyotz enonuidics First Choice CROSSWORD, Page 30

MARKET STATISTICS

Annual reports club ochmark Govt bonds Bond futures and options Bond prices and yields Commodities pilcas, Nicionals announced, UK SAS CONTRACT TRACES umbond prices. Post interest indices FTASSP-A World Indices

34,35 Expercising Market Concis 28 Foreign exchange . 2015 prices London share service Menaged funds service Money markets New Init bond issues Recent issues, UK Short-term in rates Stock markets at a glance

Compaq at the crossroads after Pfeiffer's departure

The weekend drama at Compaq Computer, where Analysts have broadly Rekhard Pfeiffer, chief sween rejected Compaq's initial tive, was custed by the board explanation for the earnings of directors, and Earl Mason, chief financial officer. resigned, did little to cheer shareholders yesterday. Its shares were trading at \$22% in mid-session, down \$% growing consensus among

from Friday's close and near a 12 month low of \$22 1. changes may help repair relations between Compaq and

confidence was shaken by the company's surprise profit warning earlier this month, several uncertainties remain. On Wednesday, Compaq is company has warned that worse than flagged earnings are expected to be only about 15 cents a share, far the big question is: who will below analysts' predictions of run Compaq in the future? In around 31 cents. However, it the meantime Mr Rosen, with remains to be seen which seg- two other non-executive direc-

quarter, and to what effect the acquisition last year of Digital crew," Mr Rosen said. "We are Equipment had on earnings.

disappointment. Compaq said industry-wide pricing pressures and slack demand for PCs from US corporate buyers making. were to blame, but there is a industry analysts that Compaq's management failed to While the management keep pace with rapid changes in the PC market.

Ben Rosen, Compaq chairman who has taken on the role Wall Street analysts, whose of interim chief executive while the company searches for a replacement for Mr Pfeiffer, told Wall Street analysts the management changes did scheduled to release its first not signal that first quarter quarter financial results. The earnings were expected to be

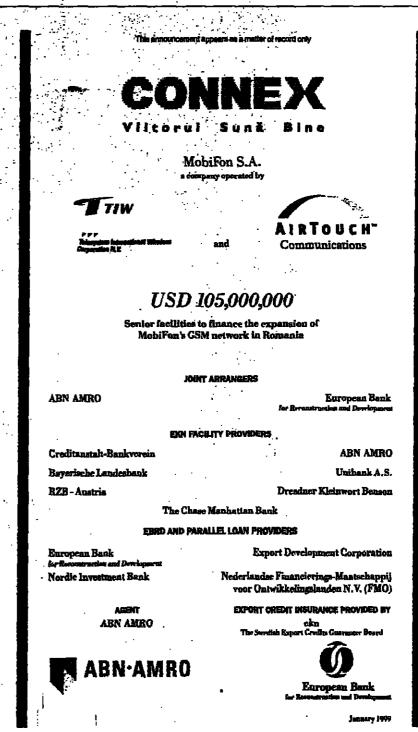
With Mr Pfeiffer's departure, ments of Compaq's business tors, will form a temporary underperformed in the first "office of the chief executive".

Control of the second of the second

"This will not be a caretaker on site iat Compan headquar ters in Houston] and making expected to include additional management changes. Mr Rosen made clear he would be moving to accelerate decision

Finding a new chief executive may prove difficult. The company had engaged search firms to look worldwide. Mr Rosen said. Any new chief executive faces the prospect of being second-guessed by Mr Rosen, who has been an active chairman. The next chief executive might also wonder whether he or she would eventually follow in the footsteps of Mr Pfeiffer and his predecessor, Rod Canion, both ousted by Mr Rosen.

Yesterday Mr Mason was appointed chief executive of Alliant Food Services, a Chicago-based food distribution



RETAILING MERGER SPARKS SPECULATION ABOUT FURTHER EUROPEAN CONSOLIDATION AS CASINO AND CORA LINK BUYING OPERATIONS

Schickedanz, Karstadt in mail order deal

and David Owen in Paris

Schickedanz, the privately announced plans yesterday house Quelle. to merge its mail order busi-Europe's retail sector.

jumped by almost 8 per cent der expansion.

owned German retailer, merger with the mail order

ness with Karstadt, Ger- European retailers as invesmany's biggest department tors expressed optimism that store company, in a step that the continent's retail sector, reflects the increasingly long divided into relatively intense competition in small national fragments, was heading for a phase of Karstadt's share price consolidation and cross-bor-

its annual general meeting said they had agreed to considered virtually certain, completed with the merger," on July 15 to approve the merge their purchasing since Schickedanz has built said Andreas Neuner, a than 3 per cent higher in operations into a joint venture - Opera - which will Shares also rose in other buy supplies for hypermarkets, supermarkets and convenience stores whose total Cora is 42.3 per cent-owned

no comment yesterday.

up a 48 per cent stake in Schickedanz spokesman. Frankfurt. Karstadt over the past two

based in Essen and called at home and abroad." annual sales amount to Karstadt Quelle, would have FFr170bn (€26bn, \$28bn). a combined turnover of from vesterday's wave of Mart's recent expansion into by Carrefour, another making it one of the largest ket was Metro. Karstadt's sive discounting strategy French retailer, which had in Europe.

"We expect a boost in

DM33bn (C16.8bn, \$18bn), confidence on the stock mar- Germany, where its aggresmain German rival and the "The path on which we world's second biggest habits.

after the company said it Two French retailing Approval of the embarked in August 1997 by retailer in terms of sales 'would ask shareholders at groups - Casino and Cora - Schickedanz-Karstadt deal is buying into Karstadt will be after Wal-Mart of the US. Shares in Metro closed more

The decision of Metro and employment as a result of other German retailers to The new group, to be joint tapping of new markets streamline their operations and seek new markets in the Among those benefiting euro-zone owes much to Walhas begun to shake up old



ioint chairmen of Banco Sentander Central Hispano, yesterday launched the shares of the newly merged bank. BSCH lost ground

Volvo outlines use of Ford cash

By Tim Burt in Stockholm

Volvo, the Swedish auto- last year. motive group, yesterday announced a SKr26.7bn (\$3.21bn) capital gain on the sale of its car division to Ford of the US and pledged to use the proceeds for a share buy-back and acquisitions in its five remaining business areas.

The company, which is to sell its car arm to Ford for SKr50bn, said the disposal had lifted its net cash reserves to SKr54.1bn at the

end of the first quarter – up from SKr14.8bn at the end of

Leif Johansson, chief executive, re-affirmed plans to buy back SKr10bn of shares and welcomed the Swedish government's decision to introduce legislation permitting such buy-backs.

He also said Volvo would to make bolt-on acquisitions SKr24.6bn to SKr27.1bn. in areas such as trucks. buses and construction equipment.

ment on Volvo's pursuit of ness - up from SKr636m to Scania, the Swedish heavy SKr917m. That offset a poor truck maker in which it has performance by the bus divi-

stake for SKr5.2bn. Volvo announced a 15 per and restructuring costs. cent increase in underlying first quarter profits, with operating income up from profits in construction equip-SKr1.06bn to SKr1.22bn on use its strong cash position sales ahead 10 per cent from SKr183m amid production

acquired a near-13 per cent

The figures, excluding contributions from the car divi-But he declined to com- profits in the trucks busi- SKr226.

SKr67m loss following weak He was speaking after demand in Latin America industry analysts also expressed concern at falling ment, down from SKr297m to

some markets. Volvo's most commonly sion, mainly reflected higher traded B shares fell SKr7 to

and inventory problems in

Ring in the changes: Emilio Botin, left, and José Mari Amusátegul

soon after its market debut in Madrid, closing at €21.62.

Gucci suggests LVMH offers it \$88-a-share

By Alice Rawsthom in London and David Owen in Paris

The board of Gucci, the embattled Italian fashion day. company, has written to It was dispatched yester-LVMH, the French luxury day, a few days before a critrecommend acceptance of an Thursday, that will deter-LVMH offer if the latter mine the outcome of the raises its conditional \$85-a- Gucci battle. share offer to an unconditional one of \$88, thereby valuing Gucci at \$9bn.

The decision to send the

or shut up for LVMH", was taken at a meeting of Gucci's supervisory board on Sun-

LVMH described Gucci's latest proposal as "a torpedo without a warhead". The

42 per cent stake issued to Pinault-Printemps-Redoute (PPR), the French retail con- that it was unlikely to chairman.

The legality of the PPR stake, for which the Pinault group paid \$2.9bn, and a previous issue of 20m shares (the same number that letter, described by one is impossible to mount a suc- employees will be addressed

Gucci executive as "put up, cessful offer to secure con- in the court case starting at trol of Gucci because of the the Amsterdam Court of announcement. LVMH's Appeal on Thursday. LVMH indicated yesterday

cern founded by François amend its \$85 offer before Pinault, a former ally of Thursday's hearing. "There goods group, promising to ical court case, starting on Bernard Arnault, LVMH's is absolutely nothing in Gucci's letter that changes the chances of success for an offer," commented one executive, who alleged that Gucci had sent the letter to distract investors' attention French group claims that it LVMH owns) to Gucci from LVMH's quarterly

After the results cent in selective retailing. shares rose by €21.50, or 10 per cent, to €236.50 in Paris. Gucci's shares were also up by €3.65, or 5.2 per cent, to

€74.40 in Amsterdam. LVMH mustered a 12.8 per cent advance in sales, which sales advance for March rose to €1.76bn from €1.56bn in the three months to March 31. Improvements ranged from nearly 30 per cent in the champagnes and wines unit (24 per cent on a constant basis) to 3.6 per per cent.

The French group said free chain, were ahead of budget, although lower than a year earlier because of the closure of certain stores. It said the year-on-year overall

Turnover in fashion and leather goods, which includes Louis Vuitton luggage and the Givenchy fashion house, increased by 12

reached 18 per cent.

TELECOMMUNICATIONS ITALIAN GROUP WILL NOT BACK DOWN DESPITE DEUTSCHE TELEKOM'S MERGER PLAN

Olivetti sticks to hostile bid for Telecom Italia

By Paul Betts in Milan and Vincent Boland in London

Roberto Colaninno, Olivetti chief executive, insisted yesterday that his company would go ahead with its €60.4bn (\$64.6bn) hostile bid for Telecom Italia despite today's expected announce- ture to boost the Italian ment of a blockbuster voice in any eventual merger operator and Deutsche But Mr Colaninno made it

The disclosure of the proposed merger had sparked frantic political manoeuvring in Rome amid suggestions that political pressure

was being put on Mr Colan- any assessment of the proinno to negotiate a deal with Telecom Italia's core shareholders to involve Olivetti in the Deutsche Telekom deal. Olivetti, it was argued,

ian component in Telecom project". Italia's shareholding strucclear vesterday that he was carrying on with his hid and wanted the market to decide the outcome.

was not in a position to give

shared in principle the Italian government's view "that shake off its predator. But would help reinforce the Ital- are prerequisites for such a increase its already highly of its agreement with Man- approval from Consob, the

taken aback by Telecom Ital-size. ia's talks with Deutsche LUG OTIAGLE CSE merger is a desperate paper," attempt to thwart its takelogic of mating two telecom-Officially, Olivetti said it munications elephants.

been frantically trying to yet." parity and genuine privatisa- they doubted whether Oli- trump the proposed merger tion of Deutsche Telekom vetti had the ability to could depend on the extent leveraged bid for its target, pesmann, the German opera- Italian stock market regula-

"If the Deutsche Telekom/ interests - which they day to meet its end of April considers the proposed ahead it will likely be all Telecom Italia is successful. said Roberto Odierna, telecoms analyst at terday that Deutsche Teleover bid and questions the Société Générale in Milan. kom, by linking with Tele-"A strong point of the Oli- com Italia, was seeking to code and would be free once vetti bid is its cash compo- counter a competitive threat again to organise its Analysts said Olivetti was nent, and while it will be in Italy from Mannesmann,

not yet out of the race to win very hard to increase it, it's whose position in that marposed merger. But it said it Telecom Italia, which has certainly not out of the game ket will be considerably

Olivetti has clearly been which is five times its tor, to which it is to sell its tor, for its bid prospectus. It Italian mobile telephone needs permission by Thurs-

There was speculation yes-

strengthened by its purchase Olivetti's freedom to of Olivetti's stake in the Oliman joint venture.

Olivetti is awaiting final

If it fails, Telecom Italia would no longer be tied

NEWS DIGEST

AIRLINES

AUA hopes to raise €250m with new equity

Austrian Airlines (AUA), one of Europe's fastest-growing and most profitable carriers, is seeking to raise around €250m (\$268m) in new equity to reduce its gearing and help finance expansion. This is the first equity-raising exercise in nearly a decade for the airline, which has staged a dramatic turnround over the last five years. It plans to issue 8m new shares through a rights issue of four new shares for every 13 held.

The new issue, which will double the free float of AUA shares and dilute the Austrian government's stake to under 40 per cent, follows the best year in the airline's 40-year history. Five years ago Austrian Airlines was in serious financial trouble after four years of losses. However, a new management team, led by Herbert Bammer and Mario Rehulka, has transformed a loss-making regional airline into a fast-growing international niche operator. Staff and operating costs have been cut by a fifth.

AUA plans to spend €1.5bn over the next five years modernising its fleet and expanding its size from 83 to 100 alroraft. It is budgeting on growth of 14.6 per cent a year in its regional airline capacity and 13.5 per cent a year in long-haul capacity. William Hall, Vienna

SEMICONDUCTORS

STM proposes 'poison pill'

STMicroelectronics (STM), the Franco-Italian semiconductor manufacturer, outlined proposals yesterday for a "poison pill" to protect it from hostile takeover, triggering speculation that a further reduction in the proportion of its capital held by state-controlled groups could be in the offing. The company said it intended to request authorisation to issue up to 180m new preference shares at par value, entitting the holder to full voting rights. These would be issued to STMicroelectronics Holding II BV, a joint holding company grouping the 56 per cent in STM owned by French and Italian state-controlled entities.

The move prompted speculation that one or more of these entitles might be planning to sell some or all of their STM shares. "It would probably not surprise the market if they sold more," said Charles Elliott, an analyst with Goldman Sachs. "And as they sold more, the company may need protection from a hostile takeover."

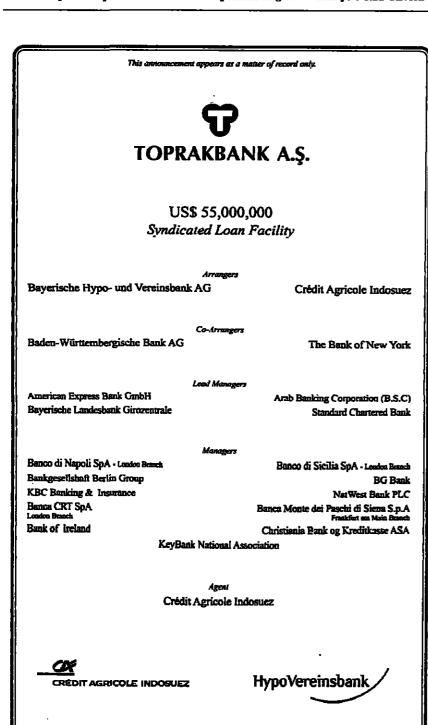
The 12-year-old company also proposed its first dividend - of 16 cents a share in cash - and said it would propose a two-for-one stock split. The effective date of the split would be June 16, a day after the dividend would be payable. All these initiatives are to be presented for shareholder approval at the group's annual general meeting, scheduled for May 31 in Amsterdam. Mr Pistorio said the aim of the proposed stock split was to make STM shares more accessible to a broader group of potential shareholders and to increase trading liquidity.

Yesterday's developments came as the company, the former SGS-Thomson, announced a 16.5 per cent increase from \$90.2m to \$105.1m in first-quarter net income, achieved on net revenues up from \$1.01bn to \$1.11bn. David Owen, Paris

PULP AND PAPER

Soporcei offer brings Es14.5bn A global offer of 13.78 per cent of Soporcel, the Portu-

guese pulp and paper group, raised Es14.5bn (€72m, \$77m) yesterday. The institutional offer of 4.84m shares was more than five times subscribed, and small investors placed orders for more than nine times the 4m shares on offer in the retail tranche. The price was fixed at Es1.665 a share, at the lower end of the pre-established range but a discount of more than 13 per cent on Friday's closing price of Es1,924. The shares closed at Es1,804 yesterday. Global co-ordinators were Banco Cist and BES Investimento, both Portuguese investment banks, and Schroders of the UK. The Portuguese state and Arjo Wiggins Appleton, the Anglo-French paper group, sold 11 and 3 per cent respectively to reduce their stakes in Soporcel to 40 per cent each. Peter Wise, Lisbon



Established in Amsterdam Shareholders are herewith invited to attend the annual General Meeting of Shareholders

PIRELLI TYRE HOLDING N.V.

to be held on Friday 7 May 1999 at 15.00 hours in the New York banquet room of the World Trade Center, Strawinskylaan I, Amsterdam.

The agenda is as follows:

1. Opening

2. Report of the Board of Management for 1998

3. Discharge

4. Adoption of the annual accounts for 1998 and allocation of the net result

5. (Re)appointment of members of the Supervisory Board 6. Appointment of members of the Board of Management

7. Reduction of share capital by amendment to the articles of association 8. Change of auditors

9. Announcements, questions, close

Regarding the (re)apponintment of the members of the Supervisory Board and the Managing Board, no binding nomination has been made,

It is proposed to reduce the value of the shares from NLG 10.- to € 4.50, in connection with the introduction of the Euro. The difference per share ad € 0.04 will be aded to the share premium reserve. This reduction of the share capital will be effected by an amendment to the articles of association. The annual report, including the comprehensive agenda for this meeting,

and the financial statements for the year 1998 as well as the details with

respect to the members of the Supervisory Board to be (re)appointed are available for inspection at and may be obtained free of charge from the Company's office and the principal offices of the below mentioned banks. Holders of bearer shares who (in person or by proxy) wish to attend the

meeting must have lodged their shares not later than Monday 3 May 1999 at one of the following banks who will subsequently send them a receipt which will serve as entrance ticket:

in the Netherlands at MeesPierson N.V., Amsterdam in Belgium at Generale Bank. Brussels

in Germany at Dresdoer Bank A.G., Frankfort a.M. in Italy at Credito Italiano, Milan

in Switzerland at Swiss Bank Corporation, Zürich

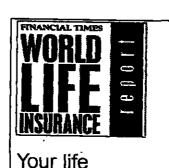
The Board of Management The Supercisory Board

20 April 1999

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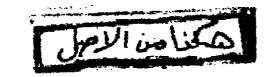
The Markets

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es to raise with new equity

....... Poses 'poison pil An investment bank of global intelligence.

All investment banks say they do the same things. One does them differently. Warburg Dillon Read has a global mandate, yet our thinking is a world apart from standardized, rigid and restrictive. In local markets, we have local knowledge. In global markets, we offer global resources. No firm can commit more. You'll also find us more individual, more innovative; in fact, the more intelligent choice.

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V V

Warburg Dillon Read

This communicates is not an effer or solucitation of offers. The Exchange Offer to tender securities is made solely by the Property's Supplement and the accompanying I has presumented it that an effer or solutionary of open and and each of the production with an offer or solutionary Offer materials do not constitute, and only one by part of the production umm universe was made in any purishistics in which the Eucharge Office is required to be made by a lacened broker or dealer and to which any Deale made such offer or relicitation. In any purishistics in which the Eucharge Office is required to be made by a lacened broker or dealer and the Fadracus Republic or Brazis. Manager or any affiliate thereof is so licensed, it that he decreed to be reade by such Dealer Manager or such offiliate on behalf of the Fadracus Republic or Brazis.

Notice of Invitation by

Federative Republic of Brazil

U.S.\$5,430,657,000 EI Series L Bonds Due 2006 (the "EI Bonds") and U.S.\$7,126,924,000 Series A-L IDU Bonds Due 2001 (the "IDU Bonds")

to tender EI Bonds and IDU Bonds (collectively, "Brady Bonds") in exchange for U.S. Dollar-Denominated Global Bonds Due 2004 (the "Global Bonds").

THE EXCHANGE OFFER AND WITHDRAWAL RIGHTS WILL EXPIRE AT 3:00 P.M. (NEW YORK CITY TIME) ON APRIL 23, 1999, UNLESS EXTENDED OR EARLIER TERMINATED.

The Federative Republic of Brazil (the "Republic") is inviting owners of Brady Bonds (each, a "Bondholder") to render their Brady The rederative Republic of Brazil (the "Republic") is inviting owners of Brady Bonds (each, a "Bondholder") to render their Brady Bonds in exchange for Global Bonds, on the terms and subject to the conditions set forth in a Prospectus Supplement dated April 19, 1999, the accompanying Prospectus and the related letter of transmittal (the "Exchange Offer"), copies of which may be obtained as described below. Simultaneously with the Exchange Offer, the Republic is offering to the public, by means of the Prospectus Supplement and accompanying Prospectus, additional amounts of Global Bonds to be purchased for cash through an underwritten offering (the "Global Bond Offering"). The Global Bonds will be direct, unsecured, general and unconditional obligations of the Republic, Interest on the Global Bonds will accrue from the Settlement Date (as defined below) and will be payable semi-annually in arrears on April 15 and October 15 of each year, commencing on October 15, 1999. The Global Bonds will mature on April 15, 2004 and will not be redeemable prior to maturity or entitled to the benefit of any sinking fund.

Calculation of Principal Amount of Global Bonds To Be Received in Exchange for Brady Bonds

Global Bond Spread and Brady Bond Spreads: At or around 3:00 P.M., New York City time, on the Trading Day (as defined below) before the Expiration Date (as defined below), the Republic ar its discretion will set the interest rate of the Global Bonds and the issue price, yield to maturity and principal amount of the Global Bonds to be issued for cash. At this time, the Global Bond Spread will be set and will be

yield to maturity and principal amount of the Global Bonds to be issued for cash. At this time, the Global Bond Spread will be set and will be equal to the yield to maturity described in the previous sentence summ the UST Benchmark Rare as of the time such yield to maturity is set. By 5:00 P.M., New York City time, on the same day, the Republic will set each Brady Bond Spread Differential, which will be used in the determination of each Brady Bond Purchase Price and, ultimately, each Brady Bond Exchange Ratio, all as more fully described below.

Principal Amount of Global Bonds To Be Received: Each Bondholder exchanging Brady Bonds for Global Bonds pursuant to the Exchange Offer will receive, for each U.S.\$1,000 in original principal amount of Brady Bonds rendered for exchange, a principal amount of Global Bonds issuable to such Bondholder will be rounded down to the nearest multiple of U.S.\$1,000, and the difference that results from such rounding, multiplied by the Global Bond Exchange Price and divided by 1,000, will be paid in cash. In addition, each Bondholder exchanging Brady Bonds for Global Bonds pursuant to the Exchange Offer will receive in cash accrued but unpaid interest on such Brady Bonds to thur not including) the Settlement Date of the Exchange Offer, which will also be the settlement date of the Global Bond Offering.

Brady Bonds to (but not including) the Settlement Date of the Exchange Offer, which will also be the settlement date of the Global Bond Offering.

Brady Bond Exchange Ratios: The "Brady Bond Exchange Ratio" for the El Bonds will equal the product of (a) the quotient resulting from the division of the Brady Bond Purchase Price for the El Bonds by the Global Bond Exchange Price and (b) 0.950, being the amortization factor that will be in effect as of the Settlement Date for the El Bonds. The "Brady Bond Exchange Ratio" for the IDU Bonds will equal the product of (a) the quotient resulting from the division of the Brady Bond Purchase Price for the IDU Bonds by the Global Bond Exchange Price and (b) 0.492, being the amortization factor that will be in effect as of the Settlement Date for the IDU Bonds.

Brady Bond Purchase Price: The "Brady Bond Purchase Price" will equal the value (adjusted for accrued interest, if any) per U.S.\$1,000 original principal arount of the El Bonds or IDU Bonds, as the case may be, of all remaining payments of principal of and interest on such bond or be made through its marturity date discounted to the Settlement Date at the applicable Brady Bond Purchase Yield, assuming that (a) all payments under this bond are made when scheduled and (b) the interest payments on this bond (which adjust semi-annually) are swapped to a fixed rate of interest using the applicable Bloomberg pricing page, after entering the applicable Brady Bond Purchase Yield, the Settlement Date and the Par Swap Curve into that pricing page. The "Par Swap Curve" will be a series of rates for par interest rate swaps, maturing in six months, one year, two years, five years and ten years, under which the dealer would pay U.S. dollar fixed rate interest payments and receive U.S. dollar three-month LIBOR interest payments.

Brady Bond Purchase Yields and Spread Differentials: Each "Brady Bond Spread Differential" will be a spread selected by the Republic at its sole discretion by 5:00 P.M., New York City time, on the Trading

its maranty date discounted at the Global Bond Exchange Yield to the Settlement Date in accordance with standard market practice. The "Global Bond Exchange Yield" will equal the sum of (a) the UST Benchmark Rate on the Expiration Date and (b) the Global Bond Spread, set as described above under "Global Bond Spread and Brady Bond Spreads."

UST Benchmark Rate: At any time, "UST Benchmark Rate" means the yield to marurity (calculated in accordance with standard market practice) corresponding to the bid-side price, as reported at that time by the Cantor Fitzgerald Securities U.S. Treasury Quotation Service on the Telerate Page 500, for the 4 3/4% U.S. Treasury Note due February 15, 2004.

Limits on the Exchange Offer, Proration; Participation by the Republic and the Dealer Managers

The aggregate principal amount of Global Bonds to be issuable pursuant to the Exchange Offer and the Global Bond Offering may not be less than U.S.\$1,000,000,000. The Republic reserves the right at its sole discretion not to accept any tenders for exchange, if the Republic determines to accept any tenders for exchange, the Republic at its sole discretion will select the aggregate principal amount (which may be zero) of Brady Bonds of each type to be acquired pursuant to the Exchange Offer. If the aggregate amount of Global Bonds to be exchanged for a type of Brady Bonds exceeds the amount selected by the Republic with respect to that type, the tenders for exchange of that type of Brady Bonds will be publicated to respect to the selected by the Republic with respect to that type, the tenders for exchange of that type of Brady Bonds of the Republic with respect to that type, the tenders for exchange of that type of Brady Bonds of the Republic with respect to that type, the tenders for exchange of that type of Brady Bonds of the Republic with respect to that type, the tenders for exchange of the Republic with respect to the type, the tenders for exchange of the Republic with respect to the type, the tenders for exchange of the Republic with respect to the type, the tenders for exchange of the Republic with respect to the type, the tenders for exchange of the Republic with respect to the R

None of the Republic, Banco Central do Brasil or any of the Republic's governmental agencies will be permitted to sub

Exchange. The Republic may accept renders for exchange submitted by the Dealer Managers made in accordance with the Exchange Offer. If Bondholders render Brady Bonds such that at least U.S.\$500,000,000 in aggregate principal amount of Global Bonds are issuable from the Exchange Offer, the Republic will have the option to require the Dealer Managers to tender Brady Bonds in an aggregate original principal amount such that the Dealer Managers will receive, pursuant to the terms of the Exchange Offer, the lesser of (a) U.S.\$250,000,000 aggregate principal amount of Global Bonds and (b) that amount of additional Global Bonds as would be necessary to ensure that an aggregate of U.S.\$1,000,000,000 of Global Bonds he issued pursuant to the Global Bond Offering and the Exchange Offer.

A Bondholder desiring to submit a tender for exchange of its Brady Bonds must, at or before the Expiration Date, deliver a duly completed letter of transmittal to the Exchange Agent. Any letter of transmittal with respect to Brady Bonds held at Euroclear System ("Euroclear") or Cedel Bank, satisf analysis ("Cedelbank") must be completed by the direct participant in Euroclear or Cedelbank through which the Brady Bonds are held. In the case of Brady Bonds not held at Euroclear or Cedelbank, a Bondholder wishing to submit a tender for exchange must either (a) first arrange to have the Brady Bonds held at Euroclear or Cedelbank or (b) contact the Information Agent concerning other acceptable procedures for rendering and delivering Brady Bonds. In addition, the direct participant in Euroclear or Cedelbank completing the letter of transmittal must deliver to Euroclear or Cedelbank, as the case may be, Bond Instructions (as defined in the Exchange Offer materials). In no event should letters of transmittal be transmitted to the Information Agent, the Dealer Managers. Banco Central do Brasil, any other agency of the Republic or Euroclear or Cedelbank.

Term of Exchange Offer, Termination; Amendment

The Exchange Offer will expire at 3:00 P.M., New York City time, on April 23, 1999, unless extended by the Republic in its sole discretion or earlier terminated (such date and time, as so extended, the "Expiration Date"). The Republic may in its sole discretion terminate the Exchange Offer (including with respect to traders for exchange submitted prior to the time of such termination), extend it past the originally scheduled Expiration Date or amend it from time to time in any fashion, at any time before the Republic announces the acceptance of any renders for exchange, by press release issued to Bloomberg News, the Dow Jones News Service and the Reuters News Service (collectively, the

Publication

At the end of each Trading Day from the date of the Prospectus Supplement through the Expiration Date, information about the Exchange Offer (including an updated hypotherical example of the Brady Bond Purchase Prices, the Global Bond Exchange Price and the Brady Bond Exchange Ratios) will be displayed on Telerare pages 58876 and 58877.

Not larer than 5:00 P.M., New York City time, on the Trading Day immediately preceding the Expiration Date, or as soon thereafter as practicable, the Republic will announce, by press release issued to the News Services, the Global Bond interest rate, the Global Bond Spread and each Brady Bond Spread Differential. And, not later than 6:00 P.M., New York City time, on the Expiration Date, or as soon thereafter as practicable, the Republic will announce, by press release issued to the News Services, whether any Brady Bonds have been accepted for exchange, and, if so, (a) the Global Bond Exchange Price and Exchange Yield, (b) each Brady Bond Purchase Price and Purchase Yield, (c) each Brady Bond Exchange Ratio and (d) the UST Benchmark Rate and the Par Swap Curve as of the Expiration Date, or as soon thereafter as practicable, the Republic will announce, by press release issued to the News Services, the results of the Exchange Offer. The results will also be published in the Lauranteeper Wort.

The "Settlement Date" for the Exchange Offer will be the fifth Trading Day following the Expiration Date (or, if such Trading Day is not a Business Day, the next succeeding Trading Day which is a Business Day. As used herein, "Business Day" means any day on which Euroclear, Cedelbank, the fiscal agent for the Global Bonds, the Exchange Agent and commercial banks in the State of New York are all open the New for business; and "Trading Day" means a day other than a Saturday, a Sunday or a day on which the New York Stock Exchange is not open for

Neither the Republic nor the Dealer Managers make any recommendation that Bondholders offer to exchange Brady Bonds for Global Bonds or refrain from offering to do so pursuant to the Exchange Offer, and no one has been authorized by the Republic or the Dealer Managers to make any such recommendation. Bondholders must make their own decisions as to whether to exchange Brady Bonds for Global Bonds pursuant to the Exchange Offer, and, if so, the principal amount of Brady Bonds to offer to

exchange.

Bondholders may contact (a) the Exchange Agent for assistance in completing and delivering letters of transmittal, (b) either Dealer Manager for answers to questions concerning the terms of the Exchange Offer and (c) the Information Agent or either Dealer Manager for additional copies of the Exchange Offer materials, in each case at the telephone numbers listed below.

Facsimile copies of letters of transmittal will be accepted. Letters of transmittal and any communications related thereto should be sent or delivered to the Exchange Agent at the address set forth below.

Approximately 90 ISINs are assigned to the IDU Bonds, a list of which is provided in the Prospectus Supplement.

The Information Agent for the Exchange Offer 11: ChaseMellon Shareholder Services c/o Chase Business Services Chaseside Boumemouth Dorset, England BH7 7DB

Inside the U.S.: Toll-Free 800-851-9671 The Exchange Agent for the Exchange Offer is: Citibank, N.A. P.O. Box 18055 5 Carmeline Street London, England ECAY OPA ion: Global Agency and Trust Services, Refere Facsimile: 44-171-508-3894

ne: 44-1202-345-277

Telephone: 44-171-508-3896 The Dealer Managers for the Exchange Offer are:

Salomon Smith Barney 390 Greenwich Street New York, New York 10013 Inside the U.S.: Toll-Free 800-558-3745 Outside the U.S.: Call Collect (212) 723-6106 Morgan Stanley Dean Witter 1585 Brasdway
New York, New York 10036
Inside the U.S.: Toll-Free 877-693-7733
Ourside the U.S.: Call Collect (212) 761-1652

April 20, 1999

COMPANIES & FINANCE: THE AMERICAS

FINANCIAL SERVICES CITIGROUP OUTSTRIPS RESULTS OF BANKAMERICA

Big banks' fortunes diverge

Citigroup and BankAmerica, the two largest US banks, yesterday produced dramatically contrasting results for the first quarter.

Both were formed by "mega-mergers" announced last April and completed in October (Citicorp merged with Travelers, and Nations-Bank merged with Bank-America). During the first quarter they both benefited from healthy conditions for banks in the US and from the rebound in global capital markets. Both produced earnings ahead of expectations and saw their shares rise more than 3 per cent in early trading.

But the two banks' share price performance for the year to date is more revealing. Citigroup's share price has gained about 52 per cent while BankAmerica's bas risen 26 per cent.

This reflects the differing strategies the two companies are taking in integrating

BankAmerica, true to the aggressive cost-cutting style of Hugh McColl, its chief executive and the former head of NationsBank, managed a sharp reduction in costs, but this was combined against the trend for US

loans and deposits, was quarter last year, to roughly static at \$4.65bn, \$1.914bn.



while non-interest income, from such activities as investment banking and fund management, fell 8 per cent to \$3,22bn.

Total non-interest expense

fell by more than 5 per cent to \$4.45bn, thanks in part to cost savings from acquisitions NationsBank carried out before the merger with BankAmerica, while expense on personnel dropped by more than 4 per cent. The efficiency ratio, expressing non-interest expenses as a proportion of total revenues, fell over the year from 57.72

to 56.59 per cent. As a result, operating profbanking - with a decline in its, excluding merger revenue. its, excluding merger charges, slipped slightly Net interest income, from from \$1.973bn in the first

Meanwhile, revenues at Citigroup rose by 15 per cent compared with the combined companies a year earlier, to \$14.5bn, thanks mainly to the 21 per cent growth in its global consumer operations. Profits, excluding charges, rose 12 per cent to \$2.42bn.

Thomas Hanley, banking analyst at Warburg Dillon Read, said: "The comparison is there and it's a dramatic one. If you are too heavyhanded in terms of the expense-cutting, it's going to be ultimately done at the expense of revenue generation and perhaps even credit quality. That's the key

Mr McColl said the merger transition was "on track". and added that he expected opportunities" to boost earn-At Citigroup, constimer

businesses were boosted by a 75 per cent increase in profits from North American credit cards, which benefited from the acquisition of a large portfolio from AT&T last year. Its total revenues rose by 40 per cent, on the . back of a 48 per cent growth in receivables to \$69bn.....

Citibanking, the company's branch network, saw a 200 per cent increase in income to \$75m, driven both by a 12 per cent reduction in fixed expenses and revenue growth of 7 per cent.

Beyond the consumer businesses, the bank benefited from a sharp rebound at its Salomon Smith Barney investment brokerage, which suffered more than most Wall Street firms during last year's Russian financial crisis. Its earnings for the quarter reached \$648m, a 46 percent increase over the first quarter of last year, on the back of revenues which increased from \$2.9bn to

Emerging markets income increased 22 per cent from the first quarter of last year, to \$321m Revenues rose 18 per cent, while expenses rose 5 per cent as the company attempted to expand. Credit write-offs increased significantly over the year, by \$53m to \$115m, mostly due to

DTT to integrate firms into global structure

Accountancy Correspondent

Deloitte Touche Tohmatsu, the global Big Five firm, has PwC being seen as leaders. is fourth in the global reveannounced plans to integrate financially its national firms into a single organisa- to integrate. tion covering 90 per cent of its \$9bn revenues within two reforms as more pragmatic to three years.

The firm, which stood aside from the bout of megamergers in the sector in 1997-98, will immediately start aligning the individual firms' rules and procedures under a new global management team.

Jim Copeland, chief executive of the US firm, has been rivals. confirmed as global chief London, representing 10,000

flexible, nimble, responsive their footsteps." and global," he said.

All of DTT's Big Five office on the back of outrivals have made moves standing results from DTT towards global integration,

DTT sees its two-stage and long-lasting.

Ed Kangas, who steps down as global chief executive after more than a decade but continues as chairman of the board, said getting the individual firms aligned would lead to genuine integration and avoid the "dogfights" which have hit

rise in revenues in 1998. "It arm. "To keep pace with clients has worked brilliantly and

Mr Copeland comes to the said.

which saw revenues rise by with Arthur Andersen and 22 per cent in 1998. The firm Ernst & Young and KPMG nue league above Arthur have also announced plans. Andersen. Profits are not While he said he hoped organic growth would con-

tinue, he did not rule out the kind of poaching of rival practices being pursued by Arthur Anderse

"Certainly if there were opportunities that popped up we would consider them," he said. In the long term, Mr Cope-

land said that if regulators had serious concerns about DTT is likely to base its auditor independence within executive after a vote of integration on the highly the Big Five then DTT could senior partners meeting in successful globalisation of again build on its experience its separate consulting prac- with consulting to create a partners and 82,000 staff tice which saw a 40 per cent separate but linked audit

"If it's required then we must become even more we believe we can follow in Deloitte & Touche Consulting is a good model," he

AUCS may be sold to Infonet

AT&T-Unisource Communications Services. the European telecommunications group owned jointly by US carrier AT&T and European alliance Unisource, is likely to be sold to Infonet Services Corporation, an international carrier based in California.

No financial details have been disclosed but the two groups have signed a memorandum of understanding and completion is expected

in the third quarter. Due diligence has to be completed and regulatory matters have to be resolved. The sale has been prompted by AT&T's decision to withdraw from the WorldPartners Alliance, which it led. in order to form a partnership with British Telecom-

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munications. AT&T's withdrawal prompted a change of strategy at Unisource whose owners - KPN of The Netherlands, Telia of Sweden and Swisscom - decided late last year to seek a financial partner to take a majority stake in the business. It is understood that Unisource has found a partner which will be named after the comple-

The acquisition of AUCS by Infonet would create a global voice and data carrier capable of delivering communications services to more than 50 per cent of the world's leading enterprises. It would be a competitor of Equant, the carrier based on the airline's international network and, eventually, of the global network being established by AT&T and

tion of due diligence.

The picture is complicated by the fact that infonet is owned by the three owners of Unisource together with Telefónica of Spain, Telstra of Australia and KDD of Japan. Separately, KDD and Singapore Telecoms have The interest rate on the happen but we're going the deal will have the option debenture will be 2 per cent to see more," said John to purchase up to an addi-

Teck to raise C\$125m via convertible debenture

By Edward Alden in Toronto

Teck Corporation, the ment is being underwritten structure is particularly would go to the Canadian placement by a Canadian new equity issues because of interest payment. minerals company since met- two years of weak earnings als prices were hit by the and low share prices. But looking increasingly attrac-

backed by shares in Comproducer in which Teck prices. owns a 39 per cent share.

cash equivalent or an equiv- ing and metals issues. alent value of Teck subordinate voting shares.

rate, or 3.28 per cent cur- First Marathon Securities. rently. The private place-

Asian financial crisis in 1997. most have also been paring tive after Cominco reported The offering will be operating expenses in an stronger than expected effort to position themselves results in the fourth quarter inco, the Canadian copper for a rebound in metals last year.

"This is the first company

The convertible debenture Canadian gold and copper by TD Securities and Grif- attractive because the comproducer, said yesterday it fiths McBurney & Partners. pany in effect monetises a Canadian mining compa- portion of its assets, allowcapital markets with a nies have generally been ingit to raise money without C\$125m (US\$84m) convert- unable to raise funds assuming any additional ible debenture, the first big through corporate debt or debt load beyond a modest Teck's stake in Cominco is

Teck announced yesterday

Analysts said that the it would purchase an addi-The debenture will be placement was evidence of a tional im Cominco shares exchangeable for Cominco strengthening market for through private transactions shares or, at Teck's option, cyclical stocks such as min- and would seek to acquire another 500,000.

If Teck buys more than 1m where we've seen this shares, the underwriters of

above the Cominco dividend Lydall, analyst with tional C\$25m in debentures. rate on a shared network. Amerada in offshore Brazil move

By John Barham in São Paulo

energy group, yesterday began exploring for oil and gas in the deep waters off Brazil's coast, making it the first foreign company to enter the country's principal offshore oil-producing

ary with Petrobrás, the national oil company, to 1bn barrels a day. The Sanexplore two blocks in the offshore Santos and Campos Paulo state, is less explored basins for three years on a and produces gas. joint venture basis with Petrobras, an international Petrobras and two other pri-specialist in deep-water oil vate sector partners.

dent for the western hemifind one or more fields and depths of 3,500m. each one would have rough

[development] costs of companies with greater to rely more on joint venture \$1.5bn.

ventures with other foreign make the country self-sufficompanies to explore or cient. "The prospecting industry's liberalisation prodevelop other oil and gas producing regions but had never really understood kept the Campos and Santos basins off-limits. The Campos basin, off the

coast of Rio de Janeiro, now ment] and we were among It signed a deal in Febru- produces 70 per cent of Bra- the first people to start zil's daily oil production of looking at it."

Petrobrás has signed joint eventually find enough oil to opportunities in Brazil were

> because it was a closed enviopened [to foreign invest-

He believes Brazil would tos basin, off the coast of São attract investments of \$5bn- ada's talks with Petrobrás ties.

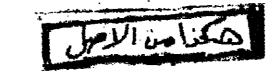
Mr Gaisford said foreign production alone, forcing it ised in a contract.

financial resources could agreements or return to the government areas it claimed for prospecting during the

Petrobrás lost its constitutional monopoly in 1995 and ronment [until] it was the government plans to reduce its holding to 51 per cent this year by selling a 30 per cent stake on local and international markets.

Mr Gaisford said Amer-\$10bn over five years if oil is and the government lasted found in commercial quantistill holding out for improve-Petrobras plans to invest ments in the contract.

production, has invested R\$2.3bn (\$1.38bn) this year to Amerada wants: the three-Rex Gaisford, Amerada \$20bn in the Campos basin raise oil production 20 per year exploration period to be Hess executive vice presisince 1973, which has cent to 1.2bn bpd, increasing extended; wants the tax reserves of 13.9bn barrels of to 1.5bn bpd in 2000. How- regime to be altered; and sphere, said: "We hope to oil equivalent at water ever, analysts doubt it will wants the right to export be able sharply to increase any oil it finds to be formal-



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AUTOMOTIVE PARTS

Dana Corporation lifted 15% by firm US demand

Strong US demand helped Dana Corporation, the automotive parts supplier, to a 15 per cent increase in first-quarter profits, to \$162m. Earnings per share were up from 84 to 97 cents, with sales overall increasing by nearly 5 per cent to \$3.4bn. The news came as Dana said its board had authorised a \$350m stock buy-back plan, to run over the next 12-18 months. The results were roughly in line with analysts' expectations, but Dana shares jumped sharply, by \$4% to \$51%, on the combined news.

Dana said its South American operations had remained in the black, and its European business had benefited from recent acquisitions and performance improvement, in spite of the sluggish economic conditions. Dana also joined the list of companies reporting some advance in Asia. "Demand in Asia-Pacific has shown some recent improve ment," said Joe Magliochetti, chief executive.

The company saw a sharp improvement in margins in the aftermarket business, to around 10 per cent, and its overall operating margin was up from 8 to 8.3 per cent. Nikki Tait, Chicago

MOTOR INDUSTRY

GM, Toyota in 'clean car' deal

General Motors and Toyota have signed a five-year agreement jointly to develop new propulsion systems for cars of the future. The agreement, which covers dozens of advanced vehicle projects including fuel cell cars, "could define the future of the automobile", said Harry Pearce, GM's vice-chairman, in Detroit after signing the deal with Toyota's research and development director, Akihiro

Several hundred engineers will be committed to the joint development projects, which will include all-electric "city" cars and "hybrids" - vehicles using petrol or diesel engines in tandem with electric motors. The collaboration between GM, the world's biggest vehicle maker, and Toyota, Japan's largest, comes less than two months after rival DaimlerChrysler unveiled an environmentally clean fuel cell car based on the Mercedes-Benz A-Class, which cochairman Juergen Schrempp said would enter commercial production in 2004. John Griffiths, London

ELECTRONICS

Rockwell beats forecasts

Shares in Rockwell rose by \$2% to \$51%, after the electronic controls and communications group beat analysts' expectations with a 17 per cent increase in second-quarter profits, to \$143m, with earnings per share up 23 per cent to 74 cents. Forecasts had averaged 70 cents a share. Rockwell said the automation division's sales had been weaker, because of problems in Brazil and lower sales in the motor business, but operating profits were still up from \$147m to \$163m. The avionics/communications side saw sales rise 14 per cent, and operating earnings 58 per cent,

Adding to the market cheer was Rockwell's forecast that it was on track to meet an earnings-per-share target of \$2.90-\$3.00 for the full year, and expected "to be near the high end of that range". Nikki Tait

MERGERS

KPMG Canada chief quits

Spencer Lanthier, the chairman of KPMG Canada who negotiated a deal with rival Big Five firm Arthur Andersen for a controversial merger, has stepped down from his post following the partners' decision to scupper the agreement and accept terms offered by KPMG International. Also stepping down is D. Hugh Bessell, deputy chairman.

Mr Lanthier, 58, was widely criticised for agreeing terms with Arthur Andersen and failing to keep partners informed. He will be replaced by William MacKinnon as interim chairman to "oversee the continued revitalisation of: KPMG Canada's relationship as a full member of the KPMG international organisation". While KPMG International said there would be "no reprisals" after the failed merger, it had become clear that Mr Lanthier's position was under threat. A statement said both men were leaving because of a combination of factors including "personal reasons". Jim Kelly.

NETWORK SECURITY

Check Point income up 30%

Check Point Software Technologies, the Israeli network security group, said yesterday that strong growth from all products and geographical regions helped to boost net income 30 per cent in its first quarter. Net income jumped from \$15.1m, or 39 cents a share, to \$19.7m, or 49 cents. Revenues climbed 37 per cent to \$43.7m over the same period. In early trading on Nasdaq, Check Point shares jumped more than 8.5 per cent to \$34.

"This was a good solid quarter," said Eric Zimits, analyst at Hambrecht & Quist, the US investment bank. "Check Point executed well where a lot of companies have stumbled, and this is probably a good opportunity for them to continue expanding market share." Check Point is the world leader in network security products. Avi Machlis, Jerusalem

NOTICE TO THE HOLDERS OF Telecom Argentina STET-France Telecom S.A. U.S.\$100,000,000 Medium-Term Hotes Series E Due May 5, 2005

ISIN No. XS0076226942 NOTICE IS HEREBY GIVEN that for the interest period November 5, 1998 to May 5, 1999 the Series E Notes will bear interest at a rate of 8.23641%. Interest payable on May 5, 1999 will amount to U.S. \$41.18 per U.S. 51.000 Note.

U.S. Bank Trust National Association, as paying agent will make payment on such date to the person in whose name the Senes E Notes are registered at the end of the fifteenth day (the "Record Date") next preceding the May 5, 1999 interest payment date.

Telecon Argentina STET-France Telecom S.A. Dated: April 20, 1999

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BellSouth to buy 10% Qwest stake for \$3.5bn

BellSouth, the largest carrier to have avoided the merger scramble in the US telecommunications industry, yesterday unveiled a \$3.5bn investment aimed at plugging the gaps caused by its independent strategy.

The Atlanta-based com-Qwest, a fast-growing carrier close to completing the con- to buy a long-distance car- acquisition. One person close

By Richard Waters in New York struction of a national US rier outright, with Sprint, to Sprint poured cold water WorldCom have pursued the end of last week. Philip fibre-optic network.

If successful, the alliance will give BellSouth the local carrier which dominates the south-east, a way of selling long distance and high speed data services, particularly to large business customers in its home region.

The company's absence pany announced an agree from mergers has led to ment to buy 10 per cent of speculation on Wall Street that it would eventually try in negotiations over an likely to take some time.

the third-largest, the most on that report vesterday. likely candidate.

with Qwest appeared to stake in Qwest to 20 per cent South has stood aloof. make such an acquisition and name one of its 11 direcunlikely. Sprint's shares contors. Neither move is you can create an alliance an eventual takeover of tinued to fall from their allowed by US regulators, where you don't have to own Qwest, either by BellSouth recent highs yesterday morning, despite a report in Germany that Deutsche long-distance services in Telekom, which owns 10 per cent of the US company, was

Under their agreement, Yesterday's agreement BellSouth could double its however, until the company everything - the globe is a has won approval to offer big place," said Duane Ackeach of the states in which it

While rivals such as MCI mium to its closing price at

mergers to extend their networks to all the world's main business centres, Bell-"We've always believed that

erman, chairman. BellSouth is to pay \$94.50 a operates, a process that is share for 37m shares in Qwest, a 15 per cent pre-

Anschutz, the oilman behind the Qwest start-up, will receive \$1.57bn, cutting his stake to 39 per cent. The deal does not rule out

of the Denver-based carrier. The limit on BellSouth's holding disappears if Qwest receives an offer from

Pfeiffer becomes a victim of his own success

By Louise Kehoe in San Francisco and Paul Taylor in London

In any other industry, a chief executive who increased sales tenfold in ess than a decade might reasonably expect to win admiration, if not plaudits.

But for Eckhard Pfeiffer former Compaq chief executive who was forced to resign over the weekend, along with Earl Mason, chief financial officer, the reality is somewhat different.

Compag's revenues have grown from \$3.3bn in 1991 when Mr Pfeiffer took over as chief executive, to \$31bn last year as the Houstonbased group rode the IT spending wave. In the process Compaq overtook Inter-national Business Machines to become the world's largest personal computer manufacturer.

More recently, under Mr Pfeiffer's close direction, Compaq aimed to become a broad global computer group following the acquisitions of Tandem Computers and Digital Equipment - both within the past 18 months. Ultimately, it was Wall

Street's loss of confidence in Compag's senior management after the company issued a shock profits warning 10 days ago that led to the boardroom coup. But the seeds of Mr Pfeiffer's downfall may actually have been sown in his own success.

Mr Pfeiffer knows the PC sales business very well. Indeed, when he was nicked by Ben Rosen, Compaq chairman, to become chief

competition from manufacturers of low-cost "clone" PCs. Yet in Europe, where Mr Pleiffer was in charge,

Compaq was thriving. Within a year of taking the top job, Mr Pfeiffer had put his experiences in Europe to good use. In June 1992 he made the crucial decision to go after market share by slashing prices on existing systems and introducing a new line of low-cost PCs.

The strategy paid off. Although the move marked the beginning of an era of PC price wars, Compaq gained market share and cut costs enabling it to outflank rivals such as IBM, Digital and Hewlett-Packard. However, Compaq soon

faced fierce new competition from Dell Computer which pioneered a "direct sales" approach in the PC market. selling computers via telephone sales agents and later via the internet. Despite the cost advantages of direct sales, Mr Pfeiffer was reluctant to abandon the thousands of third-party resellers on whom Compaq had always relied. Recently, Compac adopted

a modified direct-sales model in which it generated orders for PCs via its web site but fed those orders to resellers for fulfilment. The plan was "too little, too late", critics charged. Compag's indirect sales

model has made it difficult for the company to compete with Dell, and other direct sellers, on costs.

Another drawback, which emerged a year ago, was that without a direct link to endexecutive, the company was users, Compan could not

As a former financial analyst, turned venture

capitalist, Benjamin Rosen knows who calls

Neither has the 65-year-old financier

Compag, a role he has held since 1983.

Last weekend, he presided over the

removing founder Rod Canion as chief

resignation of Eckhard Pfeiffer. Eight years

disappointment over the group's PC sales.

However, in recent years he has kept a

low profile, despite sitting on the boards of

several technology start-ups he has helped

This was highlighted early over the past seven years,

last year when Compaq said the company's perfor-

shocked the industry by dis- mance had suffered as a

to fund and being vice-chairman of the

board of trustees at the presticious

closing that it had a huge

ago it was Mr Rosen who installed him, after

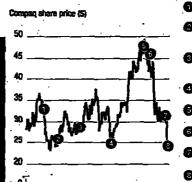
shirked his responsibilities as chairman of

the shots when companies deliver

unwelcome surprises - Wall Street.

boardroom coup which led to the

executive because of growing



Rosen – the chief with his finger on the pulse

result of slow decision-mak-

inventory overhang, which ing. The biggest decision fac-took six months to dissipate. ing Mr Pleiffer's successor tronic business arena. Per-

Mr Rosen, while praising may be how to unrayel the haps distracted by the com-

Warns on first-quarter 1998 Reports sharp drop in first-quarter second quarter

6 Eckhard Pfeiffer warns of net loss for full year 1998 due to \$4.7bn charge against Digital acquisition Third-quarter 1998 earnings ahead of expectations Announces aim to become biggest

Fruith-marter 1998 sales and Warns on first-quarter 1999

(a) Pfeiffer insists first-quarter 1999 earnings setback would have no impact on Compan's Internet plans

California Institute of Technology.

As a managing partner of the Sevin Rosen venture capital group, he helped found numerous other high-tech companies

query service called "Ask Jeeves". However,

Later this week he will face shareholders

at Compaq's annual meeting in Houston. As

no doubt share their concerns that the stock

direct PC sellers.

tion systems so that it can

compete more adroitly with

But Compaq is also in

the owner of 5.45m Compag shares, he will

Perhaps the key question however, is

whether any new chief executive will be

willing to work under a chairman who

already has two notches on his belt.

the veteran industry executive said he was

including Lotus Development, now part of

IBM. Currently, he is engaged in the

formation of a new internet search and

happy to be returning to the front line.

is trading near its 52-week low.

been slow to respond to a fundamental shift away from PC-Server, or distributed "client server" networks, towards the "internet computing" mode in which deskton computers link to a central database.

Digital's operations, it has

Meanwhile established companies such as IBM and HP, as well as many newcomers, are rapidly exploiting the technology shift precipitated by the huge growth of internet use.

Compaq has failed to position itself clearly as a supplier of e-business systems. complained Steve Milunovich of Merrill Lynch during a Compag conference call with analysts yesterday. Responding, Mr Rosen said that Compaq had a unique breadth of technologies and products for e-business, but had so far failed to take full advantage of these assets.

The roots of Compaq's recent problems may lie in its ambitious expansion, through acquisitions: Despite repeated reassurances from both Mr Pfeiffer and Mr Rosen, there is a widespread industry perception that the integration of Digital, in particular, is proving much more complex than Compag envisaged.

Ironically, having "enthusiastically and unanimously endorsed" Mr Pfeiffer's expansion strategy, Compag's board of directors determined over the weekend that "new leadership" was now needed to manage the increasingly complex business created by these acquisitions. For Mr Pfeiffer. it must seem that sometimes

floundering in the US, hit by accurately forecast demand. Mr Pfeiffer's achievements company's complex distribution plex task of integrating you just cannot win. Depressed farm sector hits Case

By Nikki Tait in Chicago

Low commodity prices and depressed conditions in the the first quarter of 1999. The Wisconsin-based benefited from improved

group reported a \$48m loss, sentiment towards cyclical with sales down 13 per cent

10-15 per cent.

North America, with some benefit from infrastructure spending generated by the US Highway Bill, but a modest decline in Europe. Asia-Pacific might stabilise, but the Latin American outlook America failing to offset had "dampened considerably" due to Brazil's prob-

Nevertheless - as with

Caterpillar last week Case's results were still significantly better than many analysts had believed. farm sector worldwide According to the First Call caused Case, one of the hig-research firm, forecasts for gest US suppliers of farm. Case were about 85 cents a and construction equipment, share loss, against the 68 to fall into the red during cents actually posted. Case shares, which had already

stocks, rose \$14 to \$34%. at \$1.2bn. A year ago, Case's Case said that the Brazil first-quarter profit was \$69m. problems alone had dented Case remained cautious earnings by about \$15m, or about the outlook for the 16 cents a share. Retail sales, rest of 1999. It continued to in unit terms, of farm equip expect worldwide sales of ment fell by 14 per cent in farm equipment to be down the quarter, while wholesale by 8-10 per cent, with the sales slumped by 30 per cent, important Latin American as the company cut back market slumping by about production and pushed out less machinery to dealers. In construction, Case pre- Case estimated that global dicted stable demand in production of agricultural equipment fell by about 35 per cent, year-on-year, in the first quarter.

In construction, revenues were 4 per cent higher, with the solid position in North problems elsewhere. Sales in Latin America were 46 per cent lower, and Europe saw a "modest" decline.

Espirito Santo Financial Holding S.A.

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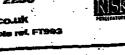
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Risk: January 1999

AAPT rejects hostile bid by **C&W Optus**

By Gwen Robinson in Sydney

AAPT, Australia's third largest telecommunications company, yesterday rejected a hostile takeover bid by its larger rival, Cable and Wireless Optus as "inadequate

and naive". C&W Optus, which is 52.8 per cent owned by Cable and Wireless of the UK, listed last year. The company announced last Friday it would offer A\$5 a share for AAPT, valuing the company at A\$1,49bn (US\$964m).

AAPT said several of its largest institutional shareholders had confirmed they would not accept CWO's offer price. Lee Casey, chairman, said he was "astounded" by the "naivety" of the offer.

"This opportunistic \$5 bid substantially undervalues the company's shares; it ignores its growth potential and doesn't include any premium for control ... We are confident the proposed offer will not be successful at the

current offer price." The board had advised shareholders to take no action pending receipt of CWO's formal offer docu-

The offer would also require regulatory approval from the Australian Competition and Consumer Commission, the government's ings and News Corp.

Manual Statement

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ADDITIONAL INTEREST STATEMENT

Disney Enterprises, Inc.

(formerly The Walt Disney Company)*

U.S. \$400,000,000

Senior Participating Notes Due 1999

Parsuant to the terms of the above-referenced Notes, this Additional Interest Statement (the "Statement") is being furnished to Holders of such Notes of Disney Enterprises, Inc. (formerly The Walt Disney Company) (the "Company"). Capitalized terms used in this Statement have the meanings ascribed to them in the Notes and the Fiscal Agency Agreement, dued as of October 1, 1992, between the Company and Crubank, N.A., as Fiscal Agent. Principal Paying Agent, Transfer Agent and Registrar. The information contained in this Statement is given for both the period covered by this Statement in given for both the period covered by this Statement (undicated by the box checked above) and for the period from October 20.

1992, the date of assuance of the Notes (the "Issue Date"), through the end of

descriptive report discussing the activity and status of Eligible Films. Copies of such descriptive report can be obtained by Holders of the Notes upon request so the Fiscal Agent at the following address and telephone number: Cinbank, N.A., 111 Wall Street, 5th Floor, New York, New York 10043;

Attention: Global Agency & Trust Services, telephone: (212) 657-7403. If this statement is an Annual Statement, it is also accompanied by a Supplemen-tal Andat Report of the Company's independent public accommuta. In this

. Names of short subjects to which any portion of Total Revinues has a <u>For the Partod</u>. O. <u>From the Issue Date through and of Partod</u>.

ement, this St

Dated: April 20, 1999 rember 1, 19987 to February 28, 1999

antitrust watchdog, among other regulators, Mr Casey

Analysts last night said CWO would have to raise its offer for the bid to be considered seriously.

But CWO insisted that its offer was fairly priced, providing a 13.9 per cent pre-mium to AAPT's average share price this year and valuing the company at 24 times pre-tax earnings, com-pared with a sector average yesterday jumped 9 per cent to A\$5.45.

On Friday, CWO had acquired a strategic 10.6 per cent stake in AAPT at A\$4.85 a share, from Singapore Telecommunications, which confirmed it had cut its AAPT stake to 2.6 per cent from 17.6 per cent for a total of A\$217.3m

Chris Anderson, CWO chief executive, said CWO and AAPT were "highly complementary" and should be able to offer very competitive prices locally and inter-

CWO, with a market capitalisation of more than A\$13bn, is Australia's second largest telecoms company. AAPT was founded by Aus tralia's domestic news agency, AAP Communications, whose main sharehold ers are John Fairfax Hold-

Indonesian groups aim to tie up restructuring agreements

Leading companies, including Bakrie and Astra, look for creditor approval of debt rescheduling, writes Sander Thoenes

head in Indonesia. After months of negotiations and speculation, the country's leading companies are hoping to gain approval for their

restructuring plans and to cement debt rescheduling Brothers. over the next few weeks. Bakrie & Brothers, the diversified conglomerate, hopes to become the first large Indonesian company to obtain creditor approval

today for a restructuring of \$1.15bn in debt, it will be followed by Astra International, the car maker, which puts its proposal to a vote

A third deal is a rescheduling of \$400m of the \$832m owed by Chandra Asri, the petrochemical company partially owned by Marubeni of Japan. Creditors have agreed to a six-month rescheduling but hope to approve a threeyear suspension of principal payments before the next payment, due late August.

orporate restructuring . Bakrie says it would ask is about to come to a its creditors to swap the full. debt for equity, offering 80 per cent of a holding company that will hold five of the least troubled subsidiaries, plus 20 per cent of the remainder of Bakrie & Astra hopes to reschedule

> (\$115.6m) in debts, divided in three tranches with maturities of three to seven-and-ahalf years. The portion with the lon-

with detachable warrants for

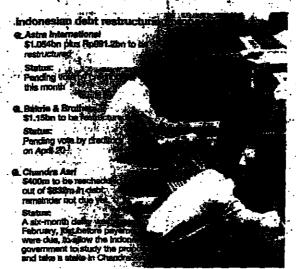
10 per cent of Astra's shares

\$1bn and Rp1,000bn

and be tendered to creditors "Im hopeful they'll both get done," said one executive of a western bank negotiating with Astra and Bakrie. "They would be the first big

ones to get done. Hopefully

Many bankers believe Bakrie will set a deal first. "Astra is in much better shape than Bakrie," said one



European debt trader. "But Bakrie really has the banks over the barrel. There is so much Bakrie debt out

But Bakrie may run into difficulties with bankers who complain that the proposal offers little information on the value of the subsidiaries.

would include Bakrie Suma

company has understated its revenues from the plantation subsidiary Astra Agro Lestari. But several lenders, including the Japanese, who had objected to the original proposal offering less interest payment and set aside funds for buying back bonds from smaller creditors, said they had been persuaded when Astra sweetened, its offer for a second fime. "What is needed is to get

enough bankers on board to pressure the others," a western banker said. "If they don't co-operate we can do a pre-packaged bankruptcy." he said, referring to a new clause in the bankruptcy law that allows debtors to apply for suspension of payment A simple majority of creditors holding two-thirds of the debt can vote on a debt restructuring plan that a judge can declare binding on

all creditors. On paper, deht restructuring offers relief to the com-panies. While it could mend relations with banks, it is ference to cashflow in prac-

more as they believe the rie have been paying interest or principal.

They need loans to survive in the long run although bankers say it will take several years before banks will resume lending, particularly the Japanese, which Astra has relied on.

Bakrie, may have a much harder time persuading any one to lend again as it borrowed far too much and renaid in assets that, debt traders say, will return 15 cents to the dollar at best.

hile Astra and Bakrie could be models for other restructuring deals, several bankers would rather not see this happen. Both deals highlight that creditors are more willing to take a hit than they would care to admit in public.

ular, prefer the kind of rescheduling arranged for Chandra Asri, which will stay current on interest payments at least to its foreign lenders. It may defer part of nesian state banks in return for shares in the company.

Daewoo to cut debts with shipbuilding sale

Daewoo, South Korea's conglomerate, is selling one of its most profitable busies, the shipbuilding division of Daewoo Heavy Industries, as it struggles to balve its debt of Won60,000bn

However, the proposed sale of the shipbuilding division to Mitsui and other Japanese shipbuilders for an estimated Won5.000bn comes as ship orders weaken due to a cyclical downturn in the industry and has raised concerns whether Daewoo will be able to meet its target of selling Won9,140bn in assets this year.

While Daewoo is also nutting profitable units on the - it is hoping to sell two Hilton hotels in Seoul Cvongiu for Won300hm. Dae woo Telecom and shares in other telecom companies for the asset sales will be large

Analysts believe its debts may be higher than stated Won4,000bn would include nothing if the chipmaker since some borrowings by eight affiliates of the Kia Daewoo's nearly 600 over- Motor group, which it Hyondai's management.

debt problems.

seas businesses might not be recently acquired. It also included in the group's consolidated accounts.

This could prove to be an obstacle to the asset sales since buyers might be cautious about hidden overseas debts, which has been one factor delaying the swap of Daewoo Electronics for Samsung Motors, according to Kim Run-soo, research head at Merrill Lynch in Secul.

Nonetheless, government officials yesterday gave a cautious welcome to Daewoo's proposals. The restructuring plan "outlined the direction it has to take. It is very possible for Daewoo to complete" it, said Lee Hun-jai, the chairman of the Financial Supervisory Commission, which is in charge a much lower acquisition of *chaebol* reform.

efforts offered by Hyundai between the Hyundai and and the resort town of yesterday received a more LG chairmen failed to were few details. Hyundai said it would con-

Won600hn, and a 40 per cent centrate on five business sec- con plus a share in earnings stake in a leading insurer, tors, including cars, con- up to Won1,000bn for the Kyobo Life Insurance - struction, electronics, new chipmaker over the questions remain whether chemicals and financial ser- next three years against an vices, and reduce the numenough to solve Daewoo's ber of subsidiaries to 20 from by LG. It projected asset sales of

plans to raise Won10.000bn through rights issues and at least Won5,000bn through equity and asset sales to foreign investors.

lows recent comments by

the president of Hyundai Motor, who admitted that Korea's largest carmaker was having difficulty in attracting foreign invest-ment to help finance its takeover of insolvent Kia. The group's financial problems have been a stumbling block in its negotiations to acquire LG Semicon under a

state-proposed merger to cut

overcapacity in the memory

Hyundai has been offering price than demanded by LG Similar restructuring and a meeting yesterday ue. Hvundat i offering an initial payment of Won1,000bn for LG Seminext three years against an

> LG said the profit-sharing scheme might be worth performed poorly under

asking price of Won3,200bn

Dasa aims for \$1bn in Japan

DaimlerChrysler Aerospace (Dasa) is aiming to increase

tra, the profitable plantation

company, as well as Bakrie

Communications. Bakrie

Kasei, Bakrie Aruthmin and

Some creditors say they

have persuaded Bakrle to

include a larger portion of

shares in Bakrle Sumatra

and still hope to include

Bakrie Pipe, which makes

Astra's creditors, mean-

pipes for the oil industry.

Bakrie Electronics.

sales in Japan over the next decade to about \$1bn from Y15bn (\$127m). , "We expect a further increase in turnover, mainly due to the success of Airbus," said Stefan Weingartner, president of Daimler-Chryslet Aerospace Japan. We are convinced that compared to our worldwide turn-

omy, we have much more opportunities here in Dasa's ambitions in Japan are in line with the Daimler-Chrysler group's goal to increase turnover in the Asian markets from 3.3 per, cent of overall turnover to

over and [considering] the

size of the Japanese econ-

between 20 and 25 per cent. Mr Weingartner emphaed that allia anese companies would be critical in achieving Dasa's goal of increasing sales in Japan. "In order to achieve this

goal we want to strengthen and expand partnerships," he said. Although the Japanese

mergers and acquisitions yet

and is likely to see consoli-

dation among Japanese companies first, "we certainly do not exclude acqui sitions" as a means to increase sales in Japan, he

The company's sales total around YI5bn, of which the bulk comes from sales by Airbus, in which Dasa has a control of the national flag 37.9 per cent stake. Airbus has substantial

potential to increase sales in Japan, where its market share is only 15 to 20 per cent, against a worldwide share of about 50 per cent, Mr Weingartner said. While part of the problem

stemmed from Airbus's lack of a high-capacity aircraft, which is widely used in Japan, political influence "is also an issue", he said. Airbus is also looking to increase co-operation with Japanese partners, particularly by seeking Japanese

participation in its curren and new programmes. In the defence market, Dasa lags its US competitors in the Japanese market for

But the Japanese defence procurement market is likely to become much more open to competitive bidding as a aerospace industry may not result of the Defence Agenbe ready for western-style cy's need to buy the best products for the best price.

PAL directors meet amid confusion

Philippine Airlines became further clouded vesterday by the continuing drama over

Lucio Tan, the airline's majority shareholder, called a special board meeting of PAL directors yesterday amid mounting speculation over a power struggle tycoon and a new management advisory team recruited from Cathay

Local press reports suggested the meeting was called to ease the five-man advisory team away from control of the airline.

At the meeting Mr Tar group of undisclosed inves tors to provide a \$200m cash injection for PAL, which is facing a \$2.2bn debt burden, as part of its revival plan. He offered to place \$100m of the cash immediately in an escrow account, subject to undisclosed conditions.

He also said he had resumed the position of chief executive of the airline - a role he relinquished in January to gain the support of creditors for the revival plan. Mr Tan would now devote his "full attentions and efforts" to the airline's rehabilitation, said PAL. It is not clear where this

leaves the management advisory team or Luis Juan Virata, the acting chief executive. Peter Foster, head of the advisory team, said he had not been notified of any changes in management. On the rift between Mr Joseph Estrada, the Philippine president, said: "If there are rifts, we don't want anything that will be disadvan-

PAL. But I think they will be resolved if there are any. "Mr Tan ... was the one who entered into the agreement with the management team. If he feels that there is a violation of the agreement. then it is within his preroga-

tageous to the operations of

Bill Wilder, head of Fidelity, the US mutual fund ment]," he said,

JSA funds raise Japanese exposure

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On February 9, 1996, Discory Emergrised, No. (Rotterly Incom as The Work Discory Company) (the "Company") accurant Capital ConstASC, Inc. ("Capital Cases") As a sessif of the acquisidate, the Company was renarmed Disney Emergrises. Inc. and became a whick owned absolutions or a membridge company passed "The Wilth Densy Company". Accordingly, the Above-relatenced Notes are securities of Disney.

Disney Enterprises, Inc.

(formerly known as THE WALT DISNEY CO.)

Title: Director, Corporate Finance

Bx: Isl Inend McCoonell

US mutual funds have sharply increased their exposure to the Japanese equity market in recent weeks by purchasing large volumes of small company shares.

Data Services, a US research company, show that net purchases of Japanese equity in the second week of April surged to \$268.9m. five times the levels seen in the previ-

This is sharply higher than the pattern seen over the past year, when US kets. mutual funds were either selling Japanese equity, or buying less than \$30bn a figure Seen in the past three

Analysts said activity by US mutual funds represented only a fairly small proportion of the total purchases by foreign investors, which has recently been on

a rising trend. Between April 3 and April Data collected by AMC 9, the most recent period for which data is available, foreign investors spent Y362bn

However, since the US mutual fund data are unusually timely, and have often been a good guide to broader trends in the past, they are closely watched by the mar-

Jonathan Allum, strategist at ING Barings said. "The interesting thing about these figures is that we have seen net outflows from Europe, but net inflows into Asia - I

think there is a trend. The data provide one of the first concrete signs of the degree to which foreign investment funds have been pouring into the over-theounter – or small compa nies - market

The figures collected by AMG showed that more than 90 per cent of the US mutual fund money invested in the second week of April in Japan was placed in funds with a bias towards small This sudden foreign inter-

est has aiready had a sharp impact on the OTC market, which has startled many economists by doubling in value in the past six months. making it one of the best performing small company sectors in the world.

DTCA 1999 . Apr

The Nikkei 225, the key stock market indicator, by contrast, has risen only 28 per cent in this period.

than the Nikkei in recent years, since it is less prone to political manipulation. However, it may point to a particular, foreign investors hone that OTC stocks will be better placed to take advantage of Japan's economic reforms than the large companies, since most smaller companies are more entrepreneurial and less weighed down by the country's corpo-

group in Japan said: "The OTC market has done extremely well in the last year - our own small compa-nies fund is up 75 per cent This surge could reflect over the last year. That is the fact that the OTC market attracting people."

tive to terminate [the agree-

Financial Times Surveys

Business Education

Monday May 17

For further information please contact:

Laura Remigi-Luppi in London Tel: +44 171 873 3308 Fax: +44 171 873 3064 Email: laura.remigi-luppi@FT.com

FINANCIAL TIMES No FT, no comment.

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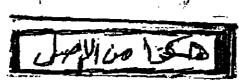
Issue of non-cumulative fixed rate sterling preference shares of £1 each. Dividend rate set at 6% per cent.

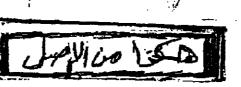
Deutsche Bank AG London

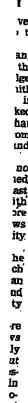
Halifax pic announces that it has issued 198,065,600 non-cumulative fixed rate starling preference shares of £1 each in connection with its acquisition of the business of Birmingham Midshires. Building Society, These preference shares have been admitted to the Official List and represent the total number of preference shares of that class in Issue. The dividend rate on the preference shares has been set at 6% per cent.

The preference shares have not been and will not be registered under the U.S. Securious Acc of 1933 (as amended) and, subject to certain exceptions, may not be offered, sold or delivered within the United States or to U.S. persons.

20 April, 1999







)r 113

PAL

meet amid

directors confusion

On the eve of the Millennium, De Beers, one of the world's oldest and largest mining companies, can look back on more than 100 years of growth and achievement during which it secured the stability of the industry and a remarkable expansion of diamond demand throughout the world.

DE BEERS:

On the cusp of a new century De Beers is fashioning a strategy to enable it to respond creatively to future challenges. It will be guided by its core principles: its commitment to South Africa and to its partners in Southern Africa; its striving for stability in the diamond industry for the benefit of all its stakeholders; and its determination to remain in all respects the world's leading diamond company.

For the diamond industry the past year was one of the most difficult in recent memory, as a result of the lingering recession in Japan and global economic uncertainty. De Beers' response was to cut sales by 28 percent to US\$3.345 million to ease the pressure on the pipeline where stocks of rough and polished were reduced by US\$1 billion. This remedial action, which showed again why De Beers remains central to the health of the industry, carried a short term cost to the company: a 40 percent drop in De Beers' own earnings; a US\$377 million increase in De Beers' diamond stocks and a 22 percent dividend cut.

By the year's end De Beers' restraint was rewarded by an improvement in the market. The decline inretail sales in Japan and the Far East had been partially offset by vigorous United States demand

as well as growth in the European market, and the New Year has also brought signs of firming demand in the Far East.

TOWARDS THE MILLENNIUM

Points from Nicky Oppenheimer's 1998 Chairman's Statement

On the supply side, the three-year extension of the Russian sales contract with De Beers and the agreement with BHP to market 35 percent of the run-of-mine production from the new Canadian mine, Ekati, were welcomed by the diamond industry. Despite the growing number of new entrants attracted to diamond mining by the stability afforded by single channel marketing, the De Beers Group in South Africa, Botswana and Namibia continues to produce nearly 50 percent by value of the world's gem diamonds. This, together with its ownership of the most advanced diamond technology anywhere, will guarantee its continued dominance in a more competitive environment.

In positioning itself for the future as an independent, dedicated and integrated company under its own management team, De Beers took a major step with its operational separation from Anglo American Corporation and the move to a new corporate headquarters at Crown Mines, Johannesburg. This global centre of excellence is now a matter of pride for South Africa and a showcase for the knowledge and technical expertise which has given De Beers its leadership position in the world-wide diamond industry.

A R60 million training programme to expand and develop its South African skills base is one of the ways De Beers will secure the future of diamond

mining in the country in which the modern diamond industry was born. Other initiatives include a series of imaginative projects to extend the life and employment of its older mines well into the next century and a willingness to invest in small mines and joint ventures as a means to expand black ownership and operational involvement in the industry. De Beers Group operations in Southern Africa include some of the lowest cost mines in the world. The expansion project to double Orapa's capacity, and the completion at Jwaneng of the most automated sorting and recovery facility in the world will maintain this competitive advantage.

As the world prepares to commemorate the Millennium, De Beers will announce several projects to promote the diamond as the ideal Millennium gift. One of these, using De Beers' own unique branding process, will be a limited edition of top quality, individually branded and numbered De Beers Millennium diamonds. De Beers, like millions of diamond consumers around the world, knows that Millennia come and go, but a diamond is forever.

The full Chairman's Statement and the Annual Reports of De Beers Consolidated Mines and De Beers Centenary for the year ended 31st December 1998 have been posted to registered shareholders. Copies may be obtained by writing to the London Secretaries at the address below. The Chairman's Statement may also be accessed on the Internet at http://www.edata.co.za

De Beers

Thomson will defend market position

eshkhu, Leisure

The prospect of a UK holiday price war loomed yesterday as Thomson Travel Group second largest tour operator, per cent. However, Thomson package holiday company. mount a hostile counter-bid position."

Associated British Foods,

the group that makes Kings-mill bread, Silver Spoon

sugar and Twinings tea, pro-

poses to return £448m

The pay-out - about 12 per

cent of its market capitalisa-

tion - represents a change of

policy for ABF which had

accumulated a £1.5bn cash

pile in preparation for mak-

ing a large acquisition. The

shares rose 174p to 4434p

Garry Weston, the reclu-

executive whose family con-

real reason why Kingfisher

It will allow Sir Geoffrey

executive, to further his

ambition to dominate global

But not in food - instead.

DIY businesses, which he

has been expanding interna-

tionally at a fierce rate in

"The group will have sig-

financial resources to match

it is in the electricals and kets".

retailing.

Mulcahy, Kingfisher's chief

50p a share.

(\$721m) to shareholders another £1.5bn, ABF through a special dividend of remained able to pursue

sive chairman and chief another unnamed company.

uried amid thousands of largest global competitors."

bland words about how the companies said, publishing details of the planned

world-scale retailer is the merger. With net assets of

and Asda want to join forces. flow of more than £1.2bn and

nificantly strengthened Kingfisher shareholders

c1 5hn (\$2.4hn) merger with ·Switzerland's Kuoni.

A successful bid would give Airtours 34 per cent of counter-bid for First Choice the UK package holiday mar- to thwart Airtours. A bid by warned Airtours, the UK's ket, against Thomson's 27 almost certainly trigger comthat it would defend its post- said yesterday: "We have tion as the UK's largest been market leader in the petition concerns. UK for 25 years and we have Airtours is preparing to no intention of losing that

trols the company, said prices of larger listed food

companies were too high to

offer an adequate return for shareholders. But with

nearly £1bn still in cash and

the capacity to borrow

We need to retain the

firepower to make further

significant acquisitions," he

Mr Weston also announced

his second son George would

be joining the board as direc-

tor responsible for bread

operations following the

departure of David Garman

to become chief executive of

£5bn (\$8bn), operating cash

gearing below 20 per cent.

the combined business

"participate in the continu-

ing consolidation of Europe's

Bringing in Asda's super-

markets as a cash cow would

strengthen Sir Geoffrey's

firmly in the driving seat -

would control two-thirds of

more closely those of the the group as a result of the point of view.

investing in

firepower. The deal puts him

DIY and electricals mar-

suitable opportunities.

ABF planning £448m pay-out

Angling to build a retailing behemoth

would have the muscle to steam. Although the group

Peggy Hollinger examines the forces driving the Asda-Kingfisher merger

operator that has agreed a elaborate but it is believed that Thomson is considering flooding the market with holidays or launching a either Airtours or Thomson for First Choice would

> Thomson has in the past its market position, most ket flotation last year.

ment was seen as an indica-

tion that George Weston will

eventually succeed his

Mr Weston Snr. 71, is to

stand down as chief execu-

tive on June 1 in favour of

Peter Jackson, head of the

British Sugar subsidiary, but

intends to continue as execu-

Withington, the family

trust which owns 50.9 per

cent of the shares, said it

would reinvest some of the

proceeds of the special divi-

dend in buying another 3 to

4 per cent of the ABF shares.

This would enable the group

to issue new equity to pro-

vide share incentive schemes

for managers without the

Yet the merger would also allay fears among Asda's

investors that the number

three in a mature industry -

physically restricted by a

tight planning regime could be running out of

announced encouraging like-

for-like sales rises of 4.7 per

cent for the second half to

April 10, this growth is being

generated by its non-food

Investors seem to have

accepted the logic of a

merger, even those who con-

sider the terms of the deal

somewhat mean from Asda's

The returns Kingfisher

will make out of Asda are

about 7.5 per cent in year

one, after attributing a share

of the savings to Asda," said

one shareholder with a sub-

stantial stake in both compa-

nies. "It just shows they

Asda and Kingfisher yes-

father as chairman.

tive chairman.

all-share deal.

The company refused to notably in the mid-1980s when it was challenged by a return to the volatile trad. Choice also warned Airtours Group, which later col characterised the package counter-bid and risk destabllapsed.

However, analysts said Thomson might find it rebuilding profits by keeping harder to spark a price war a tight rein on supply since awaiting Kuoni's offer docu- and risk its profitability -Canadian publishing group, used price wars to maintain after its London stock mar-

dend, the share capital will

be consolidated on the basis

of 88 new shares for every

100 existing shares. Credit

Suisse First Boston was

adviser to ABF on the spe-

Yesterday's announce-

ments came as ABF

announced pre-tax profit for

the first half to February 27

of £109m after a £74m charge

following the adoption of a

new accountancy standard

on the value of fixed assets.

Pre-tax profit before the

exceptional charge was

5.8p (14.5p) and the dividend

such as toiletries and toys

they expect to make some

Combining distribution

networks and head office

overheads would save a fur-

ther £10m a year, though

both businesses insisted

there would be no redundan-

cies. Finally, the opportunity

such as Woolworth's Chad

Valley toy range and Com-et's electricals - into Asda

stores, and vice versa, is

expected to contribute at

least a further £40m in

Together, the two busi-

nesses would have 3,000

stores worldwide, selling

One idea that has been dis-

cussed is opening city-centre

Asda food stores in some old

The logic of building scale

to compete in the same

league as the world's biggest

rash of pan-European merg-

annual benefits.

from 52m sq ft.

Woolworth sites.

to introduce new products -

£50m a year in savings.

Earnings per share were

£183m (£193m).

the International Leisure ing conditions which once not to launch a hostile holiday industry. The industry has been ket.

summer 1995 when over-supnow it is no longer owned by ply of holidays and subse-Thomson Corporation, the quent deep discounting led to low margins and reduced profits.

Thomson's statement

A price war could also see came the day after First lising the UK holiday mar-

> Airtours is believed to be ment, expected later this week, before launching its counter bid. This is expected to be worth 220p-230p a share, valuing First Choice at £744m-£778m.



Inchcape ready to offer £530m cash windfall

Sharebolders in Inchcape yesterday heard that they are to get a £530m (\$853m) cash windfall as the former trading company approaches the end of its disposal phase. The company said it was in the process of finalising a circular to shareholders with

details of the pay-out. However, the group said it had decided to pay a special dividend of 100p a share. The pay-out will mark the

symbolic end to the restructuring of one of the oldest names in the London market. The move had been expected, after the announcement last year that it would focus on interna-

tional motor distribution. The restructuring was is expected before the end of June. Inchcape has raised more than £620m from the sales before tax and costs.

The company yesterday said it expected to be able to send the circular to shareholders once the biggest disposal - the \$750m sale of its Chilean bottling operation was complete.

The disposal, which requires shareholder approval, is subject to agreement of a syndicated loan facility yet to be put in place by Embotelladora Arica, the Chilean soft-drink bottler that is buying the business. Agreement is expected before the end of the month. Apart from the bottling

interests, Philip Cushing, the

chief executive who will leave the group once the disif the deal is followed by a Inchcape's sprawling struc- its Russian bottling ture was too complicated for operations for \$87m, its

COMMENT

Lettc

British Foods was a prime candidate to return cash to shareholders. Even though ABF had stepped up spending on acquisitions, a cool £1.2bn was still sitting in the bank at the end of February

- similar to the sum at interim stage last year. Falling interest income and the stubbornly high cost of European acquisitions finally removed the last excuses for keeping so much money handy. ABF will, in any case, still be able to spend well over £2bn on acquisitions

after handing back nearly £450m. Shrinking the equity base will also give a little upward twist to earnings per share, just when large tranches of the business - bakery, sugar and animal feed continue to wallow. The few growth areas, such as Primark in clothes retailing, are too small to offset this. ABF's uphill struggle is partly beyond its control - the pound's strength against the euro, for instance. But this still leaves ample scope for Peter Jackson, the new chief executive, and chairman Garry Weston's son George to make their mark.

Kingfisher/Asda

The fog has not cleared. What - other than a desire for scale is behind Kingfisher's £5.4bn bid for supermarket retailer Asda? Kingfisher argues it needs deep pockets to be able to compete with successful global retailers. Access to Asda's chunky cash flows should certainly increase its spending power. Nonetheless, it is not clear what else it gets from the combination. True, there are purchasing synergies to be obtained from the £4bn of common products sold. But squeezing suppliers is not a long-term strategy. And it is hard to see why manufacturers should agree to price-cuts, since the merger will not necessarily lead to more goods

Sir Geoffrey Mulcahy, Kingfisher's chairman, says the real purchasing benefits will take longer. These will come from Kingfisher offering suppliers a pan-European distribution channel through its store chains. That might be true, but it is not clear where UK-based Asda fits into this strategy. Given the rationale, it is not surprising Kingfisher's allshare offer is now worth only 180p - essentially where Asda's shares were before the deal was announced. If European supermarket groups such as Carrefour have any interest in the UK market, now is the moment.

NU at top end of market forecasts

By Christopher Brown-Humes

Norwich Union, the life assurer, announced a 32 per cent rise in first-quarter new business, but its shares fell on worries about margins and prospects for the rest of the year. The increase in business from £88m to £116m (\$187m) was at the top end of ex-dividend, fell 3%p to 456p. expectations, and came after UK business rose 29 per

cent, from £57m to £74m. But Norwich downplayed poor first quarter last year. There was strong growth

in UK investment bond busi- London & Edinburgh. ness, with sales doubling

Philip Scott, head of longterm savings at Norwich said the group had benefited from a switch out of bank deposits. "Investment bonds are attractive products at a time of low inflation when people are finding their income squeezed," he said.

The shares, which went with analysts saving the figures were not as impressive as Axa Sun Life's 10 days ago. There were also worries the performance, saying the about a change of mix to figures were flattered by a lower-margin business and the contribution - unquanti-

The group's European 🕽 from £80m to £164m - but a business rose 12 per cent to weaker performance in other £26m, while international

terday set out the benefits ers. As news of mergers and investors to understand. It Asian marketing business they expect to get from putalliances emerged yesterday has sold five businesses, and for £93m, Inchcape shipping disposal of the sixth - an services for £47.5m and Mid- areas, such personal pen- operations climbed 86 per from Germany and France, ting the companies together. office automation distribu- dle Eastern marketing for sions, which only rose 5 per cent to £16m, helped by suc-On the £4.5bn of products it seemed the argument was which both companies sell, winning support. tion joint venture in Japan - £116m. Practise with unsafe sectors and dissatisfaction is guaranteed

Jane Martinson looks at the implications of the row over MAM's poor performance

I hen Wendy Mayall of of claiming compensation of the Unilever pension up to £100m.
fund first rounded on Although f Carol Galley of Mercury Asset management over the fund manager's poor performance, neither realised the interest their fight would attract.

But the dispute between Miss Galley and Ms Mayall institutional clients admits: two leading industry figures, is more than a passing sideshow, raising questions about how binding the requirement is for a manemerged early last year when Ms Mayall, Unilever's pension fund manager, demanded to know why MAM had underperformed its client-set benchmark by 10 percentage points the year before.

The questions focused on the extent of the undermonths ago, will not discuss performance and the fact individual clients. Unilever that other MAM clients had enjoyed much better returns. Ms Mayall, according to industry sources, was "spitting blood" about the impact on the group's pension scheme members.

Soon afterwards, Unilever performance. sacked MAM from its £1bn (\$1.6bn) portfolio and started

Although few in the industry believe that a case will go to court, the potentially ground-breaking battle has sent ripples through the pension fund industry.

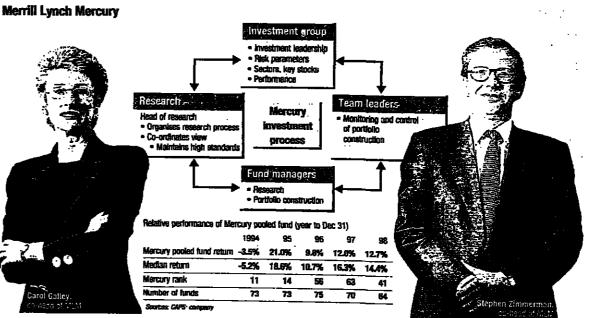
Miss Galley, co-head of MAM responsible for UK "We are in unprecedented territory.' Stephen Zimmerman, the

other co-head of the business, suggests that compenager to beat its benchmarks. sation in the event of under-The differences first performance would open up a legal minefield. "Even in a litigious society like the US, fund managers are not signing up to guaranteed perfor-Merrill Lynch Mercury,

the group's name following its takeover by the US investment bank almost 18 is equally tight-lipped. But the seriousness of any

potential action has meant that the company, notoriously press-shy, has publicly defended its risk controls during the period of under-

Mercury has traditionally allowed its fund managers investigating the possibility greater investment freedom



than its rivals. In the past two years it has come under fire from consultants as well as disaffected clients for allowing its spread of returns to widen.

One source close to Unilever says the fund was particularly unhappy about the fact that individual fund managers were allowed to take such big bets. "You would look at the

portfolio and not recognise

anything like an index," he

A leading consultant went further and said: "Mercury was a franchise. There wasn't anything called the Mercury house line.'

Mercury has acknowlreturns in 1997 was unacceptable, but partly blames highly unusual market con-

The year saw a handful of

companies and sectors outperform the broader index, a situation that magnified the impact of relatively small investment decisions.

Miss Galley says: "We were worried about the level of the stock market and we edged that the spread of misjudged the fact that say that Miss Galley and Mr momentum and liquidity Zimmerman are still very were going to take over from profits, earnings and dividends as the primary movements."

Like other active managers. Mercury suffered by buying unloved British industrial groups and

smaller companies. In spite of its difficulties. Mercury has defended its fact that two of the leading active investment style. arguing that the alternative is to hug the stock market index and provide lower

long-term returns. "Managers need to take a degree of risk in order to

achieve returns," says Miss At the same time, the group has moved to improve the consistency of its returns. Rivals argue that Merrill is

itching to exert more influence over its expensive acquisition.

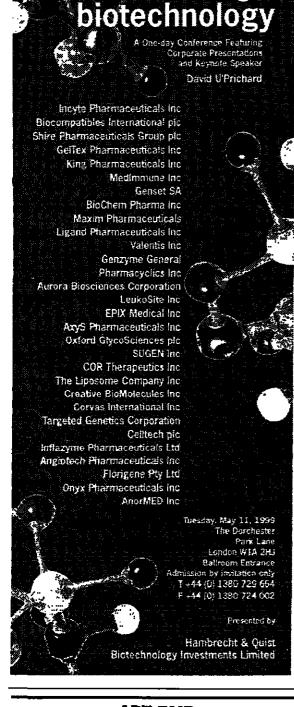
much in control. Both appear unhappy over

the attention given to their driver to share price traditional UK business when they are winning so much business elsewhere. In the first quarter of this year, the group is under-

stood to have won a record \$8bn in net new business. This comes in spite of the

investment consultants in the UK have taken MLM off their shortlists. Further questions will be asked before MLM is put

back on these lists. Miss Galley must hope until then that consultants like the answers better than



ART FAIR



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	Turno	ver (EAI)		e-tax R (Ess)		S (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total tas
Assoc Brit Foods 24 wks to Feb 27 Barctays Blobal law 6 mibs to Jan 31 Ben Batley 17 to Dec 31 CMC Properties 17 to Dec 31 w Decisiron Anti 17 to Dec 31 Ferraris 6 mibs to Feb 28 Barvey Mash 77 to Jan 314 Mail Equipm't Rent 17 to Dec 31 Offshore Tool Offshore Tool Offshore Tool True Dec 31	1,988 37.1 17.6 38.8 15.7 104.9 6.88 4.73 52.9	(1,966) (-) (29.1) (11.9) (39.3) (11.8) (56) (5.02) (3.23) (11)	1.96 1.51 4.59\$ 0.605 0.855\$ 9 1.38 0.709 1.46	(193) (2.68) (1.31) (4.11) (1.71) (0.713) (5.21) (1.15) (0.312) (0.65)	5.8 9.81 10 9.3† 3.47L 4.5 20.89 5.5† 2†	(14.5) (13.4) (8.62) (10.8) (1.66) (4.7) (13.23) (4.9) (1.04)	4.25‡ 1.6 2.2 nl 1.6 3.8 0.505 0.17	Sept 1 June 4 July 2 July 30 May 26 July 23	4 25 1 6 1.9 1 1.4 3.1 0.55	2.5 3.7 5ll - 5.4 -	10.5 2.2 3.3 1.6 3.6 4.65 1.1
Skyepharma	11	(13.8)	22L ∳	(17.7L)	5.71.†	(5.1L)	-	-		-	

Letter to Gucci shareholders

Dear Fellow Shareholders,

We would like to explain our view of the present situation and its implications for all Gucci shareholders.

A successful offer by LVMH is clearly impossible in the current circumstances

In the current circumstances, LVMH cannot launch an unconditional public offer because it would have no realistic chance of success.

Our financial advisors have indicated that there is no precedent for a successful offer that was opposed by a holder of 40% or more of a company's shares.

More than 50% of Gucci's shares have already indicated their opposition to LVMH's proposed offer at \$85 per share.

PPR owns 42% of Gucci's shares and its president has publicly stated that PPR would not sell to LVMH in a public offer, nor is PPR interested in making an offer itself to purchase all Gucci shares.

Tom Ford owns approximately 2% of Gucci's shares and cannot sell these shares without the consent of PPR.

Templeton Fund, which has more than 6% of Gucci's shares, has announced that it will not sellits shares in an LVMH offer at \$85.

Together, these shares constitute more than 50% of Gucci's shares, yet they include the votes of just one "independent" shareholder, owning only 6% of Gucci's shares, or about 18% of the total independent shares.

As such, it is clear that LVMH's proposed offer for all Gucci shares at \$85 per share has absolutely no chance of success unless some action is taken to restore a level playing field.

We have made a number of suggestions to Gucci that would make it possible for LVMH to make an offer with a fair chance of success. In particular, we have suggested to Gucci that if a majority of independent shareholders support LVMH's offer at \$85 per share, the Gucci Board should take action to make the success of such an offer possible, despite the PPR block.

This proposal is in line with the public statements of Gucci itself, which defended the creation of the ESOP on February 18th in the following terms: The ESOP will ensure that the majority of independent shareholders will retain the power to decide the Company's future."

Today, however, as a result of the PPR transaction, Gucci management finds it convenient to forget this principle of corporate democracy.

Having themselves created a 42% block, and having simultaneously diluted the independent shareholders from 65% to 34% of Gucci's shares (ensuring they will have no voice whatsoever in Gucci's future), Gucci now takes the position that it will not support the will of a simple majority of independent shareholders.

According to Gucci, a successful public offer by LVMH would require acceptance by a supermajority of Gucci's independent shareholders.

Of course, Gucci knows that this is impossible, given Templeton's opposition and Tom Ford's agreement with PPR. Gucci insists, nevertheless, that LVMH launch an unconditional offer, only to give the impression that there has been a fair process. In fact, Gucci is pushing LVMH to make a bid that will fail, so they and PPR will be able to claim that Gucci's shareholders have validated the PPR capital increase and strategy.

LVMH has made additional proposals to Gucci to find a solution to the obstacles that exist to making an offer with a fair chance of success, and in each instance these have been turned down by Gucci without any constructive counterproposals.

Gucci transferred control to PPR at \$75 per share without a full bid or control premium to shareholders

Gucci has also forgotten another principle it espoused before the Amsterdam Court last February - that there should be no transfer of control without a 100% bid. Gucci chose to violate this principle in transferring control to PPR at \$75 per share.

The Strategic Investment Agreement between Gucci and PPR provides:

- an initial 40% stake and a right to go up to 42% of Gucci's fully diluted shares;
- a standstill for 5 years, with no obligation to make a full bid thereafter;
- an option to PPR to purchase an additional 10.1% of shares from Gucci, in certain events;
- 4 out of 9 seats on the Supervisory Board, plus veto rights over the chairman:
- an undertaking to vote for management's slate of the remaining 5 Supervisory Board members, thereby depriving independent shareholders from making successful nominations;
- 3 out of 5 seats on the Strategic and Financial Committee of the Supervisory Board; and
- veto rights over all significant decisions, including issuance of shares, mergers and acquisitions, and choice of chief executive officer.

Gucci stated that action by it to support the will of a majority of independent shareholders, by issuing new shares to LVMH to dilute PPR's block, would be "inconsistent with the Strategic Investment Agreement" with PPR.

While Gucci's Board believed it was free to issue shares to the ESOP in February and to PPR in March, they now admit that they no longer have that freedom, because of the PPR Agreement. What more evidence could one ask for that Gucci's Board has given up its power to control the Company?

PPR confirmed its own view that it was acquiring control of Gucci in the resolution of its Board of Directors on March 19, 1999, entitled 'Taking Control of Gucci Group".

PPR's public statement that it has no intention to make a public offer is easily understood. Why should they, when they already have control and are protected from any LVMH or third-party bid? When their standstill is lifted, PPR will be able to buy a few more shares in the market and achieve more than 50% of Gucci's shares without ever paying a premium, launching a bid or offering minority shareholders an exit.

The PPR Strategic Investment Agreement is not in the interest of Guca's stakeholders

Gucci's alliance with PPR brings Gucci no strategic advantages. PPR has no experience in the distribution of luxury products and little experience outside France. PPR is a mass retailer and they themselves have admitted that there will be no synergies for Gucci from cooperation with the PPR group.

LVMH, on the other hand, is the world's largest luxury brands group and also includes DFS and Sephora, which are specialized in the international distribution of luxury goods. Through cooperation with LVMH group companies, Gucci will have the opportunity to benefit from synergies, leading to increased profitability and growth.

PPR has brought only cash to Gucci. The PPR capital increase is entirely inconsistent with Gucci's decision last year to conduct a share repurchase program. Moreover, if Gucci did require cash for strategic reasons, it could have gone to its existing shareholders for a capital increase, rather than diluting them with a capital increase reserved to PPR.

Instead, the full Gucci Supervisory Board decided in a two-hour meeting on March 18th, when they learned of the PPR transaction for the first time, to completely change Gucci's business strategy to become a multi-brand luxury group, to issue a 40% capital increase to PPR, and to transfer effective control of Gucci to PPR. This was done under a threat from PPR to terminate negotiations if a deal was not concluded by the next day. The Gucci Supervisory Board did not ask for additional time to consider alternatives (including presenting the PPR proposal to LVMH at the meeting scheduled for the next morning), in order to seek a better deal for all Gucci shareholders. Instead, they simply gave PPR 40% of Gucci's shares and control over its future, without requesting a full bid or a control premium.

LVMH is committed to making a full bid for Gucci if there is a level playing field

We reiterate that we will launch a public offer for 100% of Gucci's shares at \$91 per share promptly following the nullification by the Amsterdam Court of the PPR transaction, or at \$85 per share, including the PPR shares, in the event that a level playing field is created by Gucci or the Amsterdam Court.

Today, Gucci opposes the application of the principles they espoused previously. We leave it to you to decide who is truly offering Gucci shareholders the best opportunity: those who transferred control to PPR without consulting existing shareholders and without obtaining a control premium, or LVMH, which wants only to make a full offer that will have a fair chance of success and proposes to abide by the will of the majority of independent shareholders?

We are the only party today offering Gucci's independent shareholders an opportunity to exit with a premium. If this is not made possible either by Gucci or the Amsterdam Court, we will all end up minority investors in a PPR-controlled Gucci, with unimpressive prospects for the future and no reasonable exit opportunity.

We expect you share our serious concern about this situation, as our financial advisors have informed us that in the absence of the possibility of a takeover, the value of Gucci's shares is likely to drop

We seek your support in our efforts to make our bid possible and to avoid this very unfavorable result for all of us.

The Board of Directors LVMH MOET HENNESSY LOUIS VUITTON

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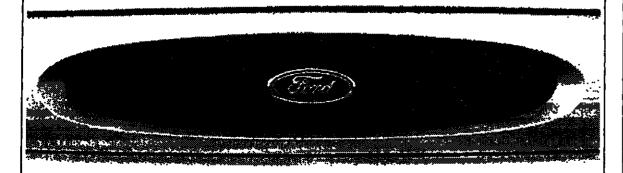
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FINANCIAL TIMES Conferences

Nigeria

Debt, Development and Democracy: Prospects and Challenges

4 & 5 May 1999, Number One Southwark Bridge, London

The recent election of General Olesegun Obasanjo as president of Nigeria marks the penultimate step in Nigeria's phased return to civil rule. The Financial Times will mark this event with a major two-day conference which will bring together a number of newly elected senior ministers, international financiers and strategic players in Nigerian Investment.

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DISTINGUISHED SPEAKER ACCEPTANCES INCLUDE: Mr Hakeem Belo'Osagie Dr Rilwano Lukman Mr Hiroyuki Hino Mr Robert Annibale Vice President, Citibank NA Mr Jeremy Pope Executive Director, Trans. Mr Freddie Scott OBE Dr Jonathan Long gung Director, First City Merchan Bank Limited Mr David Hampshire Managung Director, Guinness Africa Mr Ray Ekpu Chief Executive, Newswatch Professor Tony Hawkins

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TECHNOLOGY MAGNETIC FLUIDS

Old idea holds new attractions

Simon Hadlington on the modern applications being found for a 1930s

laboratory curiosity Michael Glossop test tube in one hand and a magnet in the other. blob of black fluid.

As the magnet is brought close to the tube the blob stirs into life. When the magnet is drawn up along the outside of the glass the black fluid follows it like a slug, clinging to the glass wall.

The liquid "slug" is a magnetic fluid, and around the world research teams are investigating potential applications for this unique class of material. Magnetic fluids, also called ferroliquids or ferrofluids, consist of tiny magnetic particles - each around 10 millionths of a millimetre across suspended in a carrier liquid, which can range from water to synthetic oils.

The magnetic particles, control the rate usually an oxide of iron, are prevented from clumping together by being coated with a surfactant, a chemical

In the absence of a mag netic field, the ferrofluid shows most of the physical and chemical characteristics of the carrier liquid. However, when a magnetic field is applied the ferrofluid responds immediately. "This means that a ferrofluid can be positioned, controlled and held in place by a magnetic field, and it is this key property which has led to its

sop, UK managing director at New Hampshire-based Ferrofluidics, one of the world's main manufacturers of magnetic liquids. Ferrofluids were discov-

ered in the late 1930s, but remained essentially a laboratory curiosity until the 1960s, when Nasa began investigating ways of mov-The test tube is full of water, ing liquid fuels in lowgravity environments. However, the development of solid fuels rendered further work on magnetic liquid fuels unnecessary, and in nology to Ferrofluidics.

Since then, the main application for ferrofluids has been in vacuum sealing. especially in the semiconductor manufacturing pro-

However, the slump in the semiconductor industry is

A ring of ferrofluid could be used as a valve to

of flow of a gas

forcing Ferrofluidics to seek new applications.

"One of the main new areas is in environmental sop. "Whereas in semiconductor manufacture the ferrofluid seals were used to keep chambers free from contaminants, they are now being used to prevent unwanted vapours from seeping out."

The fluids are also being evaluated as a potential

ultrasound "couplant" for inspecting industrial equipment. Ultrasonic sensors work by emitting pulses of high-frequency sound and analysing the echo. To work efficiently there needs to be a snug fit between the sensor and the surface.

Traditionally pastes are used, but these can have air bubbles trapped within them, which distorts the signal, or else can leak out. Researchers from the University of Nottingham in the UK are assessing whether ferrofluids, which can be held in place magnetically, can act as a more efficient

Meanwhile, gas transport companies are investigating the possibility of using ferrofluid technology to magnetise the adhesive that is used to join sections of pipeline. A magnetic glue could be positioned by external magnets much more precisely around

Another phenomenon associated with ferrofluids is their ability to "levitate" are suspended in the fluid, causing them to rise to the top. When a magnetic field is applied to the fluid. the indi-

particular way. This motion generates mechanical forces within the fluid, causing non-magnetic particles to be expelled from the fluid.

By varying the composition of the fluid and the size of the externally applied magnetic field, it is possible to separate particles which have different densities. This could potentially be the. hagis for large-scale separation processes

Meanwhile, at Heriot-Watt University in Edinburgh, Scotland, Wolf-Gerrit Fruh is investigating using ferrofluids as a lubricant to ease the flow of viscous liquids through pipes. Their use would mean less energy was needed to pump the liquid.

A second aspect of the project is to investigate whether a ring of ferrofluid could be positioned within a pipe and used as a valve to control the rate of flow of a

"It might be possible to have a liquid valve, held in place by magnets. By moving the magnets it would be possible to change the position or shape of the liquid in the pipe, enabling the position of the valve or the amount of gas going through



Staley to succeed Micek at Cargill helm

Ernest Micek, chairman and chief executive of Cargill, the largest private company in the US, is to give up the chief executive officer's role in June, and finally retire in August 2000.

Micek, 63, who joined the big agribusiness and industrial company four decades ago as a production shift supervisor at one of its soyabean processing plants, has chaired Cargill since

His replacement will be Warren Staley, who is two at the company, having been appointed president

early last year. Staley, 56, has been with Cargill for 30 years and has previously run the company's international feed and meat business; its North American operations; and its Latin American business. He will take over the chief executive's role from Micek on June 1.

When Micek was named for the top job at Cargill in 1995, he succeeded Whitney MacMillan, a great-grandson of the company's founder. If marked the first time that top management of the Minneapolis-based company had passed outside the founding Cargill and MacMillan families, although they still have senior executive positions within the group and board seats. Nikki Tait, Chicago

Deutsche team to Goldman

Deutsche Bank's corporate and investment banking operation has suffered its first significant defection in nearly a year with the loss of its highly ranked European telecoms research team, led by James Golob, to Goldman Sachs.

Deutsche was yesterday believed to be especially peeved at the poaching because Goldman Sachs is acting as its financial adviser on deals including the planned takeover of Bankers Trust of the US and the sale of Australian operations. Golob joined Deutsche Morgan Grenfell in 1995 from S.G. Warburg as part of mid-1990s recruitment drive in which little expense was

Moving to Goldman with Golob are James Sawtell, Machado and Belinda Sartori. Most were members of the European telecoms team, which was placed second in last year's Extel survey rankings of investment analysts

Their departure is the biggest exodus from Deutsche since US technology guru Frank Quattrone led his 120-strong team to Credit Suisse First Boston in the middle of

Golob's younger brother, Peter, came from Warburg at the same time and headed Deutsche's corporate advisory activities in telecoms until leaving for Merrill Lynch last year. Clay Harris, London

Slack leaves Anglo American Hank Slack, one of the

eight executive directors of the new Anglo American, has decided to leave the company in May. The announcement comes less than six weeks before AA, Anglo American Corporation of South Africa with its offshore sister company, is scheduled to get its London

listing. Stack, an American who has been with the Oppenheimer group for more than 27 years, and was at one point married to Harry Oppenheimer's daughter Mary, has been chief executive of Minorco for the past few years, and will continue in this job until the AA listing towards the end of May. Slack, 49, said he was leaving for personal

Gillian O'Connor, London **Changing chairs**

at Rio Tinto Three of the senior managers of Rio Tinto, the

London-based diversified mining group, are playing Oscar Groeneveld, head chief executive of the copper group. Jonathan

of technology, will become Leslie, chief executive of the copper group, will become chief executive of the gold and other minerals group and John O'Reilly, chief executive of the gold and

other minerals group, will become head of technology. The changes will take effect at the end of April. Groeneveld and Leslie will

retain their positions as

executive directors of Rlo A spokesman for Rio said the changes were in line with the company strategy of giving senior executives exposure to a variety of

The company announced that since January 4 it has bought a further 10.95m shares in cash in its Australian aluminium subsidiary Comalco, which increases its holding from 70.4 per cent to 72.36 per cent. Average purchase price was A\$5.93 per

Australian rules allow a company to increase its holding in a subsidiary by up to 3 per cent over 6 months, without the purchase triggering the need for a full bid. The aluminium price, and hence the Comalco price, were depressed in the first quarter of this year. Gillian O'Connor, London

Minami heads Tokyo Electric

Tokyo Electric Power Company, Japan's power utility giant, has announced plans to reshuffle its management and has named Nobuya Minami, executive vice-president, as the new president He will replace Hiroshi Araki who is becoming chairman after serving three two-year terms as president since 1993. Shoh Nasu, incumbent chairman, will become adviser to the

company. This reshuffle, a regular occurrence, will be officially approved at a shareholders' meeting In June.

Minami, 63, a graduate of prestigious Tokyo University, joined Tepco in 1958. During 40 years at the company, he served as head of the planning division, then a director, and finally managing director before becoming executive vice-president in 1996. Nobuko Juji, Tokyo

Departures at Kvaerner

Kvaemer, the loss-making Anglo-Norwegian industrial engineering group, is slowly

appointed by its previous chief executive, Erik Tonseth. Kjell Almskog, Kvaemer's chief executive as of December, unveiled a radical restructuring last week involving an exit from shipbuilding, provisions of NKr4bn (\$513m) and a cost-cutting plan to reduce

debt by NKr7bn this year. The shake-up has prompted the loss of David Moorhouse and Edgar Fossheim, two appointments under Tonseth's reorganisation in October. Then, Moorhouse, 51, was promoted from head of the process area to take responsibility for long-term

strategic development. He resigned two weeks ago amid conflict concerning Almskoa's new direction for the company. Edgar Fossheim, 49, stepped down earlier this year after having recently been appointed to head Kvaemer Energy, one of Kvaerner's sses now up for sale.

In the near future the group will appoint a chief financial officer to replace Jan Magne Heggelund, who resigned this month as interim chief financial officer and chairman of the industrial products group. Valeria Skōld, Oslo

Sir George to Short Bros

Sir George Quigley, one of Northern Ireland's best known businessmen, is to become chairman of Short Brothers, the Belfast-based erospace company owned by Canadian conglomerate Bombardier.

He will take up the post from May succeeding Sir Roy McNutty, who is to become a board member of the National Air Traffic

Sir George is currently chairman of Uister Bank, NatWest's Insh subsidiary. He was formerly finance secretary in the Northern reland civil service. In recent months, he

attracted attention because of his leadership of the G7 group of business and trade union organisations which urged politicians to agree to a compromise to allow the implementation of the Good Friday peace agreement.

The group was set up in the wake of the Drumcree marching dispute in 1997 which caused widespread disruption to the local есопоту. John Murray Brown, Dublin

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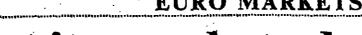
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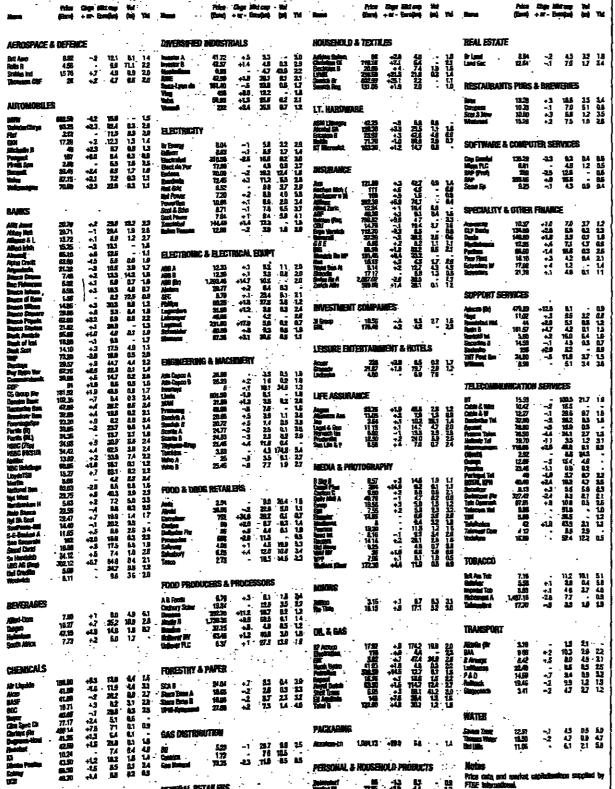
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FTSE Actuaries Share Indices European series Produced in conjunction with the Faculty and Institute of Accuming Apr 18	Equity marke	ets dogged by poor liquidity
National & Regional Euro Day's change Vield ad ad Total return for Doests gross % yld (Euro) €		an markets may be seeing the start of a return of retail investors, writes Jeffrey Brown
FISE Eurobio: 100 3024.28 +1.55 +46.54 1.82 14.16 1009.50 FISE Eurobio: 100 1060.16 +1.63 +17.13 1.91 1.95 1009.50 FISE Eurobio: 1265.41 +1.39 +18.05 2.61 1.95 1009.50 FISE Eurobio: 1246.51 +1.39 +18.05 2.61 8.53 1372.55 FISE Eurobio: 1246.51 +1.47 +18.14 2.45 6.13 1281.42	uropean equities have made a sluggish start contral Bank sliced an unexpectedly deep 50 basis points off its refinancing rate to 2.5 per cent on April 8.	In the UK, equities November boosted the averaccount for the best part of age for the quarter up to go per cent of mutual fund around \$27bn. 14
FTSE Europap 200 Regions Europap (1833.59 +1.55 +20.42 1.85 2.79 1365.10 (WK 1298.41 +2.07 +25.38 2.14 12.23 1377.25 Europe Ex-Curk 1299.63 +1.87 +23.10 1.95 9.63 1355.76 FTSE Europap Industry Sections (1833.68 PRESCUENCES	tors in the core economies remain deeply sceptical of events. Oslo, last year's backmar- ker, has rallied powerfully or reason for the broad underperformance of Euro- pean equities has been unex- citing liquidity. Flows of funds into Euro-	1390 cent - but growing fast. November investment bulge. One corollary to mutual According to Salomon Smith, fund inflows is total cross border flows of funds and these two countries, flanked here the trend is possibly by the Netherlands, that
Hining 1233.46 +5.53 +84.59\ 2.84 21.37 1290.50\ 08 6 826 1232 +5.53 +64.59\ 2.84 21.37 1290.50\ 2.85 1082.42 +3.96 +41.79 2.45 5.47 1125.57\ 2.85 1284.18\ 2.85 2.89 +1.63 +20.04 2.93 8.95 1284.18\ 2.85 2.89 +1.16 +10.89 2.24 2.93 973.21\ 2.85 2.85 2.85 2.85 2.85 2.85 2.85 2.85	this year on the back of the recovery in energy commodity prices, and Helsinki has also hit peaks. But the broad swathe of of the boom levels achieved	more encouraging, although should gain the most from given the time lags involved upturns in mutual fund in their compilation, the inflows. 1000 in their compilation, the inflows. 1 2 numbers are imbued with a Although it makes no sense of history. 1000 bones about the subdued
GENERAL BIOUSTRIALS 1210.74 +1.78 +20.98 2.28 6.36 1243.50 Aerospace & Defence 851.56 +0.13 +1.13 1.95 3.94 877.72 Diversibled inclusivals 951.56 +2.03 +18.97 2.15 1.73 975.07 Engineering & Macchinery 1159.34 +0.66 +5.31 3.77 5.50 1197.79	bly, Frankfurt and Paris, have stayed doggedly dull. While Wall Street has powered ahead, setting records almost daily, equity invessions.	the seams in the Barney is now much more third quarter of last confident that fund flows is nothing more than relasside by side with life insurver when the FTSE Eurotop can start to enhance equity
CYCLICAL COMS 6000S 1433.95 +3.97 +42.88 2.10 9.50 3474.10 Automobiles Automobiles Household Goods & Texts 1445.85 +6.68 +90.47 1.87 0.09 1458.19 HOULETTC COMS 6000S 1204.45 +1.91 +22.63 1.53 6.38 1244.11 Beverages Food Producers & Processe 915.65 +1.52 +89.72 2.43 10.32 991.85 Food Producers & Processe 915.65 +1.55 +1.55 +1.57 2.38 991.85	tors in Europe have been more circumspect. In the US, the Dow Jones Industrial Average has risen more than 14 per cent this year while the FT-S&P February for the second month running, rising to \$4.8bn and racking up the second best monthly figure over the past seven months. Anecdotal evidence sug-	inflow was a full \$2bn down experience is difficult to touched in September, cross- e on the average monthly assess, but mutual funds in border flows recovered is expected to shift European inflow last year, while a the UK created £9bn (\$5.6bn) impressively in the final savers away from cash and more direct comparison with of additional funds in 1997, three months of 1998.
Health 102128 +0.75 +7.58 1.07 0.00 1036.59 Pactaging 830.03 +2.75 +22.29 1.08 0.00 834.07 Parameteutocis 1080.78 +1.25 +22.29 1.08 0.00 834.07 Presmerceutocis 1080.78 +1.25 +13.47 1.26 5.22 1101.82 Tobacco 1267.19 +0.29 +3.57 3.49 26.75 1316.91 CYCLICAL SERVICES 1375.65 +1.84 +24.89 1.80 6.87 1423.28	World index has put on 9 per gests that the upturn in cent in local currencies. The contrast with Europe is marked. This year the FTSE Eurotop 300 index has UK equities.	the gap significantly. for £13bn. equities by foreign investors "It may take a few more Over the first six months Even if that kind of relationship cannot be fully and September and, as a return to the \$9bn monthly inflows were closer transposed to the euro-zone, result, the third quarter was levels of a year ago, but to \$9bn. it is nonetheless clear that
Distributions 597.23 -2.73 -18.76 1.57 0.00 603.94	improved just 6 per cent. Moreover, half this upturn has only appeared on the CURRENCIES, MONEY & BONDS That said, however, it is hard to escape the impression that European liquidity	new investment money, indication of equity market ery was dramatic. A record the driving seat," says Salo-
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Information Tech Herchwire 1174.36 +0.06 +0.86 0.92 6.24 1123.93 Software & Computer Serv 700.02 -0.89 -4.83 0.56 0.15 707.81 Further information is available on Integrational Lendon State. Best 1998, and this served. FISE one Yorkel' are registered trade marks of the Lendon State. Exchange and The Plancial Times and are used by FISE International order Restruct. Exchange is a segmental tech mark of the American State Enthropy. FISE Extraordical behalfung levels Control Hagnes Arms Enthrop 300 5 Exchange. FISE Socially Analogy Excelled Additions. Report Date States of the American State Enthropy. The Social Enthropy States in the State Seating States 100. Broad Change. EXP States in No. But Cardy Excelled Additions. Report States in the States Seating to 100 8 100, Broad of States 100. Broad Seating 100 8 100, Broad of States 100.	EDF 10/03 3.750	Dec 96 1999 Apr Argentine (Pasol 1.0609 -0.0093 607 - 811 1.0696 1.0565 1.7793 -0.0138 699 - 727 1.7869 1.7690 1.7890 1.7890 1.7890 1.7890 1.7890 1.7890 1.7890 1.7890 1.5791 -2.1 1.5813 -2.0 1.8043 -2.0 1.5794 1.5791 1.5791 1.5791 1.5791 1.5791 1.5791 1.5813 -2.0 1.8043 -2.0 1.8043 1.7990
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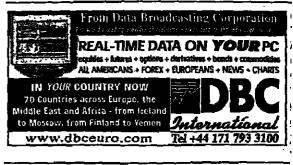


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Brazil joins emerging market rush

NEW ISSUES

By Edward Luce in London and John Barham in São Paulo

Brazil yesterday launched its first international bond in more than a year in what is emerging markets to issue foreign bonds.

The Brazil bond, which will be between \$1bn and demand this week, is expected to be followed by a debut launch from Chile and possible issues from Bulgaria and even Malaysia in the near

Last week Mexico, Hungary, Colombia and the Korean Development Bank all issued dollar bonds.

The yield spread on the J.P. Morgan Emerging Market Bond Index yesterday narrowed by 11 basis points to 881 basis points by early evening in London. This is roughly equidistant between the index's record high and

upset the trend." The Brazil offering will in

effect be divided between two separate bonds - one an exchange for two outstanding Brady bond issues and the other a simple cash becoming a stampede by exchange Pricing, and the ratio of Brady bonds to the new global bonds is to be announced on Thursday. Brazil's last bond issue of \$5bn depending on investor \$1.25bn in March 1998 was priced to yield 375 basis points over comparable US

> The latest bond issue was widely expected given Brazil's faster than expected recovery from January's 39 per cent devaluation of the

Treasuries.

President Fernando Henrique Cardoso said growing international recognition of the country's improved economic health should allow the government to issue a total of \$5bn in bonds in the first half of the year.

Dany Rappaport, chief economist at the São Paulo "There is a question mark office of Santander Investabout how sustained this ment, the Spanish investrally is going to be," said one ment bank, said the new bond would bring "no great recovery is still pretty thin. change in profile, but there

It wouldn't take much to New international bond issues

■ US DOLLARS Faratio Mae(a) Commerzbank AG(b) (81)# 5.375 10%# (d1) 5.50 Apr 2004 CSFB/JPM/Memil Feb 2004 0.275R +70/4 % Feb 04) Commerchanis/Warburg Feb 2009 0.75 JP Morgan Memil Lynch 0.25 Memil Lynch Commercial Co United Mexican States(c) PHELT, Srs 99-PNB1(d)*: BP Amoco Capital pic EUROS(e) Fortis Capi Fridg Tatight Fortis Capi Fridg Tatight Fortis Capi Fridg Tatigh Fortis Capi Fridg Tatigh Republic of Argentina(h) 100.00 99.32 100.00 1.00 1.00 2.00 Panbes +40'*(Jan09) BBV/Warburg DR 98.52R Mer 2004 0.625R 99.56R Mey 2009 0.35R 102.00 Mey 2004 2.00

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Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager #Unisted. ‡ Floating-rate note. #Semi-annual coupon. R: fixed re-offer price; less shown at re-offer level. at Callable after 2, vs. at] Priced today b) Funglibe with \$50m. Plus 70 days accrued. of Funglibe with \$50m Plus 80 days accrued. of Providen Home Equity Loan Trust MBIA Insured. Av life: 2.26 yrs. c1) 1-mith Libor +29bp. et Spread relates to German gov.

4.75 99,3205R May 2002 0.1875R

is a perceived improvement Benelux financial services with call options after 10 in quality".

E CANADIAN DOLLARS

Deutsche Bank Finance

The value of El bonds, one this operation, rose to 81.84 per cent of face value at midsession yesterday, up from 80.1 on Friday. The more liquid C Bond, which is not being included in this deal, rose to 71.84, its highest point this year.

Elsewhere, AMEV Leven, a subsidiary of Fortis, the

years, was split into a large group, became the first floating-rate tranche, tarinsurance company to issue of the securities eligible for a straight equity-style offergeted at banks, and (unusuing in the form of a bond. ally) a large fixed-rate tranche targeted at insur-

The €650m issue would count as tier-one regulatory capital for banks, in contrast to recent subordinated offerings by other European insurance companies, such as Swiss Re, which have offered tier-two deals. The three-tranche bond.

cumulative", which means

ance companies.

that investors would forgo interest payments during any period the company was in financial distress and had suspended payments.

The offering is "non-

CSFE/JPM/Memil

Pakistan move on debt delays inevitable in D

Western donor countries are insisting on a restructuring of the country's international sovereign bonds, writes Farhan Bokhari

Dakistan's decision to bankers say the Paris Club delayed an inevitable discussion on the controversial issue of restructuring its

international bonds. The country agreed with the Paris Club in February to restructure foreign debt worth \$3.3bn. The Club has taken the view that the burden of restructuring must be shared by lending governments, banks and individual

rable treatment. The country's four sovereign bonds are worth only a modest \$750m but their future has caught the attention of analysts in financial markets, who say the decision on Pakistan could have landmark status for Third World debt. Many predict could be used as a precedent

in other cases, such as

Romania and Russia. Pakistan finance ministry officials are expected to travel to Paris early next month in another attempt to convince the Paris Club to back off. That meeting would be crucial as it would come shortly before Islamabad is due to make a \$15m coupon payment on a \$300m floating-rate note on May 28. Then, on June 26, comes a payment of about \$18m on a

option. Mr Dar says that under the terms agreed with the Paris Club, Pakistan can continue making the payments until such time that an agreement on bonds is reached, suggesting that making the two payments

would not be a problem. But

postpone a meeting with is likely to insist the payits western donors in ments be deferred in favour Paris this week has only of a bond restructuring deal. Pakistani officials say if it private power companies. agrees to restructuring

bonds, the country would be unable to access international markets for several

Mr Dar argues against the restructuring "Bonds are a

There is no clear-cut mechanism for investors, to ensure compa-

restructuring, especially because a forced restructuring has not been

attempted before'

different type of animal than that the case of Pakistan outright foreign debt, so it's not that straightforward," he says. "There is no clear-cut mechanism for restructuring, especially because a forced restructuring has not

been attempted before." Government officials sav a bond restructuring could be followed by negotiations with hundreds of investors. and there may be litigation too. "It's a can of worms which would be hard to shut once it's opened," says one. But some bankers argue

that a restructuring may not \$150m FRN with a put cause as much harm to Pakistan as the government thinks. That's mainly because considerable damage has already been done to its investment outlook, convincing many that even without the fall-out from restructuring, future issues may carry a "junk" status in

INTERNATIONAL BONDS

Pakistan's decision in the past two years to launch investigations into alleged corruption in the case of 19 each with foreign commercial debt and/or partial foreign ownership, has already caused considerable damage to the investment climate

Businessmen say the investigations were a politically-inspired witch-hunt, meant to smear the power projects that were established while Benazir Bhutto. now the opposition leader, was prime minister.

The fall-out may carry on for many years, and new investments are unlikely. whichever way the bond issue is settled," says one leading businessman

Additional problems include Pakistan's weak economic outlook. The central hank's most recent report for the economy has scaled down this year's gross domestic product growth estimates to between 3.5 per cent and 4 per cent - down from a target of 6 per cent. This is offset by increased

demand for more public expenditure as population grows by about 2.7 per cent. Bankers such as Zakir Mehmood, country head at French bank Credit Agricole Indosuez, say the international perception of risks tied to emerging markets could affect Pakistan for two

to three years. Ali Raza, country head at Bank of America, says even if Pakistan can convince the Paris Club to withdraw its demand for restructuring bonds, the terms the government would have to offer for future issues "would be prohibitive".

整點以指

Late rally in the euro-zone sector profit taking," said Nick escalating and could soon hit 992, yielding 5.027 per cent. Speaking before the Euro-Sharin at Norinchukin plc, £3m a day, according to mili- The week ahead is expected pean Parliament's monetary adding that the Euribor was tary experts. Higher deficits to be slow in terms of fresh affairs committee, Mr Duiseconomic data, with new

BENCHMARK BONDS By Florian Gimbel in London

and John Labate in New York

Government bond prices finished ahead after having seen lower prices for much of the session.

European bonds were initially weighed down by a falling euro and weakening US Treasuries. But comments by Wim Dulsenberg, president of the European Central Bank, combined with a recovery in the US, sparked a late rally in the euro-zone markets.

BENCHMARK GOVERNMENT BONDS

enberg said the recent ECB rate cut was to signal that it would not be repeated for the time being.

"I cannot define for the time being', but it is longer than the foreseeable future. he said. This has led analysts to believe there will be

rate cut in September. "The European yield curve continued to steepen as the short end rallied in hope of another rate cut. The long end, however, was hit by

now suggesting a euro-zone interest rate of 2.60 per cent.

The Kosovo crisis led the the euro to a new low, which in turn weighed on market sentiment in Europe. "The impact was not dramatic, but Kosovo is there as a blue chip rally on Wall

an issue," said Glenn Davis at Credit Lyonnais. He said a dragged out conflict could hamper European govern- 95%, yielding 5.569 per cent. ments in their attempts to meet budget deficit targets.

BOND FUTURES AND OPTIONS

could lead to higher public refinancing requirements, thus heightening supply concerns in the debt markets. After paring initial losses,

US Treasuries were little

moved at mid-day, in spite of

Street. The 30-year bond, the benchmark for long-term interest rates, gained # to The 10-year note was

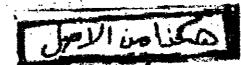
UK gilts were shining again after a last week's severe underperformance. The strengthening pound supported the rebound as it increased the likelihood of another interest rate cut. Stronger than expected

trade figures due today.

March producer price figures failed to impress the market. "The core inflation (striping neet budget deficit targets. unchanged at 96%, yielding out oil prices and the budget. The cost to the UK, for 5.219 per cent, and the two-effects] was actually example, was already year note was down ½ to benign," said Mr Sharin.

US CORPORATE BONDS

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·	8/160	2.30				+0.02	-0.22	-0.09	Jun 98.55 98.76 +0.04 98.82 98.26 18.557 19.813 Border loan rate	t Lical metat stindard/langalised basis.
Hether(mels	01/01 07/08	9.000 3.730			-0.03	+0.01 +0.08	-0.27 -0.05	-1.37 -0.82	UK Feddents	
Now Zealand	02/01	_	105.5757			-0.05	-0.19	-2.93	Open Set price Charge High Low Est vol Open Int.	
	07/09	7.00	109,4764	5.76	+0.02	+0.13	-0.02	-0.95	Jun 107.82 +0 0 0	
Hartey	05/01 05/09) 104.5500) 106.0000				-0 15	+0.30	Sep 107.82 +0 0 0	
Portsoal.	03/00		5 102,3200			+0.11	-0.04 -0.78	-0.48 -1.46	IN MOTIONAL UK BILT FUTURES (LFFS)* £100,000 1000% of 100%	
	06/08		109.3400			+0.10	-0.01	-0.85	Open Close Change High Low Est wil Open Int.	
Spate	01/01		103.8500		-0.02	+0 05	-0.21	-1.50	Jun 11662 117.05 +0.09 117.25 118.55 17981 79833 FTSE Actuaries Government Securities	UK Indices
	97/09		107.0400		 _	+0.10	-0.23	-0.84	orp 116.75 44.077 burstion % "LFTE totares also trades on APT At Open letterest ligs on for previous day. UK Bilts: Apr 19 chape % interest yeld Return Yield Years Weight Angless-Baland	Mon Day's Accrued no act. Total %
Swagen	05/00 05/08) 107.1978) 117.0390		-0.03 +0.04	+0.03 +0.01	-0.19 -0.09	-1.62 -0.92	■ LONG GELT FUTURES OPTIONS (LFT-2) £100,000 1000ms of 100% 1 Up to 5 years (15) 121.18 +0.01 2.56 2.25 1209.06 4.85 2.29 33.44 1 Up to 5 years (2)	Apr 19 chigé % Interest yet Return Weight 225.87 -0.07 151 128 2378 51 1488
Seitzerland	08/00		103.7300		-0.01	-	-0.30	-0.74	Sinks	265.53 -0.22 1.21 2.74 1445.50 85.22
	01/08	425	115.7500	2.74	+0.03	+0.12	+0.07	-0.76	Price: Jun Sep Jun Sep 3 10-15 years (7) 184.31 +0.09 2.38 2.65 1453.99 4.63 8.62 13.63 3 5-15 years (5) 11850 1.17 1.79 0.62 1.54 4 5-15 years (18) 174.08 +0.07 2.67 2.48 1369.08 4.66 6.70 43.22 4 Over 15 years (4)	246.99 -0.18 1.24 2.32 1338.85 42.73
100	11/01	7.000	104.9300	4.91	-0.03	+0.10	+0.14	-1.76		282,87 -0.27 1.15 3.20 1545,84 42.59
ų.	1207	6 SN	1 107 4900	489	_0.05	-A 11	-0.17	_1 21		
•	12/03 12/09	5.7%	107.4800 110.3900	4.51	-0.01 10.0-	+0.11 +0.12	+9.13 +0.07	-1.21 -1.25	11759 0.66 1.32 1.11 2.07 6 irredeemables (4) 320.27 +0.15 4.43 2.21 1871.41 4.72 21.38 0.78 11860 0.44 1.12 1.39 2.37 7 All stocks (41) 185.37 +0.06 2.98 2.27 1355.63 4.67 8.47 100.00	
<u>-</u>	12/09 12/28	5.756 6.900	110.3900	4.51 4.51	-0.07 -0.02	+0.12 +0.09	+0.07 +0.07	-1.25 -1.18	11759 0.86 1.32 1.11 2.07 6 Implementations (4) 320.27 +0.15 4.43 2.21 1871.41 4.72 21.96 0.78 11880 0.44 1.12 1.39 2.37 7 All stocks (41) 185.37 +0.06 2.86 2.27 1355.63 4.67 0.07 100.00 11890 0.32 0.94 1.77 2.68	256.26 -0.20 1.26 2.48 1406.90 100.00
is .	12/09	5.75(6.90) 4.50(110.3900 124.1300 99.1167	4.51 4.51 5.03	-0.07	+0.12 +0.09 +0.09	+0.07 +0.07 +0.01	-1.25 -1.18 -0.53	11750 0.86 1.32 1.11 2.07 6 Irradeemables (4) 320.27 +0.15 4.43 2.21 1871.A1 4.72 21.36 0.78 11880 0.44 1.12 1.39 2.37 7 All stocks (41) 185.37 +0.06 2.86 2.27 1355.63 4.67 8.47 100.00 11850 0.32 0.94 1.77 2.66 1.79 2.12 3.04 Yield indices . Apr 19 Apr 16 Yr ago Yield indices . Apr 19 Apr 16 Yr ago Real yield . Apr 19 Apr 18 Yr ago Real yield . Apr 19 Apr 18 Yr ago Real yield . Apr 19 Apr 18 Yr ago Real yield . Apr 19 Apr 18 Yr ago Real yield . Apr 19 Apr 18 Yr ago Real yield . Apr 19 Apr 18 Yr ago Real yield .	256.26 -0.20 1.26 2.48 1406.90 100.00 Inflation 0% Inflation 5% Infla
TIS	12/09 12/28 01/01 02/04 11/08	5.756 6.90 4.50 4.756 4.750	110.3800 124.1300 99.1167 98.4255 98.4678	4.51 4.51 5.03 5.12 5.22	-0.07 -0.02	+0.12 +0.09 +0.09 +0.17 +0.17	+0.07 +0.07 +0.01 +0.06 +0.06	-1.25 -1.18 -0.53 -0.52 -0.44	11750 0.86 1.32 1.11 2.07 6 Irradeemables (4) 320.27 +0.15 4.43 2.21 1871.41 4.72 21.39 0.78 11880 0.44 1.12 1.39 2.37 7 All stocks (41) 185.37 +0.06 2.88 2.27 1355.63 4.67 6.47 100.00 11850 0.32 0.94 1.77 2.69 11890 0.17 0.79 2.12 3.04 7 100.00 11850 0.17 0.79 2.12 3.04 7 100.00 11850 0.17 0.79 2.12 3.04 7 100.00 11850 0.17 0.79 2.12 3.04 7 100.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.79 2.12 3.04 8.00 11850 0.17 0.17 0.17 0.17 0.17 0.17 0.17 0.1	256.26 -0.20 1.26 2.48 1406.90 100.00
ūs	12/08 12/28 01/01 02/04 11/08 02/29	5.756 6.900 4.500 4.750 4.750 5.250	110.3800 124.1300 99.1167 98.4255 98.4678	4.51 4.51 5.03 5.12 5.22	-0.07 -0.02 -0.03 - -	+0.12 +0.09 +0.09 +0.17 +0.17 +0.12	+0.07 +0.07 +0.01 +0.06 +0.08 +0.03	-1.26 -1.18 -0.53 -0.52 -0.44 -0.33	11750 0.86 1.32 1.11 2.07 6 Insideemables (4) 320.27 +0.15 4.43 2.21 1871.41 4.72 21.96 0.78 11850 0.44 1.12 1.39 2.57 7 All stocks (41) 185.37 +0.06 2.89 2.27 1355.63 4.67 8.47 100.00 11850 0.32 0.94 1.77 2.58 11950 0.17 0.79 2.12 3.04 Yield lockses Apr 19 Apr 16 Yr ago Yield lockses Apr 19 Apr 16 Yr ago Heat yield Apr 1 St. vot. total, Calls 471 Plats 1100. Previous day's opan lat., Calls 12007 Plats 10579 5 yrs 4.54 4.55 5.79 Med. 15 yrs 4.58 4.84 5.74 Deer 5 yrs 1.97 US	256.26 -0.20 1.26 2.48 1406.96 100.00
tis Landon challey * Yelds, Local room	12/09 12/25 01/01 02/04 11/08 02/29	5.756 6.900 4.500 4.750 4.750 5.250	110.3800 124.1300 99.1167 98.4255 98.4678	4.51 4.51 5.03 5.12 5.22	-0.07 -0.02 +0.63 -	+0.12 +0.09 +0.09 +0.17 +0.17 +0.12	+0.07 +0.07 +0.01 +0.06 +0.06	-1.25 -1.18 -0.53 -0.52 -0.44 -0.33	11750 0.86 1.32 1.11 2.07 6 Implementations (4) 320.27 +0.15 4.43 2.21 1871.41 4.72 21.96 0.78 11880 0.44 1.12 1.39 2.27 7 7 All stacks (41) 185.37 +0.06 2.88 2.27 1335.63 4.67 8.47 100.00 11890 0.32 0.94 1.77 2.89 7 Set of the control of the con	258.26 -0.20 1.26 2.48 1408.90 100.00
Yelds, Local room cast payable by r	12/09 12/28 01/01 02/14 11/08 02/29 few York mid-oal stinders/fin noves/fiests.	5.7% 6.90; 4.50; 4.7% 5.2% 5.2% day.	110.3800 124.1300 124.1300 195.1167 1 98.4255 1 98.4678 1 95.3217 etc basts. Te	4.51 4.51 5.03 5.12 5.22 5.57	-0.07 -0.02 +0.03 - - - Source or Rally Exclu	+0.12 +0.09 +0.09 +0.17 +0.17 +0.12	+0.07 +0.07 +0.01 +0.06 +0.08 +0.03	-1.25 -1.18 -0.53 -0.52 -0.44 -0.33	11750 0.86 1.32 1.11 2.07 5 indexembles (4) 320.27 +0.15 4.33 2.21 1871.41 4.72 21.96 0.78 11890 0.32 0.94 1.77 2.69 7 All stocks (41) 185.37 +0.06 2.96 2.97 1355.63 4.67 8.77 100.00 11890 0.17 0.79 2.12 3.04 5.77 2.69 7 Est vol. total, Calls 471 Pas 1100.0 Persions days open lat, Calls 1287 Pas 10579 5 yrs 4.75 4.72 6.06 arred f 4.72 4.73 5.82 Up to 5 yrs 10 yrs 4.64 4.65 5.79 Med. 15 yrs 4.64 4.64 5.74 100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	256.26 -0.20 1.26 2.48 1406.90 100.00
Landon clustery * 1 Yello, Local ment cont populate by a	12/09 12/28 01/01 02/14 11/08 02/29 few York mid-oal stinders/fin noves/fiests.	5.7% 6.90; 4.50; 4.7% 5.2% 5.2% day.	110.3800 124.1300 124.1300 195.1167 1 98.4255 1 98.4678 1 95.3217 etc basts. Te	4.51 4.51 5.03 5.12 5.22 5.57	-0.07 -0.02 +0.03 - - - Source or Rally Exclu	+0.12 +0.09 +0.09 +0.17 +0.17 +0.12	+0.07 +0.07 +0.01 +0.06 +0.08 +0.03	-1.25 -1.18 -0.53 -0.52 -0.44 -0.33	11750 0.86 1.32 1.11 2.07 6 Irradeemables (4) 320.27 +0.15 4.43 2.21 1871.A1 4.72 21.39 0.78 11880 0.44 1.12 1.39 2.37 7 All stacks (41) 182.37 +0.06 2.88 2.27 1335.63 4.57 8.47 100.00 11890 0.17 0.79 2.12 3.04 7 Irrade in the local case of 100 persons days game lat., Case 12007 Pass 10579 5 yrs 4.75 4.72 6.06 11890 15 yrs 4.54 4.56 5.79 11890 15 yrs 4.54 4.56 5.7	256.26 -0.20 1.26 2.48 1408.96 100.00
Yelds, Local room cast payable by r	12/09 12/28 01/01 02/14 11/08 02/29 few York mid-oal stinders/fin noves/fiests.	5.75/ 6.500 4.500 4.75/ 4.75/ 5.25/ 4.75/ 5.25/ 4.75/ 5.25/ 4.75/ 5.25/ 4.75/ 5.25/ 4.75/ 5.25/ 4.75/ 5.25/ 4.75/ 5.25/ 4.75/ 5.25/ 4.75/ 5.25/ 4.75/ 5.25/ 4.75/ 5.25/ 6.25/	110.3800 124.1300 124.1300 195.1167 196.4678 195.3217 196.3217	4.51 4.51 5.03 5.12 5.22 5.57	-0.07 -0.02 +0.03 - - - Source or Rally Exclu	+0.12 +0.09 +0.09 +0.17 +0.17 +0.12 Maracon do without	+0.07 +0.07 +0.01 +0.06 +0.03 DateF7 tel ding tex at 1	-1.25 -1.18 -0.53 -0.52 -0.44 -0.33 provedien 12.5 per	11750 0.86 1.32 1.11 2.07 11800 0.44 1.12 1.39 2.37 11800 0.32 0.94 1.77 2.89 11900 0.17 0.79 2.12 3.04 154 vot lots, Calls 471 Pas 1100. Persions days opin lat., Calls 1207 Pas 10579 Ext. vot lots, Calls 471 Pas 1100. Persions days opin lat., Calls 1207 Pas 10579 US III US TREASURY BORD FUTURES (281) \$100.000 32nds of 100% Topin Latest Change High Low Est. vol. Open Int. Sup. 121–14 121–15 275.405 556.484 Sep 120–29 4–071 120–30 120–24 661 41,839 Dec - 120–09 - 7 208 4.090 Topin Latest Change Negh Low Est. vol. Open Int. Sep 120–24 120–29 4–071 120–30 120–24 661 41,839 Dec - 120–09 - 7 208 4.090 Topin Latest Change Negh Low Est. vol. Open Int. Sep 120–24 120–29 4–071 120–30 120–24 661 41,839 Dec - 120–09 - 7 208 4.090 Topin Latest Change Negh Low Est. vol. Open Int. Sep 120–24 120–29 4–071 120–30 120–24 661 41,839 Dec - 120–09 - 7 208 4.090 Topin Latest Change Negh Low Est. vol. Open Int. Sep 120–24 120–29 4–071 120–30 120–24 661 41,839 Dec - 120–09 - 7 208 4.090 Topin Latest Change Negh Low Est. vol. Open Int. Sep 120–24 120–29 4–071 120–30 120–24 661 41,839 Dec - 120–09 - 7 208 4.090 Topin Latest Change Negh Low Est. vol. Open Int. Sep 120–24 120–29 4–071 120–30 120–24 661 41,839 Dec - 120–09 - 7 208 4.090 Topin Latest Change Negh Low Est. vol. Open Int. Sep 120–24 120–29 4–071 120–30 120–24 661 41,839 Dec - 120–29 120–24 120–29 4–071 120–30 120–24 661 41,839 Dec - 208 4.090	258.26 -0.20 1.26 2.48 1408.90 100.00
Yelds, Local room cast payable by r	12/09 12/28 01/01 02/14 11/08 02/29 few York mid-oal stinders/fin noves/fiests.	5.78/ 6.900 4.600 4.75/ 4.75/ 5.25/ day. vasalised y/ CHMA Spread	110.3800 124.1300 124.1300 195.1167 198.4255 198.4255 198.4255 198.3217	4.51 4.51 5.03 5.12 5.22 5.57	-0.07 -0.02 +0.03 - - - Source or Rally Exclu	+0.12 +0.09 +0.09 +0.17 +0.17 +0.12 Interactive de withinde	+0.07 +0.01 +0.01 +0.06 +0.06 +0.03 Date FT tel	-1.25 -1.18 -0.53 -0.52 -0.44 -0.33 browdian 12.5 ptr	11750 0.86 1.32 1.11 2.07 11800 0.44 1.12 1.39 2.37 11800 0.32 0.94 1.77 2.58 11800 0.17 0.79 2.12 3.04 11800 0.17 0.79 2.	258.26 -0.20 1.26 2.48 1408.90 100.00
Yelds, Local from cost populate by 1 10 YEAL Apr 19 Australia	12/09 12/28 01/01 12/08 02/29 11/08 02/29 feer York mid-d mid standardische. R BENC Hid Yield 5.40	5.75(6.00) 4.60(4.75) 4.75(5.25) 49. Spread 92. 5.1706 +1.55	110.3900 7 124.1300 9 95.1167 9 96.4255 9 96.4678 1 95.3217 eti baris. fic Spread 7-Bonds +0.17	4.51 4.51 5.03 5.12 5.22 5.57 Miss shown is	-0.07 -0.02 +0.03 - - - Source or saly back	+0.12 +0.09 +0.09 +0.17 +0.17 +0.12 Mesacow do withbut Yield 4.00	+0.07 +0.07 +0.01 +0.06 +0.03 Conneff on drug tax at Soread vs Euros T +0.15	-1.26 -1.18 -0.53 -0.52 -0.44 -0.33 providen 12.5 per Spread vs (-Bonds	11750 0.86 1.32 1.11 2.07 11800 0.44 1.72 2.39 11900 0.32 0.94 1.77 2.89 11900 0.17 0.79 2.12 3.04 Est vot lotal Calls 471 Pas 1100. Persitors days open lat., Calls 1207 Pass 10579 US US US US TREASORY BORD FUTURES (281) \$100.000 32nds of 100% Total 121-14 121-12 4-0-01 121-14 121-05 275.405 556.484 Dec 120-24 120-29 4-0-07 120-30 120-24 661 41.890 Dec 120-24 120-29 -1-0-07 120-30 120-24 661 41.890 Japans	258.26 -0.20 1.26 2.48 1408.90 100.00
Yelds, Local rest cost payels by 1 10 YEAI Apr 19 Australia Australia	12/09 12/25 01/01 02/04 11/08 02/29 less York mick-out sticotection out sticotection United States BENC	5.75/ 6.900 4.600 4.75/ 4.75/ 5.25/ day. resolved yi CHM/ Spread va Euros	110.3900 124.1300 99.1167 99.4255 96.4678 1 96.3217 eti baris. Re Spreed Va T-Borats	451 4.51 5.03 5.12 5.22 5.57 103 shown 5	-0.07 -0.02 +0.03 - - - Source or saly back	+0.12 +0.09 +0.09 +0.17 +0.17 +0.12 : histocom do withheld Yeld 4.00 5.76	+0.07 +0.07 +0.01 +0.06 +0.08 +0.08 +0.08 Towner? I see at '	-1.26 -1.18 -0.53 -0.52 -0.44 -0.33 providen 12.5 per Spread vs (-Bonds	11890 0.44 1.12 1.39 2.37 11890 0.32 0.94 1.77 2.89 11990 0.17 0.79 2.12 3.04 Est val total, Calls 471 Plas 1100. Previous day's open lett, Calls 12007 Plas 10579 US III US TREASORY BORD FUTURIES (281) \$100,000 32nds of 100% Dopen 121-14 121-12 40-01 121-14 121-05 275,405 556,484 Sep 120-24 120-29 40-07 120-30 120-24 661 41,839 Dec 120-04 120-09 - 208 4,090 Lapsail Dec 120-09 - 208 4,090 Lapsail Calls 132 1.11 2.17 Lapsail III Not the substance of the sub	258.26 -0.20 1.26 2.48 1408.90 100.00
Yelds, Local frantical populate by a 10 YEAR Apr. 19 Australia Australia Belgium Comerte	12/09 12/28 01/01 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 Bird Violat 12/04 4.14 5.06	5.7% 6.90 4.50 4.7% 4.7% 5.2% 5.2% 5.2% 5.2% 40.2 9.2 5.2% 40.19 40.19 40.19 40.19 40.19 40.19 40.19 40.19 40.19 40.19 40.19 40.19	110.3900 124.1300 198.4573 1 98.4573 1 96.3217 eti baris. fic Spreed T-Borats +0.17 -1.19 -1.09	4.51 4.51 5.03 5.12 5.22 5.57 itts shown is PREAI	-0.07 -0.02 +0.03 - - - Source or saly back	+0.12 +0.09 +0.09 +0.17 +0.17 +0.12 Intractive de without 4.00 5.76 4.75	+0.07 +0.07 +0.06 +0.06 +0.03 DateFT set forg box at 	-1.26 -1.18 -0.53 -0.52 -0.54 -0.33 providen 12.5 ptr Spread vs -8 conds -1.23 +0.53 -0.49 -1.08	11800 0.44 1.12 1.39 2.37 11800 0.32 0.94 1.77 2.89 11800 0.37 0.94 1.77 2.89 11800 0.17 0.79 2.12 3.04 11800 0.17 0.79 3.04 11800 0.17 0.79 3.04 11800 0.17 0.79 3.04 11800 0.17 0.79 3.04 11800 0.17 0.17 0.79 3.04 11800 0.17 0.17 0.79 3.04 11800 0.17 0.17 0.79 3.04 11800 0.17 0.17 0.17 0.17 0.17 0.17 0.	256.26 -0.20 1.26 2.48 1408.90 100.00
Yelds, Local franticent populate by a 10 YEAR Apr. 19 Australia Australia Belgham Canada Demourk Finland	1209 1278 01(6) 1278 01(6) 1278 1278 1278 1278 1278 1278 1278 1278	5.7% 6.900 4.500 4.7% 5.2% 5.2% 5.2% 5.2% 5.2% 5.2% 5.2% 5.2	110.3900 124.1300 194.1300 194.1300 194.1253 196.4578 195.3217 etil barks. No Val T-Borads +0.17 -1.19 -1.19 -1.20	4.51 4.51 5.03 5.12 5.22 5.57 Ide shown 6 PREA	-0.07 -0.02 +0.03 Source Enty Ench	+0.12 +0.09 +0.09 +0.09 +0.17 +0.12 Mexicon do without 4.00 5.76 4.74 4.15 4.15 4.25	+0.07 +0.07 +0.06 +0.06 +0.03 DainFT and drag lax at 1 50read v3 Euros T +0.15 +1.91 +0.25 +0.20 +0.25 +0.24	-1.25 -1.18 -0.52 -0.44 -0.33 providen 12.5 per Spread vs -Bonds -1.23 +0.53 +0.49 -1.98 -1.98	11800	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia Australia Australia Australia Australia Belgium Connele Demoark Finland Rance	12/09 12/04 11/05 12/04 11/05 12/04 11/05 12/02 10w York 10/04 10 Standard Prochablests R BEN(Bid Yield 5.40 4.04 4.14 5.08 4.18 4.03	5.7% 6.90 4.60 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 4.7% 5.2% 5.2% 5.2% 5.2% 5.2% 5.2% 5.2% 5.2	110.3900 124.1300 124.1300 134.1255 136.4255 136.4255 136.4255 136.4255 136.4255 146.17 1-1.19 1-1.09 1-1.05 1-1.25 1-1.25	4.51 4.51 5.03 5.12 5.22 5.57 Met shown S PREA	-0.07 -0.02 +0.03 Source Enty Ench	+0.12 +0.09 +0.17 +0.17 +0.12 : Manage own do without 4.00 5.76 4.74 4.15 4.10 4.25 2.45	+0.07 +0.01 +0.06 +0.06 +0.06 +0.07 TownerT and firing the at 	-1.25 -1.18 -0.51 -0.52 -0.44 -0.33 brondlen 125 per Spread 125 per -1.23 +0.53 -0.49 -1.13 -0.278	11800 0.44 1.77 2.89 11800 0.52 0.94 1.77 2.89 11800 0.52 0.94 1.77 2.89 11800 0.53 0.95 0.95 0.97 1.77 2.89 11800 0.53 0.95 0.95 0.97 1.77 2.89 11800 0.54 0.17 0.79 2.12 3.04 Est vot total, Calls 471 Pass 1100. Previous days gam let, Calls 12897 Pats 10579	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr. 19 Australia Apr. 19 Australia	1209 1278 01161 12204 11/08 12728 12728 12728 12728 12728 1272 1272	5.766 6.900 4.750 4.750 4.750 5.250 4.750 5.250 4.750 5.250 4.750	110.3900 124.1307 1 99.1425 1 98.425 1 98.425 1 98.425 1 98.425 1 98.2217 att bass. fo Spread +0.17 -1.09 -1.09 -1.25 -1.25 -1.25 -1.26 -1.26 -1.27	4.51 4.51 5.03 5.12 5.22 5.57 Mes shown S PREAI	-0.02 +0.03 +0.03 	+0.12 +0.09 +0.09 +0.17 +0.17 +0.12 Mexactive de Wilhield Visid 4.00 4.00 4.74 4.15 4.24 4.10 4.25 2.45 4.46 5.23	+0.07 +0.01 +0.05 +0.06 +0.06 +0.06 +0.06 +0.05 Total to at 19 +0.15 +1.21 +0.30 +0.25 +0.40 +0.	-1.25 -1.18 -0.52 -0.44 -0.33 providen 12.5 per Spread vs -Bonds -1.23 +0.53 +0.49 -1.98 -1.98	11750	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia Australia Australia Australia Australia Australia Belgium Connect Democrat Finland France Geffaurey Greece Ireland	12/09 12/04 11/05 12/04 11/05 12/04 11/05 12/02 10w York 10/04 10 Standard Procession of the control of the con	5.7% 6.500 4.500 4.750 4.750 4.750 4.750 5.250 6ex. 1.250 1.280 1.21 1.20 1.20 1.20 1.20 1.20 1.20 1.2	110.3900 124.3900 124.3900 124.3900 124.3900 124.3900 124.3900 124.3900 124.3900 124.3900 125.3900 126	4.51 4.51 5.03 5.03 5.02 5.22 5.57 Idds above 5 PREAI Nestertar New Zea Norwey Portugal Spain Sweden Switzerla UK Saarra, Init	-0.01 -0.02 +0.03 Source Bay Enclu	+0.12 +0.09 +0.17 +0.17 +0.17 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.12 +0.13 +0.17 +0.17 +0.12 +0.12 +0.17 +0.12	+0.07 +0.07 +0.01 +0.05 +0.03 -0.06 +0.03 -0.06 +0.03 -0.06 +0.13 +0.19 +0.25 +0.40 +0.25 +0.40 +0.61 +1.38 +1.38 +1.38	-1.25 -1.18 -0.51 -0.52 -0.44 -0.33 brondlen 125 per Spread 125 per -1.23 +0.53 -0.49 -1.13 -0.278	11750	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr. 19 Australia Apr. 19 Australia	1209 1278 01161 12204 11/08 12728 12728 12728 12728 12728 1272 1272	5.766 6.900 4.750 4.750 4.750 5.250 4.750 5.250 4.750 5.250 4.750	110.3900 124.1900 124.1900 124.1900 124.1900 124.1900 125	4.51 4.51 5.03 5.12 5.22 5.57 ics shown is PREAI Nethertar New Zeal Norwey Portugal Spain Swiden Switzeris UK US Source. Init	-0.02 +0.03 +0.03 	+0.12 +0.09 +0.19 +0.17 +0.17 +0.17 +0.17 +0.17 +0.16 Historian de withbox 4.24 4.15 4.15 4.25 2.45 5.23 art land de day	+0.07 +0.07 +0.01 +0.05 +0.03 -0.06 +0.03 -0.06 +0.03 -0.06 +0.13 +0.19 +0.25 +0.40 +0.25 +0.40 +0.61 +1.38 +1.38 +1.38	-1.25 -1.18 -0.51 -0.52 -0.44 -0.33 brondlen 125 per Spread 125 per -1.23 +0.53 -0.49 -1.13 -0.278	11780 0.86 1.32 1.11 2.07 5	258.26 -0.20 1.26 2.48 1408.90 100.00
Yelds, Local mant cant payable by a cant payable by a cant payable by a cant payable by a cant payable between Canada Peance Germany Gracos trained laby	1209 1278 01161 1278 1278 1278 1278 1278 1278 1278 127	5.7% 6.9% 4.75 4.75 4.75 4.75 4.75 5.25 6.7 5.26 6.7 5.26 6.7 5.26 6.7 5.26 6.7 6.19 6.19 6.19 6.19 6.19 6.19 6.19 6.19	110.3900 129.1100 199.1100 199.4255 199.4678 199.4678 199.4678 199.4678 1-80rats +0.17 -1.09 -1.09 -1.26 -1.26 -1.26 -1.26 -1.26 -1.26 -1.26 -1.26	4.51 4.51 5.03 5.12 5.22 5.57 Miss shown is PREAI Nethertan New Zee Norwey Portugal Spain Switzeris US Surron int Lamon int Annualised	-0.07 -0.02 +0.03 -0.05 Source: Source	+0.12 +0.09 +0.19 +0.17 +0.17 +0.17 +0.17 +0.17 +0.16 Historian de withbox 4.24 4.15 4.15 4.25 2.45 5.23 art land de day	+0.07 +0.07 +0.01 +0.05 +0.03 -0.06 +0.03 -0.06 +0.03 -0.06 +0.13 +0.19 +0.25 +0.40 +0.25 +0.40 +0.61 +1.38 +1.38 +1.38	-1.25 -1.18 -0.51 -0.52 -0.44 -0.33 brondlen 125 per Spread 125 per -1.23 +0.53 -0.49 -1.13 -0.278	11780 0.68	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia	1209 1278 01161 1278 1278 1278 1278 1278 1278 1278 127	5.7% 6.9% 4.75 4.75 4.75 4.75 4.75 5.25 6.7 5.26 6.7 5.26 6.7 5.26 6.7 5.26 6.7 6.19 6.19 6.19 6.19 6.19 6.19 6.19 6.19	110.3900 129.1100 199.1100 199.4255 199.4678 199.4678 199.4678 199.4678 1-80rats +0.17 -1.09 -1.09 -1.26 -1.26 -1.26 -1.26 -1.26 -1.26 -1.26 -1.26	4.51 4.51 5.03 5.12 5.22 5.57 Miss shown is PREAI Nethertan New Zee Norwey Portugal Spain Switzeris US Surron int Lamon int Annualised	-0.07 -0.02 +0.03 -0.05 Source: Source	+0.12 +0.09 +0.19 +0.17 +0.17 +0.17 +0.17 +0.17 +0.16 Historian de withbox 4.24 4.15 4.15 4.25 2.45 5.23 art land de day	+0.07 +0.07 +0.01 +0.05 +0.03 -0.06 +0.03 -0.06 +0.03 -0.06 +0.13 +0.19 +0.25 +0.40 +0.25 +0.40 +0.61 +1.38 +1.38 +1.38	-1.25 -1.18 -0.51 -0.52 -0.44 -0.33 brondlen 125 per Spread 125 per -1.23 +0.53 -0.49 -1.13 -0.278	11980 0.24 0.14 1.77 2.89 2.17 1.99 2.12 3.04 1.77 2.89 11990 0.17 0.79 2.12 3.04 1.77 2.89 2.17 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77 2.89 2.12 3.04 1.77	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia	1209 1209 1101 1204 1108 1272 1019 10274 1108 1272 1019 1019 1019 1019 1019 1019 1019 101	5.7% 6.50 4.60 4.75 4.75 5.25 6.7 5.25 6.7 5.26 6.7 5.26 6.7 5.26 6.7 5.26 6.19 6.19 6.19 6.19 6.19 6.19 6.28 6.29 6.18 6.28 6.28 6.28	10.1900 124.	4.51 4.51 5.03 5.12 5.22 5.25 5.57 ites shown is PREAI Nethertan New Zee Konway Portugal Spain Swetzenis UK US Source, ini Landon di Annualised DS Bad	-0.07 -0.02 +0.03 -0.05 Sources Sources Sources Fight broke and becausive Cut string. "Stay yeld bitten. Bid	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 +0.16 Highestow do without 4.00 5.76 4.15 4.15 4.25 4.25 4.25 4.25 4.25 4.25 4.25 4.2	+0.07 +0.07 +0.01 +0.06 +0.06 +0.06 +0.06 Towner in the second of the se	-1.26 -1.18 -0.52 -0.44 -0.33 -0.52 -0.44 -1.25 per Spread vs -1.23 +0.53 -1.13 -0.49 -1.13 -0.278 -2.77	1750 0.86 1.32 1.11 2.07 7.88 1.12 1.39 2.27 7.88 1.12 1.39 2.27 7.88 1.12 1.39 2.27 7.88 1.12 1.39 2.27 7.88 1.12 1.39 2.27 7.88 1.12 1.20 1.17 2.88 1.18 1.10	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Austria Belgium Comercia Belgium Comercia Democrate Finland Fearce Gerratory Grateca Italy Japan EMERGII	1209 1209 1101 1204 1108 1272 1019 10274 1108 1272 1019 1019 1019 1019 1019 1019 1019 101	5.7% 6.500 4.600 4.750 4.750 5.255 6.57 700 5.255 6.57 700 5.250 6.150 6	10.1900 124.	4.51 4.51 5.03 5.12 5.22 5.57 Res shown is PREAI Nethertan New Zea Norwey Portugal Spain Switzeria UK US Surron in Annualizaria	-0.02 -0.02 +0.03 -0.02 Source Entry Exclusion DS or Entry Exclusion	+0.12 +0.09 +0.17	+0.07 +0.01 +0.05 +0.06 +0.06 +0.06 +0.06 +0.05 +0.05 +0.15 +1.21 +0.15 +1.21 +0.20 +0.25 +0.40 +0.40 +1.40	-1.26 -1.18 -0.52 -0.44 -0.52 -0.44 -1.25 ptr -1.25 ptr -1.25 ptr -1.23 +0.53 -1.98 -1.98 -1.98 -2.77	1750 0.86 1.32 1.11 2.07 7.88 1.12 1.39 2.27 7.88 1.12 1.39 2.27 7.88 1.12 1.39 2.27 7.88 1.12 1.39 2.27 7.88 1.12 1.39 2.27 7.88 1.12 1.20 1.17 2.88 1.18 1.10	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia Australia Australia Australia Australia Australia Belgium Canada Demourk Finland France Gertaumy Graeca Fraicad Italy Japan EMERGIII	12/09 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04	5.7% 6.50 4.60 4.75 4.75 5.25 6.7 5.25 6.7 5.26 6.7 5.26 6.7 5.26 6.7 6.19 6.19 6.19 6.19 6.19 6.19 6.19 6.28 6.28 6.28 6.28	110.3900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 125.1967 125.1967 1267 127.1967 1287 1297 1297 1297 1297 1297 1297 1297 129	4.51 4.51 5.03 5.12 5.22 5.25 5.57 ites shown is PREAI Nethertan New Zee Konway Portugal Spain Swetzenis UK US Source, ini Landon di Annualised DS Bad	-0.01 -0.02 +0.03 -0.03 -0.05 Sources Early Exclusion lessactive Data state, "Reprinted	+0.12 +0.09 +0.17	+0.07 +0.01 +0.06 +0.06 +0.06 +0.06 +0.06 +0.06 +0.06 +0.15 +1.91 +0.15 +1.91 +0.20 +0.20 +0.40 -1.40 +1.40 +1.36	-1.26 -1.18 -0.52 -0.44 -0.52 -0.44 -0.33 -0.49 -1.13 -0.49 -1.13 -0.98 -2.78 -2.77	11850 0.52 0.94 1.72 2.08 2.07 7.000 1.00	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Austriale Belgium Constraite Belgium Constraite Belgium Constraite Belgium Constraite Democrit Finland France Gettestray Graces Iralisad Raily Japan EMERGII Apr 19 III BURGPE Croatia	1209 1201 1201 1201 1201 1201 1201 1201	5.7% 6.500 4.601 4.75(4.75(4.75) 5.255 4.75(5.255) 4.75(5.255) 4.75(6.199 4.0.16 4.0.29 4.0.16 4.0.26	110.3900 124.1306 124.1306 124.1306 125.1316 125	4.51 5.03 5.03 5.12 5.22 5.57 ites shown is PREAI Nethertar New Zee Norwey Portugal Spean Swetzeris UK US Soarpa lai Landon da Annañoed DS Bad price 92,7000 04,3750	-0.07 -0.02 +0.03 -0.05 -0.05 Source:	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.12 Interactive de villibris de villibris 4.00 4.00 4.74 4.10 4.25 4.46 4.10 4.25 4.46 4.10 4.25 4.46 4.10 4.25 4.46 4.10 4.25 4.46 4.10 4.25 4.46 4.10 4.26 4.10 4.26 4.10 4.27 4.10 4.26 4.10 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.10 4.26 4.26 4.26 4.26 4.26 4.26 4.26 4.26	+0.07 +0.07 +0.01 +0.05 +0.03 -0.06 +0.03 -0.06 +0.03 -0.06 +0.05 -0.19 -0.07 +0.05 +0.25 +0.40 +0.61 +1.35 +0.40 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38 +0.61 +1.38	-1.26	11750 0.88 1.32 1.11 3.09 2.77 7.18 1.18 2.07 7.18 1.18 2.07 7.18 1.18 2.07 7.18 1.18 2.07 7.18 1.18 2.07 7.18 1.18 2.07 7.18 1.18 2.07 1.18 1.18 2.07 1.18 1.18 2.07 1.18 1.18 2.07 1.18	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Austria Belgium Comark Finland France Gerteiny Graces France Gerteiny Graces France Gerteiny Graces France Comark France Gerteiny Graces France Comark France France Gerteiny Graces France France Gerteiny Graces France France France Gerteiny France Gerteiny France France France Gerteiny France Fr	1209 1204 1106 1204 1108 1204 1108 1204 1108 1204 1108 1204 1204 1204 1204 1204 1204 1204 1204	5.7% 6.500 4.601 4.751 4.751 5.255 6.57 5.255 6.57 5.255 6.57 5.255 6.159 6.159 6.159 6.159 6.150 6.266 6.266 6.266 6.266 6.266 6.27 6.27	110.3900 124.1306 124.1306 124.1306 125.1316 125	4.51 4.51 5.03 5.12 5.22 5.57 Res shown 6 PREAI Nethertan Norwey Portugal Spain Swiden	-0.07 -0.02 +0.03 -0.05 -0.05 Source:	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 +0.18 Menachwa de withboth Viold 4.00 4.74 4.10 4.25 4.10 4.25 2.45 5.23 6.52 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.26 4.26 4.26 4.26 4.26 4.26 4.26 4.26	+0.07 +0.07 +0.01 +0.06 +0.03 -0.08 +0.03 -0.08	-1.26	11750 0.66 1.32 1.11 2.07 2.07 11800 0.22 0.94 1.77 2.09	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Austria Belgium Generale Austria Belgium Connele Connele France Gerranny Graces Iraliand EMERGII Apr 19	12/09 12/03 11/03 12/04 11/08 12/04 11/08 12/04 11/08 12/04	5.7% 6.500 4.601 4.75(4.75) 5.255 6.57 5.255 6.57 5.256 6.19 6.19 6.10 6.10 6.10 6.10 6.10 6.10 6.10 6.10	110.3900 124.3900 124.3900 124.3900 124.3900 124.3900 124.3900 124.3900 124.3900 125.3217 125.3217 125.3217 125.3217 126.3217 127 127 128 129 129 129 129 129 129 129 129 129 129	A.51 5.03 5.12 5.22 5.25 5.27 dos shown is PREAI Nethertan New Zee Korwey Portugal Spain Swetzenis UK US Source. Ini Landon de Annualised DS Bei price 82,7000 04,3750 35,6000	-0.07 -0.02 +0.03 -0.02 +0.03 -0.03	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.12 Interactive de villibris de villibris 4.00 4.00 4.74 4.10 4.25 4.46 4.10 4.25 4.46 4.10 4.25 4.46 4.10 4.25 4.46 4.10 4.25 4.46 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.26 4.26 4.26 4.26 4.26 4.26 4.26 4.26	+0.07 +0.07 +0.01 +0.05 +0.03 -0.06 +0.03 -0.06 +0.03 -0.06 +0.05 +1.97 +0.25 +0.40 +0.61 +1.38 +0.40 +0.61 +1.38 +0.61 +0.61 +1.38 +0.61	-1.26 -1.18 -0.52 -0.43 -0.52 -0.43 -0.52 -0.43 -0.52 -0.43 -0.55 -0.49 -1.13 -0.98 -0.77	17890 0.44 1.12 1.36 2.17 7. All states (31) 1852 7. All states (41)	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia Australia Belgium Connece France Germany Graces Graces Graces France Germany Graces	12/09 12/03 12/03 12/03 12/04 11/08 12/03	5.7% 6.90 4.60 4.75 4.75 4.75 5.25 6.7 5.25 6.7 5.25 6.1.55 40.19 4.0.29 4.0.29 4.0.18 4.0.12 4.0.9 6.0.28 7.0.28 7.0.29 7.0.29 7.0.20 7.0.25 10.000 9.750	110.3900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 125.1900 126	4.51 4.53 5.03 5.12 5.22 5.57 ices above is PREAI Nethertar New Zeal Norwey Portugal Spain Swiden Swiden Swiden Solitzeris UK US Sance in Annualised DS Bid Price 92.7000 94.3750 99.1500	-0.01 -0.02 +0.03 -0.05 -0.05 Source: Early Exclusion and Security Security states and Security Security states 10.00 6.11 33.28 -10.99	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.00 4.25 4.46 5.23 eVET interest Charles Visit Charles -0.08 -0.08 -1.12	+0.07 +0.01 +0.06 +0.06 +0.06 +0.06 +0.06 +0.06 +0.15 +1.91 +0.20 +1.91 +0.20 +1.40 +1.35 +0.40 +1.35 +0.40 +1.35 +0.40 +1.35 +0.40 +1.35 +0.40 +0.61 +1.35 +0.61 +1.35 +0.61 +1.35 +0.61	-1.26 -1.26 -0.52 -0.44 -0.52 -0.44 -0.33 -0.49 -1.25 -0.49 -1.09 -1.09 -2.77 -0.98 -2.77 -0.98 -2.77	1789 0.88 1.32 1.11 2.07 1.12 1.39 2.17 2.08 1.77 2.09 1.17 2.09 1.77 2.09 2.09 1.77 2.09	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia	1209 1272 0100 1270 1270 1270 1270 1270 1270	5.7% 6.50 4.60 4.60 4.75 4.75 5.25 5.25 5.25 4.15 5.26 5.26 5.27 6.19 4.0.19 4.	110.3900 124.1307 124.1307 129.1107 129.1107 129.1207 129	A.51 5.03 5.12 5.22 5.25 5.27 dos shown is PREAI Nethertan New Zee Korwey Portugal Spain Swetzenis UK US Source. Ini Landon de Annualised DS Bei price 82,7000 04,3750 35,6000	-0.07 -0.02 +0.03 -0.05 -0.05 Source:	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.00 4.25 4.46 5.23 eVET interest Charles Visit Charles -0.08 -0.08 -1.12	+0.07 +0.07 +0.01 +0.05 +0.03 0 minff in fing tex at 5.005 1 +0.15 +1.91 +0.39 +0.25 +0.40 +0.61 +1.35 -0.19 -6.25 +1.35 -0.19 -6.25	-1.26 -1.18 -0.52 -0.44 -0.52 -0.44 -0.35 -1.25 ptr -1.23 -1.25 ptr -1.23 -1.23 -1.98 -2.78 -1.98 -2.77 -1.98 -2.77 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -2.78 -3.78 -4.99 -	11780 0.85 1.32 1.11 2.07 5 6 Intellectments (4) 220 27 4.15 4.35 2.11 1871.1 4.72 21.36 0.75 1.70 100.00 1.70 1.70 1.70 1.70 1.70 1.	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia	1209 1272 0100 1270 1270 1270 1270 1270 1270	5.7% 6.50 4.60 4.60 4.75 4.75 5.25 5.25 5.25 4.15 5.26 5.26 5.27 6.19 4.0.19 4.	110.3900 124.1307 124.1307 129.1107 129.1107 129.1207 129	A.51 5.03 5.12 5.22 5.27 5.57 Mets shown is shown in the shown in t	-0.07 -0.02 +0.03 -0.05 -0.05 Source:	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.00 5.78 4.15 4.15 4.15 4.15 4.25 2.45 5.23 aFT Interest Valle Code Valle C	+0.07 +0.07 +0.01 +0.05 +0.03 0 minff and fing tex at 5 min 5 +1.91 +0.39 +0.25 +0.40 +0.51 +1.38 min 5 +1.35 -0.19 -0.54 -0.54 -0.54 -0.54	-1.26 -1.18 -0.52 -0.44 -0.52 -0.44 -0.35 -1.25 ptr -1.23 -1.25 ptr -1.23 -1.23 -1.98 -2.78 -1.98 -2.77 -1.98 -2.77 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -1.98 -2.78 -2.78 -3.78 -4.99 -	17890 0.44 1.12 1.39 2.17 2.09 1.77 2.09 1.77 2.09 2.12 3.04 1.77 2.09 2.12 3.04 1.77 2.09 2.12 3.04 1.77 2.09 2.12 3.04 1.77 2.09 2.12 3.04 1.77 2.09 2.12 3.04 1.77 2.09 2.12 3.04 1.77 2.09 2.12 3.04 1.77 2.09 2.12 3.04 1.77 2.09	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia Apr 19 Australia Australia Australia Belgium Comeda Fence Gerranny Gracea Hally Japan EMERGII Apr 19 BEROPE Croada Poland Australia Belgium Apr 19 BEROPE Croada Poland Australia Belgium Australia Au	12/09 12/05	5.7% 6.500 4.601 4.75(4.75) 5.255 6.57 5.255 6.57 5.255 6.103 4.0.18 4.	110.3900 124.1905 124.1905 124.1905 124.1905 124.1905 125	A.51 5.03 5.12 5.22 5.25 5.27 ites shown is PREAI Nethertan New Zee Horway Portugal Spain Swiden Swiden Swiden Spain Lindon de Anauloed DS Bed price 92,7000 93,1500 93,1500 93,1500 93,1500 93,1500 93,1500	-0.07 -0.02 +0.03 -0.02 +0.03 -0.03	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 +0.18 4.00 4.74 4.10 4.25 4.46 4.10 4.25 4.46 5.23 4.46 5.24 5.24 5.24 5.24 5.24 5.24 5.24 5.24	+0.07 +0.07 +0.01 +0.06 +0.03 -0.08 +0.03 -0.08 -0.19 +1.97 +0.25 +1.97 +0.40 +0.51 +1.38 +0.30 +1.35 +1.35 +1.40 +1.35 +1.40 +1.35 +1.40 +1.35 +1.40 +1.35 +1.40	-1.26 -1.18 -0.52 -0.43 -0.52 -0.43 -0.52 -0.43 -1.25 -0.49 -1.13 -0.278 -1.13 -0.278 -1.13 -0.278 -1.13 -1.278 -1.49	1759 0.68 1.32 1.11 2.07 1.10 0.24 1.12 1.38 2.27 1.77 2.58	258.28 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia Australia Australia Australia Belgium Consola Relgium Apr 19 III EUROPE Consola Relgium Relgi	12/09 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04	5.7% 6.50 4.60 4.75 4.75 4.75 5.25 6.7 5.25 6.7 5.25 6.7 6.28 6.1.55 6.1.29 6.1.29 6.1.20 7.1.25 7.000 9.750 10.125 11.500 9.750 10.125	110.3900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 125.1900 126	A.51 5.03 5.12 5.22 5.27 5.57 Mets shown is shown in the shown in the shown is shown in the shown in the shown is shown in the shown in the shown in the shown	-0.07 -0.02 +0.03 -0.05	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 -10.00 5.78 4.10 4.25 4.46 5.23 eVET interest Value Chad Value Chad -0.02 -0.02 -0.11 +0.07 -0.17	+0.07 +0.07 +0.01 +0.06 +0.06 +0.06 +0.06 +0.06 +0.06 +0.06 +1.97 +0.20 +1.97 +0.20 +1.97 +0.40 +0.51 +1.35 +0.40 +1.35 +0.40 +0.51 +1.35 +0.40 +0.51 +1.35 +0.40 +0.51 +0.51 +0.51 +0.51 +0.51 +0.51 +0.51 +0.52 +0.40 +0.51	-1.26 -1.26 -0.52 -0.44 -0.52 -0.44 -0.52 -0.44 -1.25 -1.25 -1.25 -1.23 -0.49 -1.13 -0.98 -2.77 -1.13 -0.98 -2.77 -1.13 -0.98 -2.77 -1.13 -1.25 -1.25 -1.25 -1.25 -1.27 -1	1759 0.65 1.32 1.31 2.07 7.05 1.00 0.44 1.21 1.36 2.27 7.05 2.07 7.05 1.00 0.27 0.44 1.27 1.25 0.47 1.00 0.27 0.45 1.00 0.27 0.45 1.00 0.27 0.45 0.27 0.45	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia Australia Australia Australia Australia Belgium Canada Belgium Canada Rence Gettauny Graeca Frainad Rapr 19 III BURGPE Croatia Pulsoia Australia Argentina Apr 19 III BURGPE Croatia Pulsoia Australia Argentina Brazi Merico III ASIA Chiba Philippines Resigned	12/09 12/23 01/01 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04	5.7% 6.500 4.601 4.75(4.75) 5.255 6.57 5.255 6.57 5.255 6.103 4.0.18 4.	110.3900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 124.1900 125.1900 126	4.51 4.51 5.03 5.12 5.22 5.25 5.57 insy shown is PREAI Nethertan New Zeal Norwey Portugal Spain Sweden Sweden Sweden Sweden Spain Sweden Sweden Sweden Spain Sweden 15 5.00 10 10 10 10 10 10 10 10 10 10 10 10 1	-0.07 -0.02 +0.03 -0.05	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 +0.18 4.00 4.74 4.10 4.25 4.46 4.10 4.25 4.46 5.23 4.46 5.24 5.24 5.24 5.24 5.24 5.24 5.24 5.24	+0.07 +0.07 +0.01 +0.06 +0.06 +0.06 +0.06 +0.06 +0.06 +0.06 +1.97 +0.20 +1.97 +0.20 +1.97 +0.40 +0.51 +1.35 +0.40 +1.35 +0.40 +0.51 +1.35 +0.40 +0.51 +1.35 +0.40 +0.51 +0.51 +0.51 +0.51 +0.51 +0.51 +0.51 +0.52 +0.40 +0.51	-1.26 -1.18 -0.52 -0.43 -0.52 -0.43 -0.52 -0.43 -1.25 -0.49 -1.13 -0.278 -1.13 -0.278 -1.13 -0.278 -1.13 -1.278 -1.49	17580 0.64 1.12 1.20 2.27 1.11 2.07 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.000 0.20	258.26 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Australia Australia Australia Australia Belgium Consela Relgium Apr 19 III EUROPE Creatia Polond Russia III LATH AME Regional Relgium R	12/09 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04	5.7% 6.500 4.601 4.75(4.75(5.25) 6.7 5.25(6.7 5.25(6.7 5.25(6.7 5.25(6.7 6.26) 7.125 10.000 9.750 10.125 11.500 7.750 8.750 7.750 8.750 7.750	110.3900 124	4.51 4.51 5.03 5.12 5.22 5.25 5.57 insy shown is PREAI Nethertan New Zeal Norwey Portugal Spain Sweden Sweden Sweden Sweden Spain Sweden Sweden Sweden Spain Sweden 15 5.00 10 10 10 10 10 10 10 10 10 10 10 10 1	-0.07 -0.02 +0.03 -0.02 +0.03 -0.03	+0.12 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.00 5.78 4.19 4.25 2.45 5.23 eVT interest Charles Visit Charles -0.02 -0.02 -0.11 +0.07 -0.07	+0.07 +0.01 +0.06 +0.06 +0.06 +0.06 +0.06 +0.06 +0.06 +0.06 +0.15 +1.96 +1.96 +1.96 +1.35 +0.40 +1.35 +0.40 +1.35 +0.19 +0.54 +0.51 +1.35 +0.19 -0.54 -0.19 -0.54 -0.19 -0.54 -0.23 -0.31	-1.25 -1.18 -0.52 -0.43 -0.52 -0.43 -0.52 -0.43 -0.52 -0.43 -1.25 -0.49 -1.13 -0.49 -1.13 -0.49 -1.13 -0.49 -1.13 -0.49 -1.13 -0.49 -1.13	17580 0.64 1.12 1.20 2.27 1.11 2.07 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.77 2.09 1.000 0.22 0.94 1.000 0.20	Dur yrs Apr 16
Apr 19 Austria Belgium Comete Demonsk Fridand France Gerranny Grates Fridand F	12/09 12/03 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04 11/08 12/04	5.7% 6.500 4.601 4.751 4.751 5.258 6.75 5.258 6.75 5.258 6.75 6.108 6.10	110.3900 124.1300 124.1300 124.1300 124.1300 124.1300 125	A.51 5.03 5.12 5.22 5.25 5.27 ites shown is PREAI Nethertan New Zee Honway Portugal Spain Swiden Swiden Swiden Swiden Spain Lindon de Anachoed DS Bed price 92,7000 93,1500	-0.07 -0.02 +0.03 -0.02 +0.03 -0.03	+0.12 +0.09 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.10 4.25 4.10 4.10 4.10 4.10 4.10 4.10 4.10 4.10	+0.07 +0.01 +0.03 +0.03 +0.03 +0.03 -0.03 -0.03 -0.03 -0.15 +0.25 +0.40 -1.25 +0.40 -1.35 +0.25 +0.40 -1.35 +0.25 +0.40 -1.35 -0.19 -0.54 -0.23 -0.31 -0.23 -0.31 -0.23 -0.31	-1.26 -1.18 -0.52 -0.43 -0.52 -0.43 -0.52 -0.43 -0.52 -0.43 -1.23 -0.49 -1.13 -0.49 -1.13 -0.278 -0.49 -1.13 -0.49 -1.13 -0.52 -1.13 -1.13 -1.25 -1.13 -1.27 -1.13 -1.27 -1.13 -1.27 -	11780 0.86 1.32 1.31 2.77 11890 0.44 0.25 1.39 1.27 11890 0.47 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.75 2.12 3.04 11890 0.17 0.17 0.17 0.17 0.17 0.17 0.17 0.1	258.28 -0.20 1.26 2.48 1408.90 100.00
Apr 19 Austriale Austria Belgium Comete Porterin Greece France Gerren Gerren Gerren Greece France Gerren Ge	12/09 12/05 12/05 12/05 11/05 12/05 11/05 12/07 12/05	5.7% 6.50% 4.6% 4.7% 4.7% 5.2% 6.7% 5.2% 6.7% 5.2% 6.7% 6.1% 6.1% 6.1% 6.1% 6.1% 6.1% 6.1% 6.1	110.3900 124.1300 124.1300 124.1300 124.1300 124.1300 125	A.51 5.03 5.12 5.22 5.25 5.57 Mes shown is shown	-0.07 -0.02 +0.03 -0.02 +0.03 -0.03	+0.12 +0.09 +0.09 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.17 +0.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.25 4.10 4.10 4.25 4.10 4.10 4.10 4.10 4.10 4.10 4.10 4.10	+0.07 +0.01 +0.03 +0.03 +0.03 +0.03 -0.03 -0.03 -0.03 -0.15 +0.25 +0.40 -1.25 +0.40 -1.35 +0.25 +0.40 -1.35 +0.25 +0.40 -1.35 -0.19 -0.54 -0.23 -0.31 -0.23 -0.31 -0.23 -0.31	-1.26	11780 0.86 1.32 1.11 2.07 11800 0.44 0.12 1.20 1.20 1.20 1.20 1.20 1.10 1.10	258.26 -0.20 1.26 2.48 1408.50 100.00
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CURRENCIES & MONEY

Yen's climb knocks euro to new low

MARKETS REPORT By Alan Beattie and Christopher Swann

The yen rose against the dollar and euro yesterday as continued strength in Japanese stocks suggested that capital flows would keep it

well supported. By the close of London trading yesterday the yen was at Y118.1 against the dollar and Y125.3 against the

The yen's rise against the euro again pushed the European currency lower. The euro hit another lifetime low against the dollar and sterling yesterday, closing at the end of the London session at \$1.061 against the US currency and £0.653 against the

The weakness of the euro was not helped by comments from various officials playing down the importance of the currency's recent level.

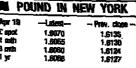
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Dominique Strauss-Rahn, the French finance minister, said in an interview over the depreciation of the currency.

■ The yen's rise against the dollar may have had such a large effect on the euro because of a perceived asymmetry in the markets.

Many analysts have said that the fear that the Bank of Japan will intervene has put a floor under the dollar, meaning that the euro has suffered disproportionately from the yen's recent

Derek Halpenny, currency analyst at the Bank of Tokyo-Mitsubishi in London, said that the probable trigger-point for Bank of Japan



intervention may have fallen. "In earlier episodes the market focused on Y110 weekend that he saw no as the key level, but now a problem with the recent breach of Y115 could well mean intervention,"

Uncertainty over the duration of the Kosovo conflict Greek drachma yesterday, which slid beneath last week's resistance point of Dr325 against the embattled

The latest slide was trig gered by finance ministry suggestions that a protracted crisis could trim more than 0.2 percentage points off 1999 GDP growth, previously forecast at 3.5 per cent. But barring any escalation of the conflict, analysts expect the drachma to firm.

"Any move below Dr326 would most likely spark renewed intervention." said James Daniel of Credit Suisse First Boston in London. "The imposition of rather Breek drachens



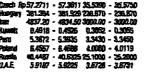
measure of the central bank's concern to keep inflation under control.'

Overall market reaction has been relatively muted, he added, with the drachma falling just over 1 per cent since the start of the con-

day crept higher against the

The krona closed up at the end of London trading at SKr8.891 against the euro, baving opened around Stewart Newnbam, cur-

rency strategist at Commerzbank, departed from market consensus yesterday by predicting an appreciation of the krona to SKr8.50 against the euro. "The krona has ity currencies led by the Australian and Canadian dollars," he said. A conviction that Sweden is destined to join the next wave of European Monetary Union,

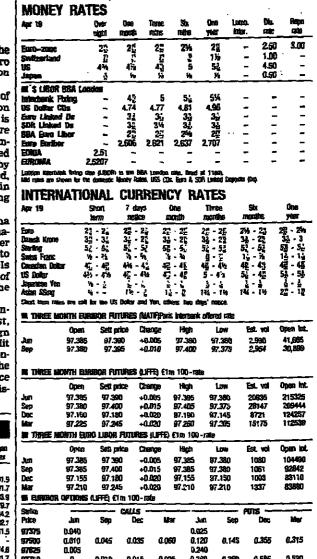


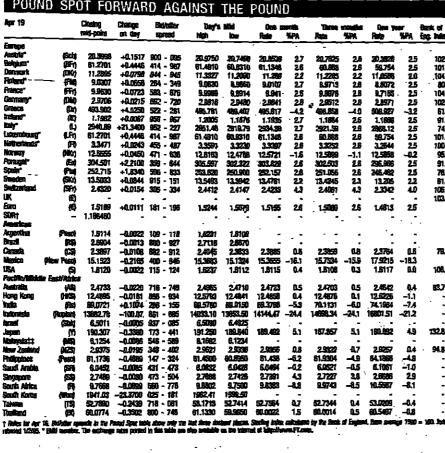
euro, with some analysts he argued had caused the saying it could strengthen krona to shadow the euro despite its strong correlation to commodity prices.

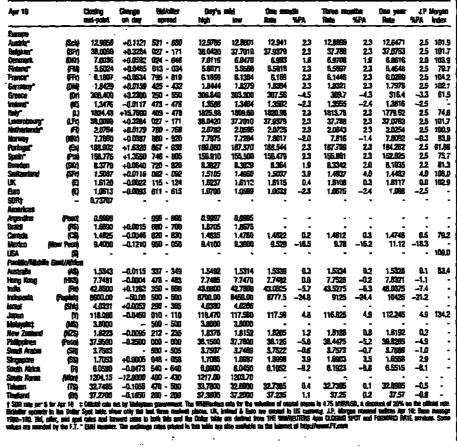
With over 25 per cent of Swedish exports based on commodities, he added, it is only a matter of time before fundamentals reassert themselves. "A rise in desired inventory levels, fuelied by increased industrial demand, suggests that the rally in commodities will be strong

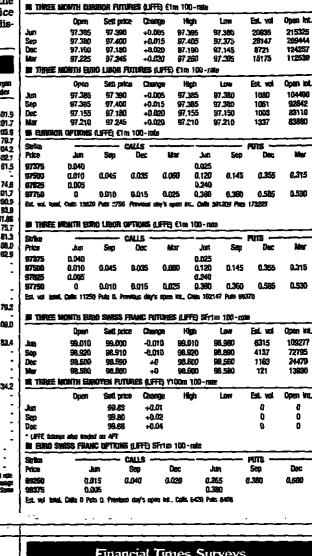
and sustained." The fact that the krona had weathered the resignation of the finance minister and a fall in interest rates to below euro-zone levels reinforced the impression of a robust performance, he

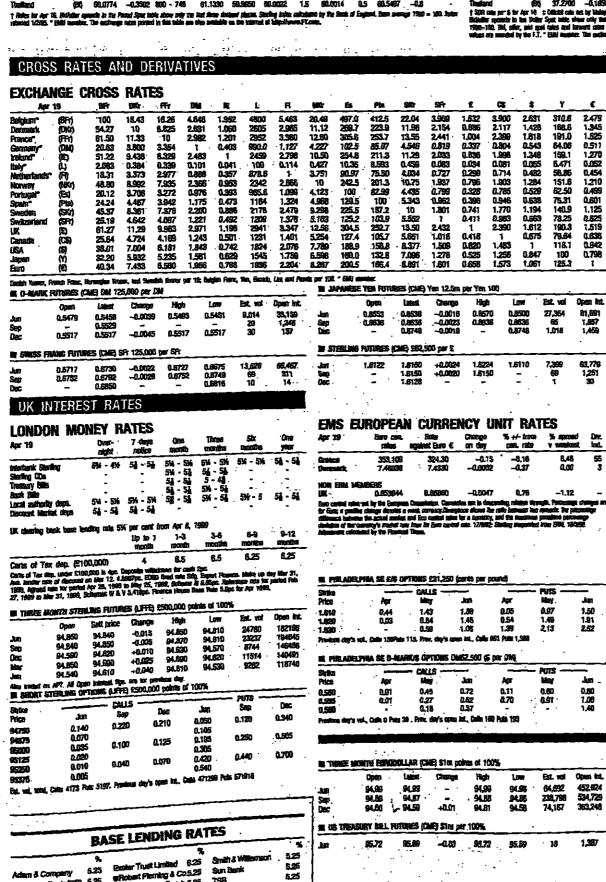
Others were less convinced. Joe Prendergast, head of global foreign exchange research at Credit Suisse First Boston in London, was neutral about the krona. "Commodity price rises have already been dis-











Hobib Bank AG Zurich 5,25

Heriable & Gas Inv 9k.5.50

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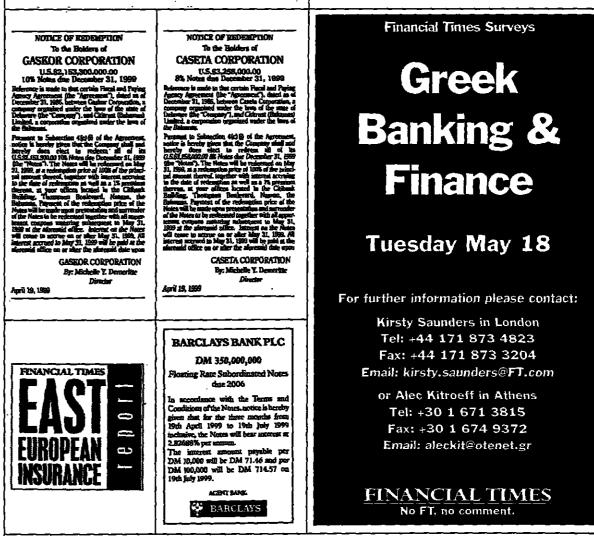
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Nico Colchester journalism fellowship

Applications are invited from young European journalists and would-be journalists for the 1999 Nico Colchester fellowship. This consists of a three-month internship at the Economist in the autumn of this year, a bursary of £4,000 to cover travel and accommodation, and a small weekly stipend from The Economist.

The fellowship is established in memory of Nico Colchester, who died in 1996 at the age of 49, after an outstanding career at the Financial Times, The Economist and the Economist Intelligence Unit. Nico was one of Britain's finest writers on foreign, especially European, affairs as well as technology and business.

The trustees of the Nico Colchester foundation will award the fellowship to the applicant, from the European Union country other than Britain, who submits the best, specially-written 1,000-word article, in English, on a topic relevant to political, economic, technological or business issues in Europe. As Nico's work was characterised by its originality and humour, preference will be given to applicants who reflect those traits.

Entries, by the closing date of May 31st 1999, should be sent with a CV and covering letter, to: The Editor (Nico Colchester prize), The Economist, 25 St. James's Street, London SW1A 1HG. E-mail:

This prize is supported by Halifax plc, the Financial Times, The Economist, B.A.T. plc and 3i. The 2000 fellowship will consist of an internship at the Financial Times

Revival seen in commodity producer shares Cocoa future

By Stephen Wyatt in Sydney, Edward Alden in Toronto and Greta Stevn in Johannesburg

The equity markets have decided that commodities have bottomed. Sydney. Johannesburg and Toronto, home to big resource companies, are seeing a revival in as international institutions scramble to correct their underweight positions.

The Australian All Ordinaries Index closed at its fifth consecutive record high yesterday, driven by

BHP, Western Mining and sified on the Toronto Stock and plastics shares. Rio Tinto. The Other Metals Exchange last week with metal stocks, rose 24 per and energy stocks largely cent over the past week.

day, its highest since September 1997 and up more posite index rose 17.3 per than 25 per cent over the Corporation rose 36 per cent in the past week and MIM Holdings 31 per cent, while Rio Tinto hit a record close yesterday of A\$26.13.

markets are also strong. Bet- ing into platinum, steel,

outpacing price increases in BHP reached A\$17 yester- the underlying commodities. The Toronto metals com-

cent while paper and forest commodity producer equities past week. Western Mining products stocks were up more than 16 per cent. The long drought for resource stocks on the

Johannesburg Stock Exchange has also come to Demand for resources

Index, which represents base metal, gold, forest product stocks, led by foreign investors, has lifted the JSE's sector index about 18 per cent in little more than a week.

Local fund managers were caught by surprise by the rush into commodity stocks. although some shares, such as steel producer Iscor, have been attracting foreign interest for some weeks.

While some argued that the rise was due to optimism Resource stocks in other an end, with investors pour that the worst of the global economic crisis has passed,

resource stocks such as ting on cyclical stocks inten- paper and pulp, chemicals others warned that market and the slowdown in global momentum has prompted investors to push share prices to levels higher than warranted.

An analyst said resource stocks typically started running eight to 12 months Lennon, analyst at Macbefore an upturn in the cycle was expected.

This sudden swing to resource stocks is by institutions, especially US funds, resulting from their view fallen to such low levels that most of the bad news about the collapse in Asian growth

growth has been discounted. "A remarkable divergence has emerged between the views of those actually involved in the buying and selling of metals and institutional investors," said Jim

He points out that the trade has become more negative about 1999 demand, while institutional investors that resource stocks have have become "massively

contracts at six-year lows

MARKETS REPORT By Paul Solman, Robert Corzine and Gillian O'Comor

Cocoa futures are trading at night temperatures in Brazil their lowest for six years and that could damage coffee are expected to take further

losses this week. The most actively traded contract on the London International Financial Futures and Options Exchange has lost £200 a tonne since the beginning of around £750. This time last

year it was at £1,200. Analysts said there was little relief in sight, in spite of forecasts that the current 1998-99 season would show a world supply deficit of 65,000

Many chocolate manufacturers, the main cocoa consumers, are adopting a "justin-time" approach to supplies. "Although there has been a statistical deficit this season, the market is not responding because manufacturers have let their coverage run down and are not buying," said Judith Ganes at Merrill Lynch in New

In addition, exports from Ivory Coast, which supplies 40 per cent of the world's cocoa, are plentiful, with recent good weather boosting the crop outlook.

Other leading cocoa producers, such as Ghana, Indonesia and Nigeria, are also expecting bumper crops this year. Forecasts for next season

are even more bearish, with some analysts predicting a world surplus of about 36,000 On the demand side, Rus-

sia's economic problems have depressed chocolate consumption, and there has been a knock-on effect at big processing plants in Gernany that export to Russia.

May cocoa ended at £756 a tonne yesterday, 24 higher than Friday's close.

Coffee prices rose on reports of near-freezing overtrees. Liffe's May robustacoffee closed at \$1,490 a tonne, up \$13 on Friday's finish, August white sugar was down 90 cents at \$179 a tonne in late trading.

Oil prices continued their upward trend yesterday. the year, and is standing at with the beliwether Brant Blend for June delivery hitting a 15-month high. In late trading on London's International Petroleum Exchange the June Brent futures contract was quoted at \$16.02 a barrel, 33 cents up on Friday's close.

Brent was supported by buying activity on the New York Mercantile Exchange, where the May and June crude futures contracts moved higher in response to a refinery fire in Indiana.

Jet fuel prices in Europe continued to firm as a result of increased consumption due to the Nato air offensive over Yugoslavia.

With the exception of tin. prices of all the base metals finished yesterday higher on the London Metal Exchange, after a shaky start.

Sentiment was encouraged by the continued strength of mining shares and Rudolf Wolff's technical analysts described the fund-led gains in copper as "encouraging". Aluminium gained strength

from copper The gold price did precisely nothing after Switzer-land took its first step towards selling gold: the afternoon fix on the London bullion market was unchanged from Friday's level. However, the palladium price continued to rise on fresh worries about delays to Russian exports.

Indian sugar growers take Delhi to task over imports

The arrival of 1.4m tonnes has caused a fall in prices, much to the annoyance of domestic producers, writes Kunal Bose

sugar, is planning to restrict further imports of sugar in the current season (October to September) as traders have already contracted for the import of

over 2.2m tonnes. According to the Indian Sugar Mills Association, the arrival of nearly 1.4m tonnes of foreign sugar from the contracted amount has caused a fall in prices much to the annoyance of

domestic producers. "As huge imports are made, despite plentiful local production, the Indian industry is set to lose up to Rs15bn (\$351m) in 1998-99. Indian sugar factories, which are required by law to give 40 per cent of their production to the government at well below the cost of production for distribution through ration shops, must be able to realise good prices in the open market to earn profits. However, this is not happening in the current year due to imports," said O.P. Dhanuka, of the ISMA.

The low prices and mount-

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producer and consumer of will restrict the industry's ability to clear the cane bills of farmers within the stipulated period of two weeks.

"Our record in settling cane dues so far this season is satisfactory. But the factories are now coming under pressure, Unpaid bills cause considerable economic and social unrest in the captive cane growing areas of sugar

factories," said an official. Trade officials say that while Pakistan sold nearly 800,000 tonnes of sugar to India, the other big suppliers are China and Brazil.

"Pakistan gives a handsome subsidy to export. The devaluation of the Real and the collapse in freight have helped Brazilian exporters. We don't know much about Chinese production costs. Thailand has now targeted the Indian market, where it has sold about 50,000 tonnes," said Mr Dhanuka, Trade officials said sugar imports for the current season must be completed by the end of June as the mon-

soon would set in by then. In one year, the Indian fed-

Precious Metals continued

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European free market, \$ per pound warehouse. Antimony: 99.65%, \$ pt torne, 1,230-1,340 (1,250-1,350). Bismutti MB Free Mid. 3,35-3,50 (3,15-3,25). Gar

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Cobatt S per pound, min. 99.8%, 13.50-14.50, min. 99.3%, 13.20-14.30 (13.50-14.50). Mercury: min. 99.99%, S per 76 pound flask, 135-143. Molybdenum: drummed molybdic cride, 2.60-2.68 (2.70-2.60). Setenium: min. 99.5%, 1.70-2.60 (1.50-2.40). Tungsten era: \$ per torne, 33-44. Urantum: Nuexco, unrestricted

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THE NATURAL GAS PE (1.000 thems; pence per thems)

■ GOLD COMEX (100 Tray 02.; S/tray 02.)

ndia, the world's largest ing stocks at the factories eral government raised the customs duty on sugar from 5 per cent to 27.5 per cent. There is also a duty of Rs850 a tonne to offset excise duty on locally-produced sugar. Even after the revision, Indian import duty on sugar is the lowest in the world.

> "From procurement of cane to distribution of sugar. the government exercises rigorous control over the domestic industry. It is also subject to a variety of taxes besides excise duty. All this makes importing a highly rewarding proposition. But the government has seen our point and we expect the customs duty to be raised to at

"We also want the government to requisition 40 per cent of imported sugar for public distribution at lower than market price. The other distribution controls on the local industry should be extended to imported sugar. We want a level playing field for the domestic industry." he added

least 40 per cent," said Mr

The imported sugar has a cost advantage of more than

GRAINS AND OIL SEEDS

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ave a cost advantage of more than Rs1.200 a tonne over locally-grown sugar country will have end of se

Rs1.200 a tonne over locallyproduced sugar. This has got much to do with the relatively high cost of local pro-

Experts say consolidation of capacity through mergers will improve operational efficiency but the government must also give up the practice of fixing the minimum cane price, which does not take into account the industry's capacity to pay. "Not only are the factories

paying high prices for cane. but they must also continue with crushing until no cane is left in the field. The recovery of sugar from cane goes down as the summer heat increases. But as the factories cannot stop crushing.

- 168 50 3,144 10 630

their production costs go up. We are not operating in a son stocks that will take free environment," said Mr Dhanuka.

As the controversy over imports becomes fierce. India is to produce at least 15.2m tonnes of sugar in the current year against 12.86m tonnes in 1997-98. Production would have

been more but for the fall in the recovery of sugar in a number of cane growing states, which received more rain than normal during the last monsoon.

The country opened this season with stocks of 5.4m tonnes. Imports are expected to total 2.5m tonnes. After providing for domestic con-

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care of domestic demand for

1999-2000.

more than six months in

Mr Dhanuka says sugar

prices "will collapse next

year as production will

breach the 1995-96 record of

16.4m tonnes. The govern-

ment has fixed the minimum

cane price at such an attrac-

tive level that farmers will

commit a lot of extra land to

this plantation crop for the

can start exporting sugar if

it is freed from all controls.

However, they also want

subsidies for exports, which

Industry officials say India

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LONDON TRADED OPTIONS

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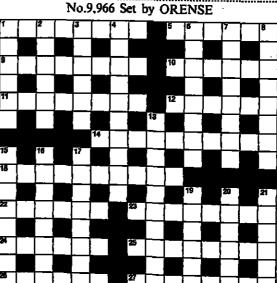
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JOTTER PAD

CROSSWORD

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Solution to Saturday's prize puzzle on Saturday May 1. Solution to yesterday's prize puzzle on Monday May 3.

AND OVERSEAS

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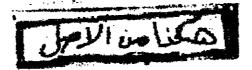
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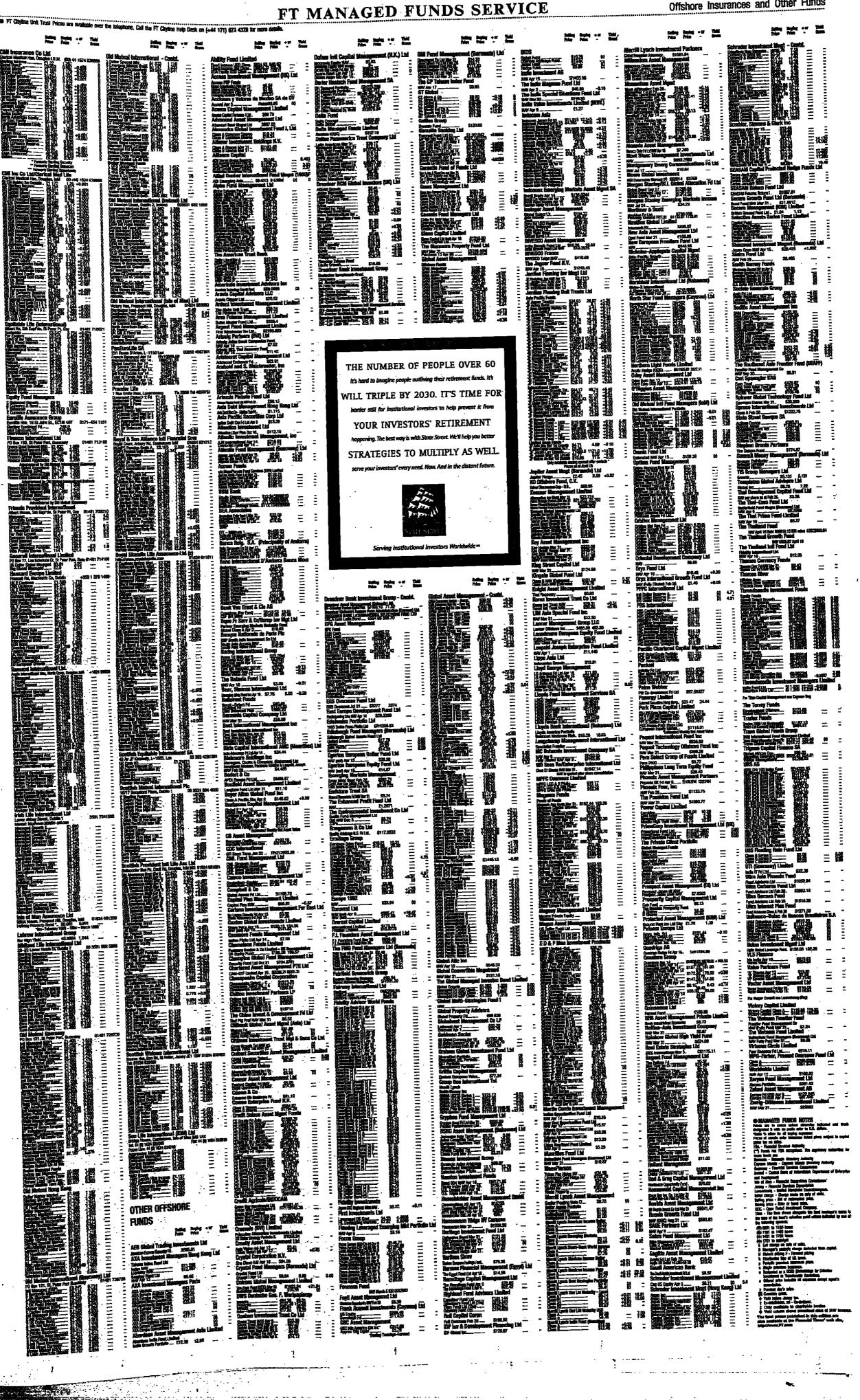
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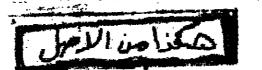
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FTSE All-Share index

MARKET REPORT

By Steve Thompson,

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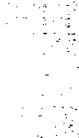




figure of 3,010.25, up 40.5 or attention. 1.4 per cent. A stunning advance by Jones Industrial Average **Standard**

parison HSBC, which hit a a merger with Royal Bank of new high in Hong Kong. gained 28 to £23.03. HSBC presents

record of 6,513.3.

All-Share index by 22.1 per cent this year. Banking stocks were driven by the strong performance in the US, which was helped in turn by well-

Analysts said the discount beginning to look unjustif-

weekend press reports

FT 30 hourly changes

) FTSE Interpolational Livrilled 1	1999. Ali rights	reserved. "For	1989			
STOCK MAR	KET TE	RADING	DATA			
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otal market bargainst	-	108.140	93,008	87.970	68.923	-
otal turnover (Emit	-	8341.2	7418.2	6865.3	6623.3	-
otal shrs traded tent	1490.0°	1624.2	1560.2	1542.8	1434.0	
radepoint burrover (Em)	26.0	38.6	33.5	30,6	39.3	19.9

not long after US trading ing fear that markets are leapt 22.5 to 2.489.6. also a cial dividend. began - saw the FTSE 100 move into overdrive, finishnow more momentum driven fifth consecutive gain, a wining 94.7 higher at a closing - ratings are too extreme."

FTSE 100 and All-Share indices hit new highs

Continuing the pattern of has risen 71.74 or 3 per cent. And the broader FTSE All- recent sessions, the FTSE Share index, which briefly 250 index took the honours moved through the 3,000 for outperformance during over news and speculation cent from 13 per cent. level last Wednesday before the early part of the day, that spread across many of slipping back, surged to with the second-liners the market's sectors, include erv in the balance of earnclose above that mark for attracting a fresh burst of ing food retailers, telecoms, ings revisions is stronger in the first time, reaching a support as the cyclical banks and leisure.

on its intraday high - record intraday and closing stocks remained the focus of Some market strategists index was 53.2 higher at shareholders, with Inchcape warned that the markets 5,849.4, its fifth straight win- proposing a 100p-a-share spe-

"There has to be an underly- done, the FTSE SmallCap \$448m via a 50p-a-share spe-

Adding to the positive

shot up more than 200 points CCF Charterhouse said: ing that time. Not to be out- ish Foods handing back Lehman Brothers also

ning streak during which it helped fuel London's uptick. The broker increased its rec-Once again the market ommended exposure to the was driven ahead by take. UK stock market to 14 per

Lehman said: "The recovthe UK than elsewhere in the industrialised world. mood was news of more Having recently removed the At the close, the mid-cap companies returning cash to prospect of rate cuts in the US, the UK stands alone as the only major equity mar-

latest advance that gave the biggest boost to sentiment, following up last Friday's 31point gain, which saw the Dow Jones Industrial Average hit its fifth consecutive

closing high. The day's UK economic news - headline output prices came in stronger than little impact.

expected but core prices were below forecasts - had Turnover expanded to 1.49bn shares, boosted by a 15 per cent share buyback 2 0 6 6 6 6 -

carried out by Tomkins, which accounted for around

Tesco was off 1 at 180p as 14m were dealt. Speculation that Marks and Spencer was the target of Warren Buffett's attention did the rounds again as the retailer said it would try to discover the underlying holders of a 3 per cent stake bought by Brandes Invest-

sector J Sainsbury rose 24%

to 415p in 10m traded, while

trading it had 85.6m shares in M&S, which was down 12p in the morning but closed up 101/2 at 4331/4p. It later said it had no connection with Mr Buffett. Offshore Tool & Energy

had affected it in January and February but activity had picked up significantly in March and April. The stock was the best performer in the market, gaining 35 per cent or 3 to 11%p. Leading information technology stocks were again

that have so firmly returned to favour. Some analysts are said to believe the party is over and the high ratings these stocks

some other highly rated stocks, it has suffered a substantial de-rating. about 40 times next year's

60 at £16.20. In common with

It has underperformed the market by 20 per cent since Sage was off 57% investors hoped for the \$21.17%, compounding its 12 convent FISE to

6466.1 5954.1 5767.3 5526.9 5763.6 5567.2 3079.2 2861.0 3046.7 2280.3 3141.7 2220.3 3141.7 2220.3 2449.05 2677.10 2414.81 2618.43 2978.78 27594.10 1331.97 1408.88 1342.00 1425.71 1345.76 1383.55 1504.58 897.4 1068.2

UK Stock Market Editor It was another session of sparkling all-round gains for London's equity market yesterday. The FTSE 100 index finished the day at a record

> 6,539.9. The FTSE 250 and SmallCap indices crept ever closer to their peaks.

its case

COMPANIES REPORT

By Peter John and Martin Brice

Standard Chartered led the

banking sector higher as

investors moved into the

stock at the start of a week

of presentations to the UK's

which own more than 2 per

cent of the bank's shares.

paid to send representatives

out to Hong Kong at the

A gruelling schedule,

which began on Sunday

evening, continued vester-

day with seven events

including talks on risk in

China and an appraisal of

corporate banking in Hong

The programme moves to

Singapore on Wednesday.

While it was too early for

any solid fundamental news

to filter back to the dealing

desks, most brokers expected

any reports from the com-

pany to be positive rather

The shares have virtually

recovered all their losses suf-

fered during the Asian eco-

nomic crisis. However, the

stock is still seen as one of

the market's prime cyclical

Standard Chartered rose

43½ to £10.99½, helped by

strong gains in Hong Kong's

than negative.

Eleven funds, most of

biggest institutions.

closing high and looked set

fair to launch another attack

may have become over- ning performance and a gain cial dividend totalling ket that will be supported by heated. Richard Jeffrey at of 290.5 or 5.2 per cent dur- £530m, and Associated Brit- falling short and long rates." Hang Seng index. By com- chewed over the prospect of

has outperformed the FTSE

received figures from Citigroup, the US bank. to the market at which banks normally trade was

ied, particularly if there was no economic downturn. Barclays benefited fr

C FTSE Interpolitorial Librated 18	999. Ali righes	reserved. "Fo	r 1989			
STOCK MARK	ET TR	ADING	DATA	1		
	Apr 19	Apr 16	Apx 15	Apr 14	Apr 13	Yr aga
SEAO bergeins Equity turnover (2007) Equity bergeinst	102,687	109.039 5845.4 81.736	91,738 5163.1 74,062	87,638 4572.7 71,455	84,384 4536.2 72,358	60,948 2569.9 52,822
Sinares traded (m)† Fotal market bargains‡ Fotal turnover (Em)‡	:	1398.7 108.140 8341.2	1146.9 93,008 7418.2	1127.9 87,970 6865.3	994.6 68,923 6623.3	705.2
fotal shrs traded tmtt	1490.0°	1624.2	1560.2	1542.8	1434.0	

Scotland. Barclays rose 44 to

£19,42 and RBoS 33 to £14,75. NatWest was up 49 at £15.66 and Lloyds TSB 36 at £10.03. Composite insurer CGU fell 111/2 to stand at 977p as David Hudson, newly arrived at HSBC Securities from Credit Lyonnais Laing,

Mr Hudson said: "We are under the impression that the momentum for recovery in the UK for general insurance has been choked off

Apr 15 Apr 14 Apr 13 Yr ago "High "Low Oils shot high move to cyclicals with a growing B 24.32 24.41 24.41 24.55 25.41 15.80 premium and a	Agr 15 Apr 14 Apr 13 Yr ago "High "Low 11 4033.7 4007.9 3991.2 3789.5 4082.0 2790.6 111
Apr 13 Apr 14 Apr 13 17 app 1991 Cow 100 100 100 100 100 100 100 100 100 10	4033.7 4007.9 3891.2 3789.5 4092.0 2790.6
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24.32 24.41 24.41 24.55 25.41 15.80 premium and a	
	24.32 24.41 24.41 24.55 25.41 15.80 DI

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STOCK MAR	KET TE	ADING	DATA	1		
	Apr 19	Apr 16	Арт 15	Apr 14	Apr 13	Yr ega
SEAO bergains Equity turnover (2007) Equity bergainst	102,687	109.039 5845.4 81,736	91,738 5163.1 74.062	87,638 4572.7 71,455	84,384 4536.2 72,358	60,948 2569,9 52,822
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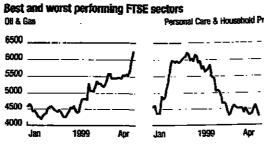
STOCK MARI	KET TR	ADING	DATA			•
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EAC baroains	102,687	109.039	91,738	87,638	84,384	60,948
quity turnover (Emy)	-	5845.4	5163.1	4572.7	4536.2	2569.9
guilty bargainst	-	81,736	74.062	71,455	72,358	52,822
hares traded (m)†	-	1398.7	1146.9	1127.9	994.6	705.2
otal market bargains;	-	108,140	93,008	87,970	68,923	-
otal turnover (Em)‡	-	8341.2	7418.2	6865.3	6623.3	-
otal shra traded tenti	1490.0°	1624.2	1550.2	1542.8	1434.0	
radepoint burrover (Em)	26.0	38.6	33.5	30,6	39.3	19.9

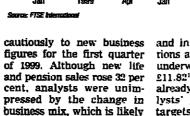
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FINANCIAL TIMES





vith a growing Balkan war remium and a savage queeze in the sector. The underlying price of the most representative oil future broke briefly though \$16.00 a barrel and dealers said the price of jet fuel had jumped from \$125 a tonne in

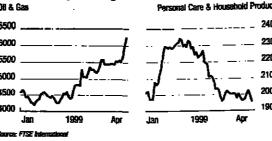
March to \$145 a tonne yester-

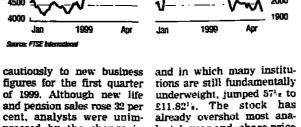
day, partly because of the

Kosovo conflict.

the e&n stocks.

analysts traumatised," said Crude oil prices dropped of last year, with some of the more bearish oil company analysts predicting a strug-





nove to cyclicals coincided

"I think this rally has been brutal after so much underperformance. It has left some below \$10 a barrel at the end

gle for survival for some of

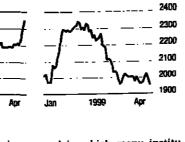
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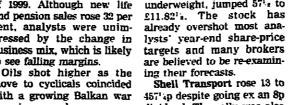
10 per cent of the Footsie

when the takeover of Atlan-

tic Richfield goes through







1721 p. Enterprise rose 38 to 423p and Lasmo 7% to 142p. Retail buyers

ume. Asda, the object of Kingfisher's ardour, was off 5 at 193%p as 26m were dealt, while its sultor was off more than 5 per cent or 44 at 796p. The terms of the merger, which will leave shareholders in Kingfisher with 66.33

per cent of the new group.

valued Asda shares at 182p.

the forefront of investors'

attention as the bigger

Analysts suggested the leal was prompted by fears that European retailing was about to be changed by the year. entrance of US stores group Wal-Mart, and the premium to the offer at which Asda the start of the year. shares traded suggested

ment Partners, a US investment bank. Brandes said in morning

unveiled its first results since joining Aim in Novemher and said the low oil price dividend. The rally was also marked among the exploration and production stocks. British-Borneo led the FTSE 250 with a rise of 20 to

among the worst performers. as investors switched from The prospect of more takehighly rated shares into the overs and mergers was at lowly rated cyclical stocks

retailers saw very heavy volonce enjoyed may not be CMG, the IT consultancy and services group, was off

They closed at a premium of 6.4 per cent to that estimate. forecast earnings, down from the 50 times earnings at which it traded earlier this



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FINANCIAL TIMES TUESDAY APRIL 20 1999

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Wall Street gains put euro worries in shade

the equity markets deter- dollar. minedly upbeat yesterday, Frankfurt rose 2.1 per cent writes Jeffrey Brown.

trading day, and it allowed Street, merger moves in any worries about the euro. Europe and an interest rate which sagged to another cut in Asia kept the mood of record low against the

to more than recover, in one US equities were nearly 2 bound, the net 82-point slide per cent higher on the Dow on the Xetra Dax over the

per cent sell-off at market mark on the day. heavyweight France Telecom, ended 1.8 per cent

A number of brokers turned more positive on euro-zone shares, notably Lehman Brothers, which lifted its European exposure at the expense of Asia. But, of the Standard & Poor's 500

European markets rallied

sharply yesterday, tracking

a robust Wall Street and

regaining strength after sev-

eral days of consolidation.

stronger following a rise in

oil prices while Oslo and

Copenhagen, heavily depen-

dent on oil, posted solid

thought a projected merger

between Telecom Italia and

Deutsche Telekom was fac-

ing substantial regulatory

The FTSE Eurobloc 100

index, which covers leading

FRANKFURT finished

of its session best, adding

Karstadt, a strong market

109.38 or 2.1 per cent on the

Xetra Dax index at 5,252.40.

lately on persistent talk of

corporate activity, shot

ahead on news that it was in

talks with Quelle, the pri-

vately owned mail-order

giant. Against a session best

of €405, the stock ended up

€40.50 or 11 per cent at

Deutsche Telekom main-

tained a fairly discreet stock

Late on Friday, I/B/E/S.

the information company. issued a particularly bullish report that fuelled the talk building up about bumper On the evidence of roughly

a quarter of the constituents Tokyo was the odd man out once again, it was mostly index to have reported so on a day of unashamed for the 10th time this year.

fears the company could be

sidelined if Deutsche Tele-

kom opted for a merger with

LVMH soared €21.50 or 10

per cent to €236.50, rebound-

ing from a fall last week

after it was axed from the

FTSE Eurotop 100 index.

Higher-than-expected first-

quarter sales helped to boost

BNP gave up €2 to €73.20

as investors lost patience

with its slow-moving bid for

Société Générale and Pari-

bas. Axa, a supporter of the

bid, said a secret pact signed

with Paribas 10 years ago to

protect each other from hos-

tile takeovers did not apply

Some cyclicals that rallied

last week stood their ground.

to €163.40 while Legrand

AMSTERDAM ended 10.95

higher at 559.39 on the AEX

index in spite of determined

profit-taking in chemicals

that sent Akzo Nobel down

€1.60 to €36.05 and DSM off

Philips stayed firm ahead

Hagemeyer rose €2.45 to

€31.60 on optimistic remarks

of Thursday's first-quarter

€1.10 at €90.

added €17.90 to €231.90.

the share.

Oil and gas fuel big advance

the close of the European Paris, constrained by a 5.4 Wall Street that stamped its far. I/B/E/S says: "We believe euphoria, slipping more than this quarter is tracking 1 per cent. In contrast, Hong towards the strongest earn. Kong gained 2.2 per cent ings surprise since the first while both Seoul and Manila quarter of 1995.

"It appears that QI 1999 earnings growth will be better than 6 per cent on a yearon-year basis."

Not for the first time,

the shipping group as an

in the European telecoms

sector continued to wash

over on to KNP, which

gained a further €2.40 or 6.3

per cent at €40.40. KLM

jumped €2.05 or 7.8 per cent

ZURICH was higher but in

thin trade marked by techni-

cal buying and a recovery in

the pharmaceutical stocks

after four sessions of losses.

The SMI index closed 84.0

Roche certificates, under

strong pressure in recent

the growth potential of the

US market could dwindle,

rebounded SFr260 to SFr17,520. Novartis was

ABB, the engineering and

technology group, put on

SFr23 to SFr2,070. The com-

first-quarter profits tomor-

row, although a string of

pany is expected to pos-

SFr32 higher at SFr2.391.

higher at 7,248.8.

The takeover speculation

undervalued cyclical.

to €28.25

surged more than 5 per cent. month peak in some of the heaviest trading of the year, driven by capital inflows

which allowed the central bank to reduce interest rates

Manila climbed to a 20-

Bombay rises as Delhi falls The news that India's

EMERGING MARKET FOCUS

market-friendly budget would be passed this week, in spite of the fall of the government, lifted shares sharply yesterday. The benchmark BSE-30

index rose 124 points or almost 4 per cent to 3,451. Yesterday's rise follows a market bloodbath on Saturday when Atal Behari Vajpayee, the prime miniser, lost a vote of confidence

The BSE-30 index, up 100 in early trading on Saturday. plunged more than 300 after the vote. It closed down 246 or 7 per cent at 3,327.

The market priced in political chaos and disaster." said Rukhshad Shroff, strategist at Jardine Fleming. "The prospect of the budget being passed is a bright spot." However, he warned of huge volatility ahead.

Investors fear prolonged political weakness and instaernment. The main opposition party, Congress, would need to rely on communists and a number of feuding regional parties to form an

administration. While the budget is now almost certain to survive. the fate of further reforms – insurance liberalisation, privatisation, subsidy cuts looks bleak.

The political impasse may also prevent India from reaching a deal with the US on its nuclear deterrent.

Yesterday's modest recovery was centred on indusbenefit from rising rural demand following a good harvest and firming commodity prices. Others may benefit from tax breaks in

the budget that make it attractive for fund managers to buy high-yielding stocks. Software and pharmaceuticals, which lost out heavily in the market slide, hardly

Pharmaceuticals, held back by lacklustre results, stood to gain from the old

variables have made estiby a single vote. mates widely divergent. Among other cyclicals, Georg Fischer put on SFr6 to SFr46 higher at SFr1,737. Both companies announced

the opening of manufactur-ing sites in China. Saurer jumped SFr52 to SFr857 and the textile machinery and motor components maker announced plans for a capital repay-

ment to shareholders. Swisscom gave up SFr4 to SFr524 in an uncertain performance awaiting confirmstion of the Deutsche Telekom and Telecom Italia deal.

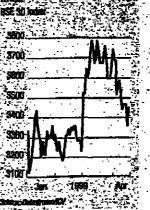
In the technology sector, Distefora, which had outperformed after announcing the providers, tumbled SFr28 to

HELSINKI seemed to be running out of steam, dragged down by heavyweight Nokia and cooling cyclicals. The Hex index closed 126.18 or 1.8 per cent lower at 6,755.86, one of the sharpest retreats in Europe. Nokia, the most heavily

eighted stock, fell €2.20 or 3 per cent to €71.70 ahead of third-quarter results due on sessions on concerns that OSLO advanced an impres-

sive 3 per cent, outperforming most regional markets. The Total index was up 32.57 to 1,103.95, hitting a ninemonth high on gains on Wall Street, a rally in Europe and

Written and edited by Michael Morgan, Bertrand Benoit,



reform price control. This near future.

Software results, spectaca lar in percentage terms, met analysts' expectations, though they failed to surprise on the upside. The sector - which earns dollar revenues from exports to the US and Europe - is often seen as a safe haven in times of trouble at home. But not this

up big long positions in softare, expecting an influx of foreign money, have rushed to cover their short positions. They fear foreign inflows will now slow.

Analysts say the market as a whole is being supported by the strong rise in other Asian bourses. The benign global environment is also reflected in commod-

tions are up in arms about the decision to open India's markets for the confidence vote on a Saturday, when most foreign funds are unable to trade. A similar situation occured six weeks ago, when the budget was

"You are effectively closing out institutions from the market," said Fergus Fleming, managing director of HSBC Securities in Bombay

£ ___

Dow bulls pull in horns after surge

Bullish momentum swept blue chips higher on Wall shifted from the technology sector into cyclical and financial stocks, writes John The Dow Jones Industrial

Average was carried 89 points higher in early afternoon trading a rise of 0.85 per cent, to 10.582.92 - which represented a substantial pull-back after being as high as 10,765,74 at one stage. Those gains came at the expense of the Nasdaq composite index, which fell 76.80 or 3.09 per cent to 2,407.24. The Standard & Poor's 500 index turned back from early gains and fell 8.26 or 0.63 per cent to 1,310.74 in the early afternoon.

favour of cyclical and industrial shares continued yesterday but other factors helped to broaden out the buying, including earnings figures by several major

Citizroup, a Dow member. \$75% after reporting a strong quarter. BankAmerica rose \$2# to \$75# after reporting its own strong rise in earn-

The breadth of buying was surprisingly strong as analysts saw gains in the midcap and small-cap stocks. By early afternoon, advancing stocks outnumbered decliners on the NYSE by a mar- optimism that Asia's ecogin of more than 3 to 1.

Cyclical shares in the Dow continued to rebound from

\$59% and chemicals company Union Carbide gained \$2 or more than 5 per cent

Internet stocks sold off \$16 to \$126%. Semiconducmakers were mostly lower. Compaq Computer, which

to \$23 £.

Last week's trend in back of rising resource providing support. The TSE-300 composite index was 20.7 ahead by midsession at 7.033.30 in volume of almost 50m shares.

sub-indices opened higher, was up \$4% or 5.9 per cent to led by a 2 per cent rise in the metals and minerals group and a 1.6 per cent advance in the oil and gas group. The paper and forest prod-

> displayed early promise. tors were starting to move

Alcan Aluminium put on months of weakness on the 85 cents to C\$44.95 and gold C\$18.85.

São Paulo surges to fresh highs for year

took their cue from the powerful start on Wall Street. By midsession, the bench-

mark Boyespa index was hitting fresh 1999 highs with a inflation niggles to improve gain of 302 or 2.6 per cent at 2.76 or 2.2 per cent to 129.74 MEXICO CITY pushed

deeper into record-breaking year. territory. Up 66 points on higher at 5.662.97 at midsesimpact of strong capital later in the day.

Sustained buying of blue

chips by investment trusts

and foreign investors sent

SEOUL leaping ahead. The

composite index rose 41.45 to

766.59, its highest level since

Posco added Won12,000 to

Won93,100 and SK Telecom

Won144,000 to Won1,105,000.

both running into their

after investors began to fear

that a stronger yen could hurt the country's exporters,

writes Gillian Tett. The Nik-

kei 225 average closed at 16,674.21, down 177.37 on the

day, after moving between

The broader Topix index

closed 10.34 down at 1,332.69,

while the Nikkei 300 index

lost 1.55 at 267.47. Volume

dipped to 751m shares from

paced gainers by 698 to 504.

Traders said they expected

the index to stay in the

16,500 to 17,000 range as the

market was finely balanced

between the differing

stances taken by foreign and

with 118 issues unchanged.

Friday's 778m. Losers out- and paper, for example, per-

16,583.64 and 16,858.28.

TOKYO stocks fell back

upper limits.

SAO PAULO stormed ahead inflows. "It's all foreign buyin early trading as investors ing. The locals are sitting this one out, Trading volumes are only moderate," said one broker.

> on the IPSA index at midsession, a fresh high for the

Friday, the IPC index was a in which Endesa of Spain is further 106.58 or 1.9 per cent taking a stake, was the main centre of attention, adding sion as the recent buying 50 centavos to 226.50 pesos wave broadened under the ahead of a board meeting

Brokers said that Enersis,

SANTIAGO brushed aside

Although some investors

had hoped this trend would

be reversed this spring when

pension funds received their

new allocations, there have

been no concrete sign yet of

a turnabout in their stance.

However, foreign investors

THE DAY'S CHANGES

have been heavily purchas-

ing Japanese equity in

recent weeks, and there has

been no sign of this trend

Issues with low prices.

such as steel stocks and pulp

formed well yesterday due to

heavy buying by foreign and

individual investors. The

pulp and paper sector rose

2.9 per cent, steel 0.9 per

cent and non-ferrous metal

impact of the weaker yen.

Technology issues suffered

due to concern about the 508.15.

1.28 per cent.

sharply, with Amazon.com down \$24 or 12.6 per cent to \$166 and America Online off tor producers and computer

companies in the euro-zone, closed 17.13 or 1.6 per cent ment shake-up, was down \$4 higher at 1.068.10. The FTSE Eurotop 100, covering coun-Motor stocks were up on tries inside and outside ecothe day, with Ford Motor gaining \$2% to \$67%. Dana climbed 46.94 to 3,024.28, Corporation rose \$4% or more than 9 per cent to \$514 while the broader FTSE after it announced a stock Eurotop 300 settled 18.33 buyback programme followhigher at 1,307,47. ing the release of its quarwithin a whisker - 2.8 points

TORONTO climbed on the

Twelve of the market's 14

ucts group and the gold and market profile in the face of precious minerals sector also rumour and counter-rumour about the group's plans for a merger with Telecom Italia Analysts noted that invesand possible bid for Sprint. the US carrier in which it back into cyclical stocks. such as resources, as there is has a 10 per cent stake. The shares eased 25 cents to

nomic problems are starting Thyssen-Krupp recovered early falls following a downbeat trading statement. The nomic growth in the coming traded 20 cents higher at better at €21.46. Siemens added €1.50 at €53.50. jumped €3.08 to €67.38 on

disposal talk. PARIS resumed its rise from the trading group's after a pause last week, management at the annual helped by Wall Street's meeting. VNU added 95 sharp gains in early trading. cents at €36 after an upgrade

sharp loss in heavily weighted France Telecom. Shares conceded €4.40 or 5.4 high, gaining €2.20 to €26.50 per cent to £76.50 on as investors continued to see

The rise in the CAC-40, up at Deutsche Bank, which 78.43 or 1.8 per cent to lifted its target price for the 4,379.34, came despite a media group to €43. Nedlloyd stretched its recent rally to a five-month

45 cents

Johannesburg moves higher

down at Y11,450, Toshiba lost 1.6 per cent at Y797, and

MANILA rose to a 20-

month high following a cen-

tral bank cut for interest

rates, the 10th reduction this

year. Amid strong demand

for shares, trading volumes

surged to 4.45bn pesos from

Blue chips led the way up.

pesos to 372.50 pesos and

PLDT 55 pesos to 1,275 pesos.

The composite index ended 122.34 higher at 2,355.98.

ground in turnover that

record set in 1994. The

Stralts Times index closed

up 72.89 at 1,842.31 after

In financials, DBS foreign

shares rose S\$1.50 to S\$17.

Creative Technology created

JAKARTA soared, boosted

regional bourses. The com-

500 mark, surging 28.62 to

touching 1.892.17.

cent to \$\$25.30.

Metropolitan Bank rose 17.5 12.766.44, off a peak of

came close to matching the HK\$14.8bn, the highest level

SINGAPORE gained since October 1997.

Friday's 3.1bn.

Fuji 1.1 per cent at Y4,500.

SOUTH AFRICA Johannesburg moved ahead as investors continued to

buy commodity stocks and began moving into industrito 6,992.7 in turnover of

Blue-chip buying boosts Seoul

R2bn. The gold index, rejigged after complaints that it did not accurately reflect the history of the sector, put on 10.3 to 1.032.1. Industrials added 68.3 to

7,550.3 with South African The overall index rose 60.4 Breweries putting on 170

government is expected to

make an announcement

tomorrow on the cost of

HONG KONG rode a surge

of fund inflows through the

13.000-point level, only to fall

back sharply on profit-

taking late in the sesslon.The Hang Seng index

finished 276.14 higher at

13,079.50. It had taken just

two trading days for the index to break from 12,000 to

13.000. a level not seen since

Turnover soared to

bank recapitalisation.

"At the Forefront of Financial Evolution in Japan"

TAISHO PHARMACEUTICAL CO., LTD. Ins acquired the Color Insults by June 1999 from MAX FACTOR Kalonshild Kaleto, PROCTER & GAMBLE FAR EAST. INC. and RICHARDSON-VICKS INC.	NIDEC CORPORATION (NIPPON DENSAN) but divested 69% since of to subsidiary to POTRANS JAPAN INC.	MITSUBISHI RAYON CO., LTD. TO SHE MARKET SHEET NITTO CHEMICAL INDUSTRY CO., LTD.	TOA CORPORATION tass sequent B.B.M. ELECTRONICS GROUP LT
June 1997	October 1997	December 1997	April 1986.
DAIHEN CORPORATION has acquired controlling abuses in a company in Thefand	MELJI SEIKA KAISHA, LTD. toes increased shares in TEDEC MELJI FARMA S.A. in Speta	CALSONIC CORPORATION and MIURA PRINTING CORPORATION bure divisited the assets of their efficies company in the U.S.	MARUBUN CORPORATION bas formed joint vectores with ARROW ELECTROPHICS INC. in the British Virgin Intende and the United States
April 1998	April 1996	April 1996	August 1998
MORINAGA & CO., LTD. In address of the MORINAGA DEVELOPMENT CO., LTD.	SHIMADZU CORPORATION and MARUBUN CORPORATION base incremed and acquired controlled shares in NORDIKG LIMITED	MABUCHI CORPORATION but directed 100% diagras of MABEX UNIVERSAL CORPORATION	ASATSU INC. bits managed with DAI-ICHI KIKAKU CO., LTD.
	Scotsmitter 1899	Sopiamber 1996	September 1998
TOYOTA MOTOR CORPORATION Adventionable in India	TSUMURA & CO. proposed directions of the assets of its subsidiary TSUBLERA INTERNA TIGNAL INC.	OPTEC DAI-ICHI DENKO CO., LTD. has empleted a global corporate reargustation and technical the-up with ALCATEL GROUP OF COMPANIES, FRANCE	OMS Acquisition Co. lass completed the MBO of Oregon Metal Silitars, las a subsidiary of OKURA GROUP OF COMPANIES under the jurisdiction of bankruptcy courts in Japan
Suptomber 1998	November 1998	December 1998	December 1998
DAKS LTD. ***********************************	YOSHINO DENKA KOGYO, INC.	Proposed morger between MITSUBISHI CHEMICAL	ACCOR GROUP OF FRANCE has acquired the Hetel Sollini Tokyo
ew leasthold of its Landon Piccadilly Stars to VATERSTUNE'S BOOKSELLERS LTD. A subsidiary of HMV MEDIA GROUP PLC	YDK AMERICA, INC.	CORPORATION TOKYO TANABE CO., LTD.	trem HOICKE CLUB CO., LTD, under the Jurisdiction of corporate reorganization courts in Japa



Corporate Advisory Services

Mergers & Acquisitions LONDON SINGAPORE

since government buying during a large-scale intervention set a record of HK\$79bn on August 28 1998. KUALA LUMPUR flirted

with a 1999 high as investors were again encouraged by a stir in the electronics sec- falling interest rates and a tor, jumping \$\$3.50 or 16 per more bullish outlook for the economy. The composite index finished 16.01 ahead at by optimism over the gen- 615.42, having touched eral election expected on 621.14, just below a 1999 June 7 as well as falling intraday high of 621.57 set on interest rates and rallies in January 22.

posite index breached the demand came mainly from Singapore and Hong Kongbased funds, with local insti-Volume remained subdued tutions taking profits on been heavy sellers of Japa- Sony closed 1.4 per cent on concerns about the status long-held positions.

Analysts noted the

4 22.5			F
TAISHO PHARMACEUTICAL CO., LTD. Into acquired the Color inzaths business from MAX FACTOR Kabushila Kabba, PROCTER & GANSLE FAR EAST, INC. and RICHARDSON-VICKS INC.	NIDEC CORPORATION (NIPPON DENSAN) bas divisited 695 alarces of its subsidiary to POTRANS JAPAN INC.	MITSUBISHI RAYON CO., LTD. Insu morped with NITTO CHEMICAL INDUSTRY CO., LTD.	TOA CORPORATION has sequired B.B.M. ELECTRONICS GROUP LTD
June 19g7	October 1997	December 1997	April 1988
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April 1998	April 1998	April 1996	August 1999
MORINAGA & CO., LTD. http://district.org/ MORINAGA DEVELOPMENT CO., LTD.	SHIMADZU CORPORATION and MARUBUN CORPORATION been increased and acquired controlling deeps in NORDIKO LIMITED	MABUCHI CORPORATION Interdigited 100% shapes of MABEA UNIVERSAL CORPORATION	ASATSU INC. Into margined with DAI-ICHI KIKAKU CO., LTD.
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September 1988	November 1968	December 1998	December 1988
DAKS LTD. = subsidiary of SANK'S O SEIKO COL LTD. serv insubsid of its Landon Piccadily States to WATERSTUNE'S BOOKSELLERS LTD. a subsidiary of HMV MEDIA GROUP PLC	YOSHINO DENKA KOGYO, INC. las diveded 100% shares of YDR AMERICA, INC.	Proposed morger between MITSUBISHI CHEMICAL CORPORATION und TOKYO TANABE CO., LTD.	ACCOR GROUP OF FRANCE has acquired the Hetel Solliel Tokyu from HOKKE CLUB CD. LTD. under the Jurisdiction of corporate reorganization courts in Japan
December 1998	January 1999	Jerusny 1999	

The above represent a sample of transactions in which The Bank of Tokyo-Mitsubishi, Ltd. acted as Financial Advisor and/or rendered a third party valuation





Strategic Alliances Corporate Restructuring

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